

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday March 4 1988

No. 30,480

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Israel blames the press for its woes, Page 4

Austria	Sch22	Indonesia	10300	Peru	5210
Bahrain	Dm1 600	Iran	953.50	S. Africa	807.00
Belgium	Bf48	Italy	13600	Singapore	354.10
Canada	Cs1.90	Japan	1690	Spain	Pa125
Denmark	Dk9.50	Jordan	Fh250	Sri Lanka	Sl20
France	Ff6.50	Kuwait	Fh1.500	Sweden	Sk9.00
Germany	Dm2.20	Lebanon	Sl125.00	Sri Lanka	Sl20
Greece	Dr120	Malaysia	Rm1.25	Thailand	Th100
Hong Kong	Hk12	Mexico	Pes300	Turkey	Dm1.200
India	Rs15	Morocco	Dm1.50	USA	\$1.00
Israel	Sh11	Norway	Nkr10.00	USA	\$1.00

## World News Business Summary

### Pressure grows for sanctions on Panama

US Secretary of State George Shultz added his weight to growing pressure within the Reagan Administration for economic sanctions against the Panama regime of military leader Gen Manuel Noriega.

Shultz said in Brussels that President Ronald Reagan was studying options, including freezing Panamanian assets in the US, in an effort to break Gen Noriega's grip on power. Page 18

### Argentine put forces on 'defensive alert'

Argentina put its armed forces on "defensive alert" in response to British plans to stage military manoeuvres around the disputed Falkland Islands.

A joint communique issued by the Defence and Foreign ministries said: "The military activities which could be carried out in the South Atlantic during the announced British exercises will be kept under tight vigilance."

### Bangladesh violence

Thirteen people were killed and scores injured when rival party workers fought with guns, knives and bombs during elections in Bangladesh. Observers reported the theft of ballot boxes. Page 4

### Missile supply denied

Moscow denied allegations that it supplied Iraq with missiles to attack Iranian cities and said the Kremlin was urging both sides to halt hostilities.

### Marseilles port closed

Striking dock workers led by the CGT trade union, closed the port of Marseilles to non-perishable goods in a protest against plans to lengthen the working day and cut back staff. Port officials said.

### Brazil lowers voting age

Brazil is to reduce the voting age from 18 to 16, adding about 10m voters to the electoral roll.

### PLO woos Syria

A Palestinian Liberation Organisation official is to visit Syria to try to mend the rift between PLO Chairman Yassir Arafat and Syria, the first such meeting in almost five years.

### Israel replaces clubs

The Israeli army replaced wooden clubs, used to beat Palestinian protesters, with fibreglass batons which did not break as easily, an army spokesman said.

### South Korea warned

South Korea and other Asian nations were warned by the US that they would face export curbs if they did not end "unfair trading practices." Page 5

### Mediator sacked

President Daniel Ortega of Nicaragua dismissed Cardinal Miguel Obando y Bravo as peace talks mediator and named his brother, Defence Minister Humberto Ortega, as his replacement. Page 4

### Vatican budget

The Vatican lifted a veil of secrecy over its finances, releasing details of its income and expenses as 10 cardinals discussed the Holy See's cash crisis.

### Air miss policy

Britain's Civil Aviation Authority said it would end a policy of official silence over near-misses between commercial airliners.

### Defence plan

Italy's Defence Ministry was putting the finishing touches to a multi-annual procurement plan which would seek to raise equipment spending by about 60 per cent in the next 10 years. Page 3

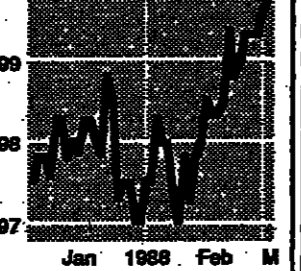
### Manure protest

About 250 Dutch farmers, denouncing tougher regulations on waste disposal, dumped manure in a government office in Assen.

### BAT steps up bid for Farmers Group

BAT INDUSTRIES of the UK, world's biggest private-sector tobacco company, yesterday stepped up its bid for Farmers Group, the US insurer, by making a tender offer to buy the company for \$80 a share. BAT said the offer valued Los Angeles-based Farmers Group at about \$4.5bn. Page 18

### STERLING against the D-Mark (DM per £)



second day in succession the Bank has intervened to stem the rise of sterling. The pound closed at \$1.7689 compared with \$1.7715. Money markets. Page 31

### WALL STREET: The Dow Jones industrial average closed down 7.80 at 2063.49. Page 42

LONDON: Fine chip stocks continued to dominate market trading in London, with the FT-SE 100 index adding 4.6 to 1,813.3 in reduced turnover. Page 38

TOKYO: Warnings from Bank of Japan sources about the Tokyo market's recent sharp rise unsettled investors and eased morning gains, pulling the Nikkei to 88.51 to 88,596.31. Page 43

DOLLAR closed in New York at DM1.6946; Y129.17; FF15.275; SF1.4055. It closed in London at DM1.6965 (DM1.6925); Y129.20 (Y129.15); SF1.4065 (SF1.3990); and FF15.2755 (FF15.275). Page 31

STERLING closed in New York at \$1.7705. It closed in London at DM3.00 (DM2.9975); \$1.7680 (\$1.7715); Y228.50 (Y228.75); SF2.4875 (SF2.4775); FF10.1250 (FF10.1475). Page 31

US ELECTRONICS exports ranging from weapons systems to computers rose 20 per cent in 1987, topping the growth for imports for the first time since 1960, Electronics Industries Association said.

PECHINEY, French state-owned aluminium and metals group, expects to declare net earnings of about FF700m (\$12m) for 1987 compared with a loss of FF65m in 1986. Page 20

ALLIANZ, West Germany's largest insurance group, increased worldwide premium income to DM25.6bn (\$15bn) last year, against DM19.2bn. Page 20

BOND CORPORATION, holding company of Australian entrepreneur Alan Bond, has raised its stake in Allied-Lyons, UK brewing and food group, to more than 6 per cent. Page 22

INTERNATIONAL Finance Corporation, World Bank affiliate, launched a \$150m Eurobond issue, its largest Eurodollar deal yet. Page 22

FEDERATED Department Stores: Wall Street traders began to favour the \$6bn two-stage cash offer of Campean of Canada over the cash-and-securities deal from R.E. Macy, private New York store group. Page 19

CADBURY SCHWEPPE'S, UK soft drinks and confectionery group, reported pre-tax profits of £176.1m (\$310m), up 24.7 per cent. Page 24

## Nato leaders stress need for strong defence posture

BY ROBERT MAUTHNER AND DAVID DUCHAN IN BRUSSELS

NATO LEADERS yesterday issued a firm declaration stressing the need for the Alliance to adopt a strong and credible defence posture as a basis for further dialogue with the Soviet Union, but side-stepping the issue of the modernisation of short-range nuclear weapons in Europe.

The declaration is intended to strengthen US President Ronald Reagan's hand before his scheduled meeting with Mr Mikhail Gorbachev, the Soviet leader, in Moscow in the early summer and in his efforts to persuade the US Senate to ratify the INF treaty abolishing ground-based medium-range missiles.

In an attempt to counter fears that budgetary constraints might provoke a withdrawal of US troops from Europe, the declaration underlined President Reagan's promise of a continuing US commitment to the defence of Europe, both in the conventional and nuclear fields.

It also welcomed recent efforts to reinforce the European pillar of the Alliance, in an obvious reference to the steps taken by France and West Germany to step up their defence co-operation.

However, the atmosphere of sweetness and light at the summit was preserved, thanks only to a communiqué which remained deliberately ambiguous on the subject of the modernisation of battlefield nuclear weapons.

Mrs Margaret Thatcher, the British Prime Minister, has always considered this to be essential for the maintenance of Nato's strategy of flexible response, following the elimination of medium-range nuclear missiles.

But Sir Geoffrey Howe, the British Foreign Secretary and Mr George Shultz, the US Secretary of State, had to battle hard even for a term equivalent to modernisation to be included in the communiqué.

Finally, the relevant paragraph said there was no alternative to a strategy of deterrence based on an appropriate mix of adequate and effective nuclear forces, which will continue to be kept up to date where necessary.

That was enough to satisfy Mrs Thatcher. "Everyone in the room recognised that you do not deter with obsolescent weapons. To deter you have to modernise," she said.

The West Germans, meanwhile, were putting a very different interpretation on the communiqué, having translated the key phrase, "kept up to date, where necessary" with "kept in an adequate state, where necessary."

This will enable Mr Helmut Kohl, the West German Chancellor, to reassure his sensitive public opinion, worried that nuclear battlefield weapons would be used principally on German territory in the event of a conflict with the Warsaw Pact, that no firm commitments were made this week in Brussels.

"We need weapons, but when and where we shall have to decide later," Mr Kohl said, referring to the battlefield nuclear weapons like the Lance missiles, which will have to be replaced in the mid-1990s.

The sequence of arms control priorities also remains in dispute, with Mrs Thatcher arguing that no reduction of short-range nuclear weapons in Europe should be negotiated until after an agreement on conventional force cuts and a ban on chemical weapons.

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Editorial comment, Page 16; Details, Page 3

## La Générale rivals may seek negotiated solution

BY TIM DICKSON IN BRUSSELS

CLEAR signs that the rival shareholder camps fighting for control of Société Générale de Belgique, Belgium's most powerful business institution, may now try to make a conciliatory emerging in Brussels last night.

The possibility of at least a lull in the fierce seven-week battle is believed to have greatly increased as a result of this week's court judgment clearing the way for La Générale's "poison pill" share issue.

In particular, it is thought that Mr Carlo De Benedetti, the Italian businessman who has stunned Belgium with his quest for control of La Générale, may now make a conciliatory bid to negotiate a solution with the rival Franco-Belgian "federation" of shareholders led by the Paris financial group Compagnie Financière de Suez and the leading Belgian insurance company, Groupe AG.

It remained unclear last night, however, whether he would be willing to drop or at least modify his ambition to have the final say in La Générale's management.

This has proved a major stumbling block in bringing the sides together so far.

Last night Cerus, Mr De Benedetti's French holding company, applied to the Belgian banking commission to extend its bid for a further 7 per cent of La Générale. Today is the first closing date for the bid.

Despite Mr De Benedetti's dramatic decision at the end of last week to double the offer from Bfr3,000 (\$113) a share to Bfr6,000 (which values the company at roughly two and a half times its asset value) the bid is thought to have been accepted by just 1 per cent of shareholders.

The application for an extension, however, is thought to be a largely tactical move to keep up the pressure. Cerus does not seriously think it can now gain majority control through the market.

The Franco-Belgian "federation" claims to have control over 52 per cent of La Générale's shares, with Suez itself holding 27 per cent. Mr De Benedetti and his so-called "followers" have been claiming to speak for 47.2 per cent without taking the outcome of the latest bid into account.

If anything, the arguments over whose sums are correct have become even more bitter in the last couple of days. Most leading Belgian observers and the Belgian Government, which has come under pressure to intervene, believe that negotiations are now the only way to break the deadlock.

With huge sums of money committed to the battle by both sides, this view may well be gaining ground among the protagonists.

The official view of the Franco-Belgian camp, reiterated yesterday, is that the only way to gain majority control through the market.

## Beazer launches \$1.3bn bid for large US aggregates group

BY JAMES SUCHAN IN NEW YORK AND PHILIP COGGAN IN LONDON

C.H. BEAZER, the British building products company, yesterday launched an ambitious \$1.3bn leveraged bid for Koppers, the second largest aggregates group in the US.

The offer, which involves around \$1.1bn of debt financing, is being made via a specially established company, BNS, in which Beazer has only a 49 per cent stake, enabling the building company to keep the borrowings off its balance sheet. The remaining 51 per cent of BNS is held by subsidiaries of Shearson Lehman and NatWest Investment Bank.

British companies, including Redland and Blue Circle, have made a number of acquisitions of US aggregate groups over the last few years. Opportunities for purchases in the US aggregates group are limited because of the concentration of reserves in a few corporate hands.

Beazer has made no secret of its desire to become a broadly based construction group and it acquired Gifford-Hill, the Texas-



Robert Maclean

## Second time round for UK's Third Force party

By Michael Cassell in London

LIBERALS AND Social Democrats finally launched their merged party as a third force in British politics yesterday, facing local government elections as a first test of their challenge to their dominant Conservative and Labour rivals.

Mr David Steel, the Liberal leader, and Mr Robert Maclean, his Social Democratic counterpart, formally presented the new party at a London news conference after each party had approved the merger in a membership ballot. The new party is to be called the Social and Liberal Democrats (SLD).

The decision, which comes after a bruising period of feuding within both parties, ends 110 years of independence for the Liberal party and also signals the dismantling of the original Social Democratic Party, which was formed in 1981 to break the two-party system.

The launch was marred by the continuing dispute over plans by Dr David Owen, the leader of the continuing Social Democratic Party, to lay claim to the SDP issue.

Dr Owen, one of the founders of the Social Democrats, who claims some 30,000 members for his anti-merger campaign, says he plans to rebuild the party he founded in 1981.

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Politics today, Page 17

Continued on Page 18  
Politics today, Page 17

## Hopeful Shultz tries again in Mideast

BY RICHARD JOHNS IN LONDON

MR GEORGE SHULTZ, the US Secretary of State, was returning to the Middle East last night on a second mission still doggedly committed to and cheerfully optimistic about the prospects for obtaining agreement on a peace package in the face of what still seem insurmountable obstacles.

"I am smiling", he said following a 90-minute meeting with King Hussein of Jordan at the monarch's residence in Kensington Park Gardens, London, and before departing for Israel where his first five-day peace shuttle began a week ago.

Mr Shultz declined to elaborate and there was no immediate indication whether he had overcome King Hussein's extreme reluctance to entertain any longer the concept of a joint Jordanian-Palestinian delegation in any peace negotiations. The Secretary of State later briefed Sir Geoffrey Howe, the British Foreign Secretary, for 45 minutes.

Following the uprising in the occupied territories in which at least 79 Palestinians have been killed, King Hussein is believed to have renounced any idea of speaking on behalf of the Arab inhabitants of the West Bank and Gaza Strip. He is also said to be

Continued on Page 18

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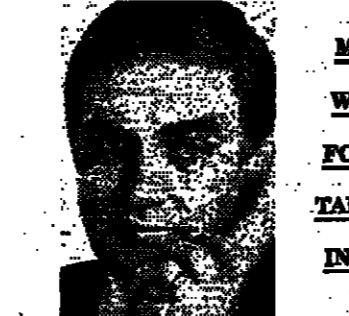
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# EUROPEAN NEWS

Role of Bundesbank seen as crucial to currency system's success in weathering recent international crises

## Warning over calls to spread EMS burden

BY DAVID BUCHAN IN BRUSSELS

CURRENT CALLS, especially by France, for countries to share more equally the intervention and adjustment burden of maintaining their currencies in the European Monetary System (EMS) are "potentially dangerous", the authors of a new review of the currency system said yesterday.

Professor Niels Thygesen, of Copenhagen University's Institute of Economics, and Mr Daniel Gros, research fellow at the Centre for European Policy Studies (CEPS), said the success of the EMS in helping bring down inflation in Europe and in weathering recent international currency crises was grounded in the dominant role and reputation of the Bundesbank in the EMS.

Mr Edouard Balladur, the French Finance Minister, has tabled proposals, now under study in the European Community, for a more symmetrical system that would place the onus of adjustment on countries with stronger currencies like West Germany as well as those with weaker currencies like France.

CEPS say: "The desire for symmetry conflicts with the basic proposition that in a fixed-exchange rate regime only one country can, in the long term, determine its own monetary policy, which then constitutes the anchor that ties down the price level and money supply in other countries as well."

The paper says the EMS "in its present state of development has to be asymmetric if the exchange rates are really to be kept fixed" within the participating currencies. The only alternative would be to formulate a common European monetary policy.

## Balladur sees no urgency for closer EC VAT alignment

BY IAN DAVIDSON IN PARIS

FRANCE'S Finance Minister, Mr Edouard Balladur, has rejected the argument of the European Commission that a closer alignment of EC value added taxes (VAT) is a precondition for establishing a totally free European market, nationally scheduled for the end of 1992.

Mr Balladur has argued, in a presentation to the French Government, that the harmonisation of taxation on savings and portfolio investment will be an essential condition for a successful liberalisation of capital movements in the Community.

## Setback for Austrian coalition on tax reform

By Judy Dempsey in Vienna

AUSTRIA'S Socialist-led coalition Government suffered a serious setback on Wednesday night after Mr Johannes Ditz, the State Secretary for Finance, resigned over the continuing row on a major tax reform.



Balladur: no priority

Mr Ditz, a member of the conservative People's Party (OeVP), the junior partner in the coalition, and one of the main experts in drawing up the tax reform, handed in his resignation after a short but stormy meeting with Mr Alois Mock, the Vice-Chancellor, Foreign Minister and head of the OeVP.

Mr Mock said the grounds of trust had been broken between him and Mr Ditz who, as one of experts advising the Government, supported the idea of introducing a Quellensteuer, or withholding tax on savings, which up until now have remained untaxed.

The OeVP leader had repeatedly opposed any introduction of the Quellensteuer. During the 1986 election campaign Mr Mock told his electoral constituency in Niederösterreich, which accounts for half the OeVP's total vote, that he would not tax savings.

## Central bank 'would help EC meet challenge of 1992'

THE FURTHER economic integration of the European Community and the likelihood of continuing dollar instability suggests that the EC needs a more robust system for exchange rate and monetary management.

In a wide-ranging study of the European Monetary System, published yesterday in Brussels, the Centre for European Policy Studies (CEPS) suggests that the creation of a European central bank would go some way to meeting the needs of the Community in the years after 1992 when barriers to trade within the EC are planned to be removed.

The report, written by Mr Daniel Gros and Professor Niels Thygesen, finds that the EMS has performed well over the past decade in promoting domestic price stability and exchange rate stability.

They believe, however, that the system could come under strain in future. Big external current account imbalances, which without correction imply further dollar depreciation, are continuing at a time when growth prospects in Europe are unsatisfactory and some EMS governments have come to see the system as a constraint on their activity to manage their economies.

They also believe that the present system of exchange rate management, where there are occasional and cumulatively significant currency realignments in the EMS, is incompatible with the creation of a barrier-free internal market which seeks to improve resource allocation and economic efficiency.

## Simons Holberton on proposals to counter strains on the EMS as Community economic integration continues

over the period 1985-87 when the revaluation of EMS currencies was recognised a necessary corrective to the dollar's over-valuation, and during the time of relative exchange rate stability established under the Louvre Accord.

"There is an understandable reluctance among both central banks and governments to consider initiatives prematurely and in such a way as to disturb what already exists," they say. The authors consider a number of options - a European Monetary Fund, a return to fixed exchange rates, and the creation of a European currency to parallel the dollar in international trade - but opt for a European central bank, structured along the lines of the Federal Reserve system in the US.

## Norwegian wages freeze clears first hurdle

BY KAREN FOSSLI IN OSLO

NORWAY'S minority Labour Government has cleared the first hurdle in its proposal to implement a 5 per cent wage and price freeze.

expected to clear the Storting (Parliament) by the end of March. Wages are not to increase beyond a 5 per cent ceiling and dividend payments cannot be paid out at a level higher than the previous year's while new companies cannot pay a dividend on their first year operations.

## Hungary plans company reform

BY LESLIE COLTIT IN BUDAPEST

HUNGARY is to introduce a law this year permitting private persons to own jointly state manufacturing and service companies and to establish their own joint stock companies.

Under the new legislation, shareholding in state companies by private persons and co-operatives will be permitted in existing companies and new joint ventures. Limited liability private companies will also be allowed in manufacturing and services.

The Soros Foundation in the US, together with the Hungarian Credit Bank and the Ministry of Industry, will open a Western-style school of management this year in co-operation with the University of Indiana. Another management institute is to be set up shortly with the backing of West German industry and the Deutsche Bank.

Guy de Jonquieres concludes his series with two views from Europe's most powerful economy of the approach of the EC single market

## Inviting West German financial markets may prove hard to break into

TWO RIVAL shoe salesmen arrive in an African country. After briefly researching the market, both send cables home. One reads: "No hope here, nobody wears shoes." The other says: "Fantastic opportunities, everyone is barefoot."

buy-outs and hostile takeover bids - all are still virtually unknown in West Germany. The new technologies, too, remain largely under wraps, no doubt partly because of the rigid restrictions and high charges imposed by the Bundespost, the national telecommunications monopoly.

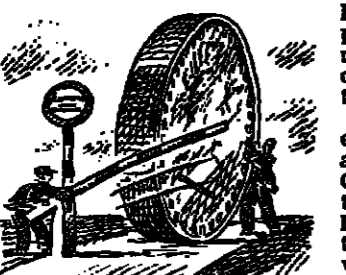
one in some cases to fraud and mismanagement which eluded official supervisors until too late. There is also a strong hint of regulatory capture. "The really conservative elements in insurance are the companies," says a senior manager of a foreign financial group operating in West Germany.

you out of their market," says Mr Francois Henrot, planning director of Compagnie Bancaire, a leading French financial services group.

Share ownership can also be a useful deterrent to potential competitors, such as retail chains, which are increasingly offering their own payments and credit facilities. "For the time being we are relaxed about this trend," says an executive of the large Commerzbank. "West German

Frankfurt-based bank badly damaged by the collapse of the IBH construction group. But though SMH has returned to profit and expanded its business, it has not been easy. The bank recently closed its Stuttgart branch after failing to break into the local market.

Equities are so widely shunned that they account for only about 5 per cent even of the West German private banks' pension funds. Overwhelmingly, savings go into deposit accounts, fixed interest securities or special tax shelter schemes. And why change - especially after the stock market crash when for 20 years until 1984 fixed interest investments consistently yielded higher after-tax returns than West German equities?



The paradox raises important questions as the European Community struggles towards its goal of a single market in financial services. Will West Germany, the most powerful economy in Europe, simply stay on the sidelines, limiting the scope of liberalisation? Or will it be shaken up as competition intensifies?

revised its West German growth projections upwards from 1.5 to 1.75 per cent. "I am not pleading for a naive optimism in the hope that the risks dissolve themselves, but for a sober realism," he said in a parliamentary debate on the economy. As positive signs, he cited: the latest rise in industrial output; the rise in capacity utilisation; the relatively high level of order inflows; and the sharp rise in private consumption.

But looking to the longer term, he devoted a large part of his speech to reforms needed to loosen restrictions on the West German economy by cutting subsidies further, relaxing curbs on shop hours, easing industry tax and wage burdens, and opening up markets like telecommunications to free competition.

can have a tough time breaking in. A much larger issue is the role of the commercial banks and insurance companies as shareholders. Not only do they own huge shareholdings, mostly carried on their balance sheets at a fraction of their market value, but the banks also exercise many proxy votes on behalf of their account-holders.

banks have big shareholdings in many leading retailers, so the competition from them is rather tame. Nonetheless, with enough persistence, outsiders can win worthwhile business in West Germany. The French-owned Equity and Law Life insurance company has carved out a niche by persuading government regulators to allow it to launch more flexible policies, undercutting its established competitors' rates by as much as 45 per cent.

required structural changes. Yesterday's unemployment figures for February showed only a slight improvement, with 252m people, or 9.5 per cent of the workforce, without a job. This was 2,200 lower than in January, and Mr Heinrich Franks, president of the Federal Labour Office, said he would hope for a bigger drop, since the weather had been better than normal.

But if West Germany's own markets appear set to alter only gradually, how are its financial institutions likely to perform on the wider EC market? Some quite large ones, such as Commerzbank, say they are chiefly interested in consolidating their business at home, while many smaller banks and insurance companies are being squeezed by fiercer domestic competition.

## Traditional corporate financing system faces a severe test

"WE GERMAN banks have always been a rather conservative bunch who have not been too keen on promoting innovation for its own sake," says a Commerzbank economist. "Since October 19, we feel we weren't altogether wrong."

praised abroad for giving industry just the kind of support which stock markets are often accused of failing to provide. Freed from short-term pressures to boost earnings and share prices, managers can concentrate fully on running the business under the watchful eye of bank shareholders who remain committed through good times and bad.

But the system has its critics in West Germany who argue that today's business conditions require a wider variety of corporate financing methods which rely more on equity. Many critics are deeply anxious to a steady narrowing of the country's industrial base. While vehicles, capital goods and chemicals remain strong, few new activities have sprung up to replace other once-proud sectors now in inexorable decline, such as shipbuilding and steel.

one exception. But consumer services businesses remain stunted while, despite generous government subsidies and efforts to encourage venture capital, creation of high-tech start-up firms lags far behind the UK. Nor are there too many fast-growing newcomers even in areas of proven West German strength. According to Bonn officials, no manufacturing company founded in the past 15 years yet has an annual turnover of DM1bn (£38m).

Some activities from profits on others is central to West Germany's "universal banking" system. Potentially, however, those profits are a tempting target for enterprising competitors

prepared to woo account-holders with a higher rate of interest on their funds. So far, the threat has been kept at bay. The West German banks and insurance companies between them keep a tight grip on retail distribution channels for financial services, while high-yielding money market funds are banned by law. However, things could change after 1992, with potentially far-reaching implications for the structure of West German banking and corporate finance.

But factors which could endanger long term competitiveness included high wage levels, high corporation tax rates, the costly social system, and numerous inflexibilities in important markets such as telecommunications.

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EUROPEAN NEWS

American presence in Europe 'must be maintained'

Following are excerpts of a declaration issued yesterday by Nato leaders at the end of their two-day summit meeting:

The purposes and principles of our alliance... The security in freedom and the prosperity of the European and North American Allies are inextricably linked. The long-standing commitment of the North American democracies to the preservation of peace and security in Europe is vital. The presence in Europe of the conventional and nuclear forces of the United States provides the essential linkage with the United States strategic deterrent, and together with the forces of Canada, is a tangible expression of that commitment. This presence must and will be maintained.

Likewise, a free, independent and increasingly united Europe is vital to North America's security. The credibility of Allied defence cannot be maintained without a major European contribution. We therefore welcome recent efforts to reinforce the European pillar of the Alliance, intended to strengthen the trans-Atlantic partnership and Alliance security as a whole.

The Atlantic Alliance cannot be strong if Europe is weak. Our aim will continue to be to prevent any kind of war or intimidation. By maintaining credible deterrence, the Alliance has secured peace in Europe for nearly 40 years. Conventional defences alone cannot ensure this; therefore, for the foreseeable future there is no alternative to the Alliance strategy for the pre-

vention of war. This is a strategy of deterrence based upon an appropriate mix of adequate and effective nuclear and conventional forces which will continue to be kept up to date where necessary.

While seeking security and stability at lower levels of armaments, we are determined to sustain the requisite efforts to ensure the continued viability, credibility and effectiveness of our alliance.

PRESIDENT François Mitterrand and Prime Minister Jacques Chirac yesterday gave a clear foretaste of their foreign policy stances in the forthcoming French presidential election, by offering differing interpretations of the Nato summit, writes David Buchan in Brussels.

At a joint news conference, both underlined that it was the first time since the Gaullist era that a French president had attended a Nato summit, but that this did not alter France's policy of remaining formally outside the Western alliance's integrated military structure.

But Mr Mitterrand stressed the reason why he had chosen to attend was that it was the first Nato summit totally devoted to our conventional and nuclear forces in Europe, which together provide the guarantee of our common security.

We want gradually to overcome the unnatural division of the European continent, which affects most directly the German people.

The search for improved and more stable relations with the Soviet Union and the other countries of Eastern Europe is among our principal concerns. We call

upon these countries to work with us for a further relaxation of tensions, greater security at lower levels of arms, more extensive human contacts and increased access to information. We will continue the effort to expand co-operation with the East wherever and whenever this is of mutual benefit.

East-West relations: the way ahead. We have noted encouraging

disarmament issues. By contrast, Mr Chirac underscored the summit's importance in reaffirming the need for a strong nuclear-based defence in Europe.

He showed his sensitivity to the West German desire for some further progress in reducing short-range nuclear weapons by saying that while for the moment "the necessary priority" for Nato was to focus on conventional arms control, this should "not exclude other negotiations".

The French Premier, for his part, placed more emphasis on nuclear armament, as distinct from disarmament. France, he said, was "today listening to and respected within Nato because of its courageous efforts to modernise all its forces, nuclear and con-

ventional". He was thus one of the few leaders yesterday to mention the sensitive word "modernisation".

Formally, France is not involved in the Nato wrangling over how and whether to implement the 1983 Montebello nuclear modernisation accord, because it does not take part in Nato nuclear planning.

Mr Chirac also said France would continue to play its full role in the Atlantic-to-the-Urals conventional force reduction talks in Vienna. This verbal commitment is significant because this is the first French involvement in East-West arms control, though in practice Nato officials complain this involvement has somewhat slowed progress in Vienna.

make a genuine contribution to stability and peace. The recently concluded INF agreement between the US and the Soviet Union is a milestone in our efforts to achieve a more secure peace and lower levels of arms. It is the impressive result of the political courage, the realism and the unity of the members of the Alliance. The treaty's provisions on stringent verification and asymmetrical reductions

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In conjunction with the establishment of a conventional balance and the global elimination of chemical weapons, tangible and verifiable reductions of American and Soviet land-based nuclear missile systems of shorter range, leading to equal ceilings.

The resolution of East-West differences will require progress in many fields. Genuine peace in Europe cannot be established solely by arms control.

We agree that the speedy and complete withdrawal of Soviet troops from Afghanistan and the effective restoration of that country's sovereignty would be of major significance.

We hope that at their forthcoming summit in Moscow President Reagan and General Secretary Gorbachev will be able to build upon the progress achieved at their Washington meeting last December. We strongly support the efforts of the United States. These fully accord with our consistent policy to seek, through high-level dialogue, early and substantial progress with the Soviet Union on a full range of issues, including greater respect for human rights, arms control, and improved opportunities for bilateral contacts and co-operation.

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For this reason, the comprehensive concept of arms control and disarmament includes: A 50 per cent reduction in the strategic offensive nuclear weapons of the US and the Soviet

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Italian defence plan will boost spending by 60% over decade

BY JOHN WYLES IN ROME

MR VALERIO ZANONE, the Italian Minister of Defence, is putting the finishing touches to a multi-annual procurement plan which will seek to raise equipment spending by around 60 per cent, or L30,000bn (£13.5bn), in the next 10 years.

The plan will be the first attempt for 13 years to take an overall view of defence procurement related to the country's changing strategic requirements. The minister's political aim is to secure parliamentary endorsement for his planning approach which could serve both to establish a political consensus and to strengthen the ministry's bargaining position with the Treasury over budgetary entitlements.

Defence officials believe the procurement plan will survive the next political crisis and Mr Zanone's replacement, if that is one of its results. Many of its proposals are said to be indisputable modernisation of equipment, while others aim at coping with a new sense of vulnerability about Italy's southern flank which arose after Libya's missile attack on the island of Lampedusa in 1985.

Italy spends around 2.7 per cent of its gross domestic product on defence and about 15,000bn a

year on equipment. Traditionally, the requirements of the army, navy and air force have been satisfied more by crude lobbying power than by any attempt at coherently balancing demands. But officials say the new plan represents an agreed approach among the three armed services based on strengthening the air force's missile interception capacity, the army's mobility and field communications and the navy's ability to maintain a fleet whose effectiveness is not continually weakened by retitting and maintenance needs.

The proposals will include the purchase of the US Patriot anti-aircraft missile and of some British Harriers for deploying on Italy's helicopter carrier, the Garibaldi. A decision on the Harriers has been held up for more than two years by shortage of funds and by an air force veto, dropped last November, on the navy acquiring an air capability.

EC faces up to merger worries as 1992 beckons

BY WILLIAM DAWKINS IN BRUSSELS

THE NEED to have clear EC controls on mergers has never been more pressing. The number of huge cross-border takeovers, some of which threaten to carve up markets or distort competition, is steadily growing in the run up to the formation of a single European market by 1992.

That, at least, is the argument put forward by supporters of controversial proposals to give the European Commission powers to vet trans-frontier takeovers and demand changes to such deals in advance, tabled a few days ago by the Brussels authorities.

They point to the British Airways takeover of British Caledonian as a prime example of a deal where the Commission might

operations inside the EC, even if the bidder is not European. So long as the deal has an impact inside the EC, it is potentially covered - a concept which also exists in other areas of Community competition policy.

The exceptions are when the company being taken over has annual sales of less than Ecu50m, or when more than three-quarters of the merged groups turnover is in one European state, a clause slipped in to counter fears that the Commission was trying to over-ride the powers of national takeover authorities.

Financial services companies have different criteria: banks and financial institutions are covered if their combined assets are worth more than Ecu100m, while insurance companies are caught if their joint premium income is more than Ecu1bn.

Brussels estimates that, overall, between 100 and 150 deals annually would have to be notified, of which it would change or block maybe two or three.

If the Commission says nothing two months after accepting notification, the merger can go ahead regardless. But if Brussels has objections, it is asking for another four months - a total decision-making time of 6 months after notification - to make a ruling.

The deal must be suspended while Brussels makes up its mind, otherwise, according to the proposal, the Commission can ask for the takeover to be unwound or changed in retrospect. There is, however, a let-out for public takeover bids, which clearly could not declare an amnesty while Brussels does its investigations. So long as the bidder has warned Brussels, he can go ahead without hindrance - on condition that he does not exercise voting rights on "the shares in question".

One of the most sensitive questions invited by the proposal is just where the Commission is to draw the line on anti-competitive mergers. The answer to that was clarified by an important European Court of Justice ruling on a link-up between two tobacco multinationals.

The ruling said that Brussels should intervene not just where the merger produces an abuse of a dominant position but where it produces or strengthens dominance, defined in the regulation as 20 per cent market share. In making up its mind about distortions of competition, Brussels will also look at "the possibilities of choice of suppliers and consumers... the market position and the economic and financial power of the undertakings," says the regulation.

It would give Brussels apparently Draconian powers to enforce the rules, though in practice they are not very different from what it is already allowed to do to investigate and fine cartels. This is one of the very few areas where the Commission has a real policing role. Brussels is also asking for the power to mount surprise raids on the companies involved, seize books and records and demand explanations on the spot.

While the rules might give Brussels more power than some national anti-trust authorities would like, they have been given a cautious welcome by industrial lobbies. In Brussels on the grounds that compared to existing competition rules, they are at least relatively clear.

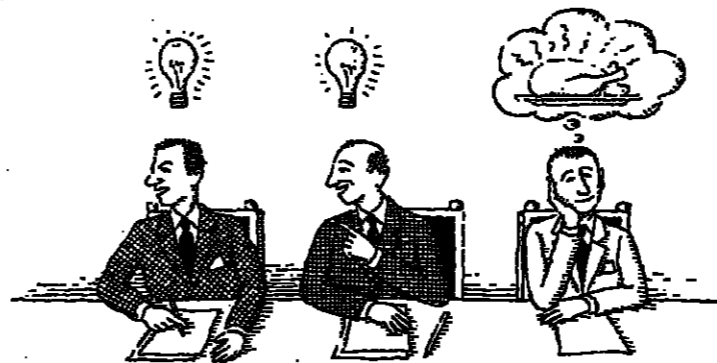
Whether the regulation, put forward by Mr Peter Sutherland, the European Commissioner for competition policy, will really work out like that is another matter. An earlier scheme was blocked by British and French fears that it would add an unnecessary and cumbersome new layer of bureaucracy.

Brussels' new merger control plan tries to answer these worries by making the Commission vet mergers faster than proposed earlier and by keeping its nose out of deals that are of purely national importance.

So when it comes before EC trade and industry ministers at a meeting on June 22, Mr Sutherland hopes "to be very substantially along the road" to winning their approval, needed to put the scheme into effect.

Under the proposal, nearly all mergers, takeovers or joint ventures with combined annual turnovers of more than Ecu1bn (£690m) must automatically notify a Commission merger control unit before going ahead with the deal. That figure refers to world, rather than Community sales of the companies involved and applies to anybody acquiring

He who has not eaten thinks of little else.



As the meeting discussed the rising cost of raw materials, a vision passed before Wilkinson.

Not the delectable Ms. Honeyfeather. But a plate of perfectly sliced Parma ham folded between fragrant slivers of Charentais melon.

Then a halibut swam into view as Smithson spoke cogently about North Sea oil prices.

"How will this affect our sales in France, Wilkinson?"

"Boeuf Bourguignon!" he blurted. "With sauté potatoes and petits pois, washed down with a Beaujolais Villages '85."

Wilkinson, unfortunately, had not followed his colleagues' advice to travel to the meeting First Class on InterCity.

Not for him the luxury of attentive waiters serving food and drink at comfortable tables.

No second helping of toast for him, no coffee cup re-filled at the hint of a nod.

No choice of traditional Grill Tray or Continental Breakfast.

He had gone by car.

He had not allowed for contra-flows and road works.

He was tired, tattered but above all famished.

The Chairman leaned across, eyebrows half raised, a question forming on his lips.

Wilkinson anticipated him with what he felt was a stroke of genius.

"Coq au Vin!" he crowed.

INTERCITY



Sutherland: hopes to be substantially down the road to winning approval for new regulations by June

need to intervene to enforce fair competition.

At the same time, Mr Carlo De Benedetti's onslaught on Societe Generale de Belgique or the offer by Pearson, the UK publishing group, for Les Echos, the French business daily, are examples of takeover attempts that have met national legal and political barriers. Brussels might possibly want to challenge such obstacles with the help of such a regulation.

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OVERSEAS NEWS

Arabs want to take all Israel, claims Shamir

BY ANDREW WHITLEY IN JERUSALEM

MR YITZHAK SHAMIR, the Israeli Prime Minister, has denounced King Hussein of Jordan for allegedly endorsing "the most extreme" position in the Arab world.



Shamir: growing pressure from within Likud

His speech drew a swift riposte from Labour Cabinet members. Mr. Ezer Weizman said the remarks about the Arabs wished were "irresponsibility of the first degree".

Speaking on the eve of yesterday's resumption of the peace mission of Mr. George Shultz, the US Secretary of State, the right-wing leader insisted that he would not budge from the provisions of the US-brokered Camp David accord of 1978 with Egypt.

MEDIA'S ROLE IN THE PALESTINIAN UPRISING CRITICISED

Israel blames press for its woes

BY ANDREW WHITLEY

A PRINTING press in a West Bank Jewish settlement has begun distributing car stickers in English saying "TV - Press".

Palestinians freely admit that one of their principal goals is to sway world opinion in their favour, and Israelis of all descriptions have seized on this point to put the blame for their woes onto the shoulders of a profession they distrust even in normal times.

Local unit commanders have until now been given considerable discretionary authority to declare districts to be "closed military areas" on an ad hoc basis, preventing journalists from entering the occupied territories.

Victor Mallet reports from Nairobi on Moi's efforts to clean up his country's image

Fragile stability returns before Kenyans vote

AFRICAN elections are usually custom affairs and Kenya's general election on March 21 is no exception. Only one political party, the ruling Kenya African National Union (KANU), is allowed to participate, and President Daniel arap Moi has been firmly entrenched since the end of February in his third term as head of state. No-one stood against him.

There is little doubt among diplomats in Nairobi that at the age of 64 the pro-Western Mr. Moi, who succeeded Mr. Jomo Kenyatta in 1978, is much more confident and politically more secure than he was a year ago.



Moi: unpredictable and wily

Faced with such clear-cut results, the uninitiated might expect the Kenyan parliamentary election to be conducted with an air of quiet resignation. Nothing could be further from the reality.

Following the hurried and sometimes irregularly conducted trials of more than 70 people suspected of belonging to the underground socialist movement, Mung'era (a Swahili acronym meaning the Union of Nationalists to Liberate Kenya), the government seems to think it has reduced the threat of subversion to an acceptable level. Officially three men, two of whom are lawyers and all of whom have used the state for alleged torture, are still detained without trial in Kenya.

While it is true that matters of national policy are barely mentioned, let alone disputed, personal clashes and controversial local issues in each constituency ensure that campaigning is vigorous and sometimes violent. Kenyans loyal to a particular candidate are not averse to buying votes with beer or money, nor to intimidating, stomping or even kidnapping their opponents.

Among those recently freed is Mr. Ralla Odiga, the son of veteran socialist politician and former Vice-President Mr. Odiga.

Odinga, Mr. Ralla Odinga, now 42, had been held since an abortive coup d'etat staged by the air forces in 1982, much of the time in solitary confinement. He does not hide his dislike for the Government, nor his concern about what he sees as the widening gap between rich and poor.

British Prime Minister, certainly has no qualms about support for Kenya. Her visit in January, and another by Mr. Helmut Kohl of West Germany last year, may both have helped in restoring Mr. Moi's peace of mind.

After real growth of 5.7 per cent in 1986, Kenya suffered last year from a halving of its coffee export revenues, costlier oil imports, and poor rains. The economy probably grew by less than 5 per cent, only just ahead of the population growth rate of 4 per cent - which is thought to be the highest in the world.

Already the donors are starting to worry about the Government's commitment to cutting its spending on social services in an election year.

The Government has also been slow to set in motion new investment policies designed to reduce bureaucracy for foreign investors and encourage manufacturing in bond for export industries.

Rival supporters clash in Bangladesh election

West German hostage freed

Soviet gold expert to tell all in Hong Kong

SUPPORTERS of rival candidates fought each other and tossed homemade bombs at polling stations in the Bangladesh capital during parliamentary elections yesterday, and observers reported voting irregularities, including the theft of ballot boxes, AP reports from Dhaka.

THE CAPTORS of Mr. Ralph Schray, a West German hostage, freed him at dawn yesterday. He was handed over to Syrian intelligence officers, who escorted him to Damascus via the Syrian-controlled town of Latakia in the Bekaa plain.

HONG KONG'S Immigration Department broke with long-standing precedent yesterday when they allowed into the territory a Soviet government official.

AMERICAN NEWS

Ortega fires peace talks mediator

By Charles Castaldi in Managua

NICARAGUAN President Daniel Ortega yesterday unexpectedly dismissed Cardinal Miguel Obando y Bravo as mediator in the peace talks and named his brother, Defence Minister Humberto Ortega, as his replacement.

Brazilian salary measures rejected

BY IVO DAWAY IN RIO DE JANEIRO

EMERGENCY measures to contain Brazil's public sector salary bill have been rejected by the Government despite dire warnings from the country's Finance Minister, Mr. Malton da Nobrega.

policy for the public sector will imply the absorption of all disposable revenues exclusively for the payment of staff.

serious, very hard" but also necessary. The minister is determined to avoid printing money to meet his bill as this would fuel inflation - currently near 18 per cent a month - still further.

Mr Abrams' big moment

MR ELLIOTT ABRAMS, the US State Department official in charge of Latin American affairs, has proved that, in Washington at least, there is life after death.

Lionel Barber on Washington's behind-the-scenes operator on Panama

Mr Abrams, Washington's point-man on Panama, has over the past week been the behind-the-scenes operator orchestrating opposition moves and pressing the Reagan Administration to step up economic pressure to step up the ousting of Panama's military strongman, General Manuel Noriega.

Greenspan gives warning on interest rates

INTEREST rates in the US are unlikely to fall unless Congress can reduce the federal deficit faster than is required by the Gramm-Rudman programme, Mr. Alan Greenspan, the chairman of the Federal Reserve, warned yesterday, writes Anthony Harris in Washington.

reduction have taken care of the easy cuts," he said. "Controlling outlays in the face of demographic pressures will demand a willingness to take bold, controversial action. You all know the alternatives: the choices are political, not economic."

On the revenue side, he repeated his support for higher gasoline taxes. An increase of 15 cents per gallon would reduce the debt by \$100 billion and would foster frugal energy use. In general, he said that taxes on consumption might encourage private saving, while higher income taxes would probably have the opposite effect.

Mr Abrams - a New York-born lawyer who has never betrayed a lack of confidence in his own ability - would argue that his current preoccupations with Panama is perfectly consistent. In June last year, as the first Panamanian street protests against Gen. Noriega erupted, he identified "the foremost public issue today" as democracy.

But Panama also presents big risks. While some believe Mr. Abrams has in mind a Philippe-style transition to democracy, others argue that the two countries have little in common. The Philippine opposition to Ferdinand Marcos was far better organised than the present efforts in Panama City; furthermore, the Panamanian armed forces do not appear to suffer from the kind of splits in the Philippine military which eventually helped Mrs. Corason Aquino to power.

US tax proposal

Democratic US Senator William Proxmire is to introduce legislation to remove a US tax law provision that lets Americans working abroad exclude up to \$70,000 of income from being taxed, Reuter reports from Washington.

Dole campaign receives boost ahead of primary

REPUBLICAN presidential candidate Robert Dole won the backing of former IN Ambassador Jeanne Kirkpatrick yesterday, giving his campaign a boost two days before the South Carolina primary election. Reuter reports from Washington.

will choose among the party's presidential candidates on March 8, "Super Tuesday". On that day voters will select 808 of the 2,277 delegates to the Republican National Convention this summer, where the presidential nominee will be chosen.

A "TIDAL WAVE" of foreign investment washing over the US is quickly eroding the country's economic and political power, according to a new book called 'Buying into America', Reuter reports from Washington.

Foreign investment is changing the face of the US, but not for the better say authors Susan and Martin Tolchin

Paying the high price of greed

Foreign investment is changing the face of the US, but not for the better say authors Susan and Martin Tolchin

Business Week magazine disagreed with some conclusions of the book but applauded the Tolchins for adding to understanding of a problem that is "one of the most emotional yet poorly understood economic issues facing us."

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# McDonnell will back production deal with Airbus

BY DAVID MARSH IN BONN

McDONNELL-Douglas, the US aircraft manufacturer, has welcomed the prospect of joint airframe production with the European Airbus Industrie group to challenge Boeing.

Mr Jim Worsham, chief executive of Douglas Aircraft Company, McDonnell-Douglas's civil aviation arm, said he was "very encouraged" by Tuesday's call from the Airbus partners-governments for fresh talks on collaboration between the two sides.

Mr Worsham believed that co-operation would be "a win, win, win situation. It would be a win for Airbus Industrie, a win for McDonnell-Douglas and a win for the aviation industry... We very much hope it will happen."

While not wanting to prejudice the outcome of talks, which he said would start soon, Mr Worsham said a successful outcome would be a "win-win" situation for Airbus Industrie and McDonnell-Douglas.

Proposed co-operation would be unlikely to fall foul of US anti-trust regulations - a point which has been worrying some European government officials.

"Whatever we do would be discussed and worked out with the anti-trust people," he added. Mr Worsham has been the chief participant from the US company during six years of sporadic talks with Airbus over co-operation.

The decision by ministers from

# Yeutter warns S Korea on sanctions

SOUTH Korea and other Asian nations will face export curbs if they do not end "unfair trading practices", warned Mr Clayton Yeutter, US Trade Representative, Reuters reports.

"Countries that have benefited from the relatively open markets of the US are in danger of killing the goose that lays their golden egg if they do not liberalise their trade policies."

US complaints against South Korea included closed markets, inadequate protection for intellectual property rights, and curbs on foreign banking and shipping.

Mr Yeutter's speech was prepared for delivery to the US-Korean Society in New York, and released by his office on Wednesday.

Asian nations, including Japan, Taiwan, Hong Kong and South Korea, have made impressive inroads into the open US market, and have rung up huge trade surpluses with the US, Mr Yeutter went on.

As US-South Korean trade grew, so did trade frictions, but the US would treat Korea evenhandedly as its other major trading partners.

However, "we will be aggressive with respect to important restrictions, particularly when we perceive them to constitute unfair trade practices."

Soviet demands for low interest rates could prove problematic, says Peter Montagnon

# UK exporters brace for credit rule change

UK EXPORTERS are bracing themselves for changes to international export credit rules this summer which could affect their prospects of signing up new project business in the Soviet Union.

From July, according to new rules agreed last year at the Organisation for Economic Co-operation and Development in Paris, export credit agencies will no longer be able to offer subsidised finance to richer countries like the Soviet Union. Instead all new credits will have to be at market related rates.

Because British interest rates are relatively high by international standards this could pose a general problem for UK exporters. But it is particularly difficult in the case of the Soviet Union, which has traditionally demanded low interest credit in the currency of the country from which it is buying.

When it signed a major trade finance protocol with the Export Credits Guarantee Department (ECGD) last year, the Soviet Union separately set a rate of 7.8 per cent on medium term credits in sterling. The difference between this rate and the permitted minimum export credit rate of 9.8 per cent was to be made up by exporters through a premium on the price of the deal they were offering.

Since then the official rate has risen to 11.4 per cent, and from July no subsidies at all will be

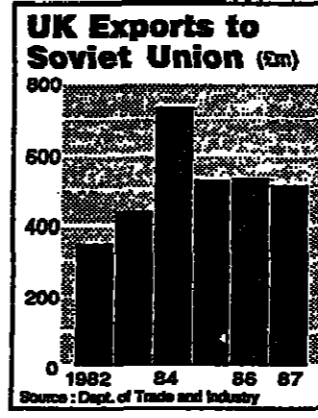
permitted. So exporters are asking whether they will eventually have to dig even deeper into their own pockets to help finance their deals with the Soviets.

Many are assuming, however, that the immediate impact of the change will not be all that dramatic. The market reference rate for sterling calculated by the OECD, at which export credits will be priced from July, is currently 10.5 per cent - only fractionally higher than the present official minimum on export credits. It will also be possible for ECGD to offer a six month commitment on the subsidised rate right up till just before the rule change comes into effect.

Exporters hope this will delay the impact of the change, while the two sides explore options such as financing in other, lower interest currencies - it has already agreed to accept Ecu-denominated loans under the protocol. ECGD would like it also to consider floating rates.

"The Soviet Union has been becoming more flexible, and I think more realistic, in its appraisal of the real cost of financing in various different currencies," says Mr Tony Bruce, Marketing Director of John Brown Engineering which has already signed a \$148m deal for a polypropylene plant at Budyennovsk under the protocol.

That deal was both denominated and financed in US cur-



UK exporters remain cautious about prospects for a sustained increase in exports to the Soviet Union partly because of the changes in Russian trade practice but also because of the end of subsidised export credits.

Bankers believe that some \$400m-worth of large projects is now under serious consideration with a further £500m in smaller orders also potentially in the pipeline. Among the larger possible orders is a bid by John Brown for further polypropylene plant modernisation at Budyennovsk and Kazan.

Yet the mere existence of the protocol does not guarantee business going to the UK. Davy Corporation lost a major polyester plant order last year when its price was undercut to the tune of 30 per cent by Nishio Iwai of Japan. It is now bidding to build a different fibre plant at Kursk, but once again market rumours suggest it may be undercut.

Partly because of this, UK exporters remain cautious about prospects for a sustained increase in business. The caution has as much to do with intense international competition for Soviet orders and the changing nature of Russian trade practice as with the end of subsidised export credits.

Exporters are, however, concerned that the export credit changes could put Britain at a disadvantage, especially if, as many fear, UK interest rates are set to rise. Mr Chris Siegl, John Brown Project Finance Manager, puts it bluntly. "If UK rates rise, he says, 'other countries will be able to offer attractive rates. We won't.'"

# DAT row solution 'in sight'

By David Thomas

THE Western music industry believes a solution is in sight to the long-running row about the introduction of digital audio tape, a revolutionary system developed by the Japanese.

The music industry fears that DAT will drain its copyright income because it allows almost perfect copying from a compact disc.

It has been lobbying the European Commission and the US Government for laws forcing manufacturers of DAT hardware and software to include an anti-copying device developed by CBS, the US-based music company now owned by Sony of Japan.

Japanese hardware manufacturers have held back from a general launch of DAT in Europe and the US while the row remained unresolved. Meanwhile, DAT's progress in Japan has been slower than expected partly because the western music companies have refused to make their repertoire available for pre-recorded DAT tapes.

The International Federation of Phonogram and Videogram Producers (IFPI), yesterday finally accepted that the CBS device could not provide a solution to the dispute.

However, the IFPI believes that bilateral talks between European and Japanese manufacturers, led by Sony and Philips of the Netherlands, are close to an agreement.

They have been exploring the possibility of recommending that a copy-limiting device should be placed in all DAT machines.

One possibility is a device developed by Philips which would allow a DAT copy to be made of a compact disc, but would prevent further copies being made of the copy.

Another possibility, backed by the Recording Industry Association of America, the US trade association, would prevent a specific compact disc being copied more than once by a DAT machine.

# Swedes aim to tighten arms curbs

THE Swedish government plans to introduce tougher controls for weapons exports later this month in a proposal to parliament, Sara Webb reports.

The decision to exercise more control over weapons exports follows the investigation into whether a leading Swedish weapons manufacturer has been illegally exporting arms to countries considered out-of-bounds.

In addition, police have started investigations into whether another arms manufacturer also illegally exported weapons via Britain.

Under the existing law, Swedish companies cannot export weapons to countries which are at war or in areas of conflict, such as the Middle East.

The new law would also make it illegal for companies to market weapons in these areas without first informing the government.

It would introduce stricter regulations concerning the export of components for weapons, which in future would require end-user certificates to show where they were destined.

The government has proposed that any country found guilty of re-exporting Swedish weapons to countries considered out-of-bounds, would be put on a black-list and further exports prohibited.

The government has also proposed closing a loophole in the Swedish legislation which allows Swedish middlemen or agents to sell arms to prohibited countries.

To help improve the control processes, the government has decided to place more resources in the customs department by increasing the number of staff working at the armaments inspection office where applications for weapons exports are handled.

Last year, Swedish weapons exports almost doubled to SKr3.2bn (£296m).

# EC anti-dumping probes jump by almost 50%

BY WILLIAM DAWKINS IN BRUSSELS

THE number of anti-dumping inquiries opened by the European Commission jumped from 24 to 34 between 1986 and 1987, according to estimates released by the Brussels authorities yesterday.

That compares with 26 new anti-dumping investigations in 1985 and 39 the previous year, according to the latest report on dumping. They include inquiries into Yugoslavian steel imports, South Korean microwave ovens, and East German polyester fibres.

Although the number of cases appears to be declining, the financial importance and political sensitivity of EC anti-dumping cases is increasing. The 1986 batch included an investigation into more than Ecu 1bn-worth of photocopier exports from 12 Japanese companies, the EC's biggest such inquiry.

Last year's new inquiries include three, into EC-assembled electronic typewriters, mechanical excavators and electronic

weighing scales, which for the first time uses a new EC trade law extending anti-dumping duties from assembled imports to imported components.

The aim is to stop importers circumventing conventional anti-dumping duties by using assembly plants fed with a high proportion of dumped components.

Another outstanding feature is the growing prominence of Japanese, and South Korean companies as sources of EC trade rows. Japanese-made products accounted for eight - nearly a quarter - of last year's inquiries, while South Korea was at the source of another four.

Of the 68 anti-dumping investigations actually under way in 1986 - the latest year for which comprehensive figures are available - four ended with the imposition of definitive duties, while 25 concluded with price undertakings. The rest ended without any penalties being levied.



# They'll be amazed at Mazda on March 10th.

Our preliminary results for 1987 will be published on Thursday, March 10th. You may find them mildly surprising.



# ROVER GROUP

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## UK NEWS

## Independents lead oil-search awards

BY STEVEN BUTLER

INDEPENDENT OIL companies led the second round of onshore oil-exploration licence awards announced yesterday by Mr Peter Morrison, Energy Minister.

The Energy Department awarded 60 exploration licences to 73 companies for acreage in England, Scotland and Wales, from 79 applications, based on proposals to explore the block.

The independents include Enterprise, Aran Energy, Lasso and Sovereign Oil & Gas, and many lesser-known companies.

The minister said this round of awards was notable for the many smaller companies, some new to the UK onshore scene.

British Petroleum, Shell, Amoco and Fina were also

awarded licences. British Gas and Conoco are participants in several licence groups.

Missing from the successful applicants list were Carless, Capel & Leonard, which has been an active operator in UK onshore exploration, and Britoil.

Onshore UK drilling activity last year fell to 17 exploration and appraisal wells, compared with a record 26 in 1986, according to statistics from the oil services department of James Capel, stockbroker.

UK onshore oil output last year rose to 11,200 barrels a day, compared with 10,200 b/d the previous year and an average of 2,47m b/d offshore.

## US-bound uranium stalled

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH NUCLEAR Fuels (BNFL), the state-owned processing and research company, yesterday abandoned attempts to ship four containers of enriched uranium to the US through the port of Liverpool.

The cargo had been stranded in Liverpool since last week, when dockers refused to handle it because of allegations that it contained uranium from Namibia, the former German colony administered by South Africa.

BNFL said the containers had been returned to its processing plant at Springfields, near Preston, while negotiations were held with the dockers.

The company said it would probably try to move the cargo through another port if the Liverpool dockers continued to refuse to handle it.

The most likely outlet would be Felixstowe, the fast-growing East Coast port owned by Peninsular and Oriental Steam Navigation.

## State to charge companies for merger adjudications

BY DAVID CHURCHILL, CONSUMER INDUSTRIES CORRESPONDENT

THE GOVERNMENT yesterday announced surprise plans to charge companies involved in mergers and acquisitions for the costs incurred by the UK's merger control process.

Mr Francis Maude, minister for corporate and consumer affairs at the Department of Trade and Industry (DTI), said that the charges were likely to be between £5,000 and £15,000 per merger, although he admitted that they could be as high as £50,000 for larger mergers.

Details of the charge system have still to be finalised, although they are most likely to be levied on the acquiring company in a merger or takeover.

Legislation will be introduced as soon as possible to impose the charges as well as to bring about moves to simplify and speed up

the merger control process.

The changes were announced yesterday in a DTI paper on merger control, most of which had been foreshadowed by Lord Young, Trade and Industry secretary, in the White Paper in January on improving enterprise in British business.

The proposals to charge companies involved in mergers were not, however, included in the White Paper.

The plans were last night strongly condemned by the Confederation of British Industry (CBI), the employers' organisation.

The CBI, which had not been consulted on the proposals, said that "this is an unjustified tax on enterprise."

It added: "We are astonished that the Government should

decide to go down this path. Business is already paying through taxation for Government merger regulation in the public interest - why should they have to pay it twice?"

The merger control process costs the Government about £1m a year, spread between the Office of Fair Trading (OFT) and the Monopolies and Mergers Commission (MMC).

Up to 400 mergers a year are scrutinised by the OFT but only an average of about six a year are actually referred to the commission for a full investigation to determine the public interest.

Mr Maude justified the imposition of charges yesterday as being a small price to pay for the improvements in the merger control process which companies had been seeking.

## CAA to publicise air misses

BY MICHAEL DOWNE, AEROSPACE CORRESPONDENT

THE CIVIL AVIATION Authority (CAA) is to publicise aircraft near-misses as a matter of routine as part of a package of measures aimed at providing reassurance about air safety over Britain.

The proposals were described

as "cosmetic" by the Institution of Professional Civil Servants, which represents most UK air traffic controllers.

They follow growing concern about safety spearheaded by complaints from air traffic controllers about inadequate equipment and staffing.

Well-publicised incidents involving near-misses have emanated from the air traffic controllers.

The CAA, which governs the National Air Traffic Services, has as a matter of policy provided neither confirmation nor denial.

## Life insurers act to limit impact of AIDS claims

By Eric Short

ALL MEN seeking life insurance where the cover level is at least £75,000, will in future be required to complete a supplementary life style questionnaire, irrespective of whether they are married or single, under recommendations made by the Association of British Insurers (ABI) to member life companies.

If the cover level is at least £150,000 then under the recommendations, all men would be required to have an automatic blood test.

The proposals represent a major step by the ABI to deal with the problem of AIDS (Acquired Immune Deficiency Syndrome) in life insurance underwriting. The requirements are far more widespread than steps taken to date.

The main change is to require all men to provide information or undergo HIV blood tests.

Up to now these requirements have only applied to single men seeking life insurance and the limits were much higher - £250,000 for automatic blood tests.

Although the recommendations were agreed by a large majority at the last ABI Life Insurance Council meeting, many companies will study them "with caution" with regard to practicality.

## TUC recommends checks on strike-free agreement unions

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS OF THE Trades Union Congress are recommending new restrictions on unions signing strike-free, single-union deals with employers in a move which seems likely to promote fresh divisions within the union movement.

The recommendations are contained in a draft first report from the TUC's special review body, set up by the annual Trades Union Congress meeting last year to try to find a solution to the growing problem of such agreements and, more generally, of increasing non-unionism.

Some TUC-affiliated unions, especially the EETPU electricians - already under threat of suspension over a separate issue - and the AEU engineering workers, which have signed most of these deals, are likely to object bitterly to the recommendations at a meeting of the review body on Monday when they are to be discussed.

Among the report's main recommendations are:

• New powers for the regulation of relations between unions, especially concerning strike-free, single-union agreements

• Increased contacts with employers

• Promotion by the TUC of union services, including financial services and pensions

• Pilot schemes analyse labour markets to help recruitment in non-union companies

• More promotion of trade unionism, especially among women and young people.

The report acknowledges that "in a period of adversity, unions and the TUC need to concentrate on certain basic tasks such as representing existing members, organising new members, building stable and mutually productive relations with employers."

In its final version, the report is likely to be part of the TUC's report to this year's Congress.

## Major balance sheet changes proposed

BY RALPH ATKINS

A RADICAL plan to restrict UK companies' ability to hide assets and liabilities from their balance sheets was published by the Accounting Standards Committee (ASC) yesterday.

The draft standards proposed by the ASC breaks fresh ground in company reporting practice. Instead of detailing specific guidelines for acceptable company reporting practice, it sets out a general concept which could be applied in a variety of situations.

However, the proposal is likely to cause controversy among finance directors, accountants and lawyers because of the extra responsibility it gives auditors in interpretation of standards.

The proposal is designed to halt the growing use of off-balance-sheet finance which is used to improve the appearance of companies' finances. The device allows companies to have responsibility for assets and liabilities, but not show them in accounts.

Last year a report by the Institute of Chartered Accountants in England and Wales said billions of pounds were invested in these schemes, which make it hard for investors to assess a company's true position.

The ASC, which represents six accountancy bodies in England, Wales, Scotland and Ireland, has invited comment on its proposal by July 31.

## Standard Chartered libel action against FT settled

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A LIBEL action by Standard Chartered Bank over a Financial Times article that could have been read as implying that the bank orchestrated an unlawful share-support operation during its opposition to a takeover bid by Lloyds Bank was settled in the High Court yesterday.

Mr Andrew Caldecott, for Standard Chartered, told Mr Justice Hobhouse that the £1.5m Lloyds bid failed in July 1986, because of lack of support from Standard Chartered's shareholders.

A Financial Times article in February 1987, headed "Standard Chartered lent to the buyers of its shares," stated that four key purchasers of Standard Chartered shares each had about £100m in loans from Standard Chartered at the time the takeover bid was being defended and that "additional loans to one particular supporter... were approved as part of a carefully planned and orchestrated share support operation."

The article had gone on to refer to Companies Act prohibitions against companies giving financial assistance for the purchase of their own shares except in limited circumstances, but failed to mention that the lending of money in the ordinary course of business was exempted.

Mr Caldecott said that Standard Chartered had read the article as clearly alleging that it had given unlawful financial assistance to purchasers of its shares in breach of the Companies Act.

Standard Chartered had asked the Bank of England to carry out an investigation. The investigators had concluded that Standard Chartered had not provided illegal financial assistance, and that there had been no concert party and no breach of company or banking law.

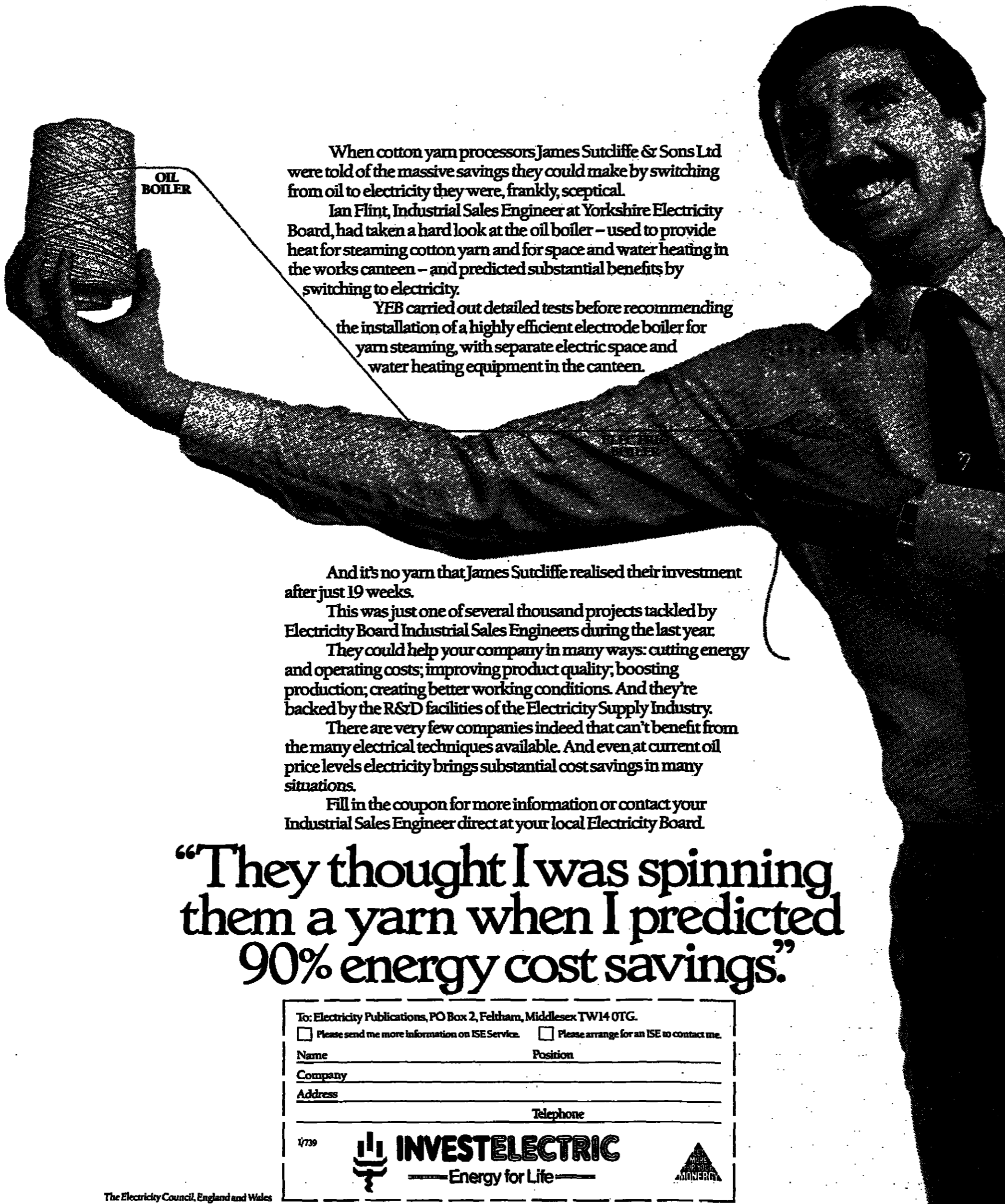
Mr Caldecott said that the Financial Times had intended to suggest that there had been important questions to be answered as to whether there had been any breach of the Companies Act.

The newspaper accepted without reservation that those questions had now been conclusively decided in favour of Standard Chartered by the investigation.

Having been vindicated, and received a contribution from the Financial Times to its legal costs, Standard Chartered was content, Mr Caldecott said.

Miss Adrienne Page, for the Financial Times, said it regretted any damage and embarrassment caused to Standard Chartered by the article.

Although it had only intended to convey that there were important questions to be answered, it accepted that the article could imply that Standard Chartered had, in fact, been guilty of unlawful conduct.



**OIL BOILER**

When cotton yarn processors James Sutcliffe & Sons Ltd were told of the massive savings they could make by switching from oil to electricity they were, frankly, sceptical.

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UK NEWS — BRITISH AEROSPACE AND ROVER

Merger meets few hurdles at Westminster

BY PETER NIDDELL, POLITICAL EDITOR

THE BRITISH AEROSPACE/Rover Group talks have taken the political world as much by surprise as the City. Yet, while doubts have begun to surface, politicians are likely to be less difficult to convince than the City.

The Conservative response has moved from astonishment, via relief and recognition of possible advantages, to an attitude of "splendid if it works, but it is bound to be harder than it now seems."

That has been the reaction of ministers as they heard the news. Firstly, Lord Young, Trade and Industry Secretary, when he received a phone call in mid-February from Professor Roland Smith of BAE. Then the members of the Cabinet's economic committee late on Monday afternoon. And finally, the full Cabinet on

Tuesday morning before Mrs Thatcher left for the Nato summit.

For the Government, it is partly a matter of getting rid of what has been a troublesome and expensive (£2.5bn) investment much earlier, and possibly more smoothly, than expected.

There is also the Union Jack aspect. Mrs Thatcher and many of her fellow-ministers and Tory MPs remain at heart mercantilists, supporting a British solution if one is available. BAE undoubtedly fits that bill.

One minister involved says his reaction changed from initial puzzlement to recognising these political advantages, as well as what the Government sees as industrial benefits from marrying the two companies along the lines of the much-trumpeted overseas motor/aerospace proposals. As Mr Alan Beith, the Liberal

MP, pointed out in the Commons on Tuesday, BAE must have been watching the Saab advertisements on television.

All these factors, together with the initial surprise, explain why the political reaction so far has been subdued, at least by comparison with the furore two years ago over the Ford approach to Austin Rover and the General Motors bid for Land Rover and Rover's commercial vehicle operations.

Then, in the aftermath of the Westland affair, there were arguments in the Cabinet, with Mr Norman Fowler intervening to speak as president of the Birmingham Conservative Association, as well as threats of public revolt from the backbenches. Now, there has been only the briefest of discussions by ministers collectively, partly reflecting

the current harmony of the Cabinet. Tory MPs from affected constituencies around the Longbridge plant and Land Rover's Solihull factory also report a favourable reaction.

Moreover, on the Labour side, the initial hostility about the industrial logic of the deal has turned into cautious scepticism, raising questions about future employment and the financing and investment of the volume car side.

But if there appear to be few hurdles at Westminster, ministers recognise that a deal is far from assured. The Government is prepared to write off past debts, although precise figures have yet to be agreed.

The central question is whether other bidders come in. BAE has exclusive negotiating rights until the end of April, but Mr Kenneth Clarke, the industry

Minister, said that "before any deal is finalised, if one emerges from the negotiations, we should have to consider any other offers that were forthcoming."

If a BAE takeover falls through, it will not be a return to the position as before. One view expressed in Whitehall is that these talks will wipe the slate clean on the events of two years ago. Hence, if a British solution fails, the way might be open for a possible approach from an overseas buyer for all or part of Rover Group as well as for an eventual flotation.

However, any overseas approach would run into much greater problems both within the Government and at Westminster than the current BAE proposals which are acceptable politically, although not necessarily in the City.

Suppliers puzzled by engineering reasoning

By Nick Garnett

MACHINE TOOL and production system suppliers to Rover and British Aerospace seem to be bemused by the engineering arguments used by BAE to justify the proposed purchase of the car group.

Senior managers from a small collection of British, US and West German machine tool companies yesterday met Mr Michael Heseltine, the former Tory Cabinet minister, to discuss the prospects of lowering trade barriers in the EC in 1992.

The subject of the proposed takeover arose after the meeting. The managers did not wish to make any comment about the overall industrial or political logic in a takeover of Rover by BAE.

They were scathing, however, on some of the arguments put forward by BAE on co-operation over production engineering, new materials and aerodynamic design.

They did not understand BAE's suggestion that it could help Rover with aerodynamics. This, they said, appeared to mean that BAE believed it could provide assistance on aerodynamics to Honda which is the dominant partner in Rover's model development programme.

Hence, they said, was already one of the leading car body design companies, producing cars with some of the lowest drag coefficient figures in the car industry.

They were also sceptical about the idea of BAE helping Rover with new materials. While this might provide some useful grounds for co-operation, the use of such materials in cars, particularly of the type built by Rover, was so small as to be negligible.

New materials had growth prospects in the car industry, but they believed it would remain a very small element for many years to come in comparison with dedicated vehicle-based electronics.

The idea that BAE would benefit from Rover's production engineers has also gone down poorly.

The machine tool makers say Rover is probably short of production engineering skills.

Acquisition aims to realise full potential of Royal Ordnance

BY LYNTON McLAINE

THE PROPOSED sale of Rover Group to British Aerospace raises the question of how BAE has handled its acquisition of another state-owned company, Royal Ordnance.

BAE bought the arms and munitions company for £190m last April after the Government cancelled at the last minute its planned flotation of Royal Ordnance on the stock exchange.

This was after Mr George Younger, Defence Secretary, said it had not been possible to transform Royal Ordnance into the sort of commercial company that could be successfully floated. When BAE bought the company less than a year later, it found RO still wanting in many respects.

The structure of its organisation "looked like Clapham Junction with no clear lines of responsibility," according to Sir Raymond Lygo, managing director of BAE and chairman of Royal Ordnance.

The aerospace company immediately appointed its own senior executives to lead the company more fully into the commercial world.

Sir Raymond says: "Royal Ordnance was an organisation looking for a home. It was a very similar business to that of British Aerospace, but was heavily bureaucratic and run by former civil servants."

In contrast, he says: "We are happy with the way Rover is structured and while there will be some exchanges of personnel and some saving of jobs to avoid duplication of central functions, we will not need to put in a new team at Rover."

The aerospace company recognised the synergy between BAE and RO and the wealth of "very loyal, serious people in Royal Ordnance" who, Sir Raymond says, had become "confused and dispirited over the confusion over privatisation." They were pleased to be brought into an organisation that would give leadership, he says.

BAE's first move was to appoint five of its own senior managers to the top jobs at Royal Ordnance. Five out of the eight main board members of RO are BAE appointees.

The top man at RO, after Sir Raymond as chairman, is Dr Maurice Dixon, the former com-

mercial director of BAE's military aircraft division, as the new chief executive.

His experience included selling Tornado fighters to Saudi Arabia in the UK's biggest export contract, worth more than £5bn. This is just the sort of export market BAE believed RO should be aiming for.

The Saudi Tornado contract exemplified the scale and complexity of defence exports and the need for close inter-government contacts, an area in which BAE has vast experience. RO, in contrast, was formerly virtually the in-house supplier of arms and munitions to the Ministry of Defence, which owned the company. It had only a limited export record.

The BAE management undid the organisation structure put in place by the RO management in the time between the cancellation of flotation and the purchase by BAE. In place of two divisions covering naval, air and engineering, and land weapons, BAE created four autonomous profit centres for ammunition, guns and vehicles, rocket motors and control systems and fuses.

Under the civil service regime, each of the 13 Ordnance factories was treated as a profit centre. But, when BAE bought it, RO was suffering a net cash outflow forecast at between £50m and £100m in 1987, Sir Raymond says. "It now has a positive cash balance and made substantial profits last year."

"Royal Ordnance has the potential to be the jewel in the crown of British Aerospace," he says.

Under BAE management, RO last year recruited Dr Peter Summerfield, a mass production specialist from Rover Group, to spearhead the building of highly automated production lines at its Nottingham factory.

RO is to spend £12m on these lines to mass produce the army's new short SA80 rifle. Sir Raymond says the new production lines at Nottingham will be the most advanced small arms lines in the world.

Of BAE's general approach to management, Sir Raymond says: "We want as much devolution as possible and for people to feel and be responsible. This releases enormous energies that might previously have been stifled."

Aerospace and motor technology links 'take time'

BY CHRISTOPHER LORENZ AND KEVIN DONE

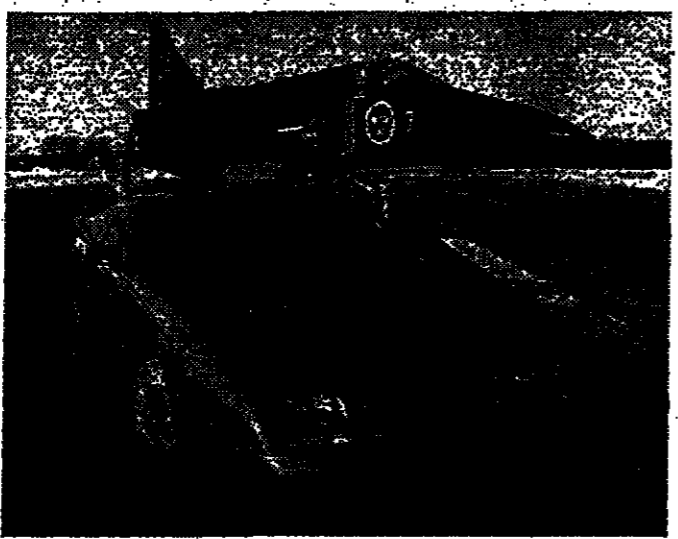
WHEN Daimler-Benz, the West German maker of Mercedes cars and trucks, moved into the aerospace and electronics industries via a set of acquisitions in 1985, the bosses of Saab-Scania could hardly contain their glee. "The others are scrambling to catch up with our 40 years of experience of cross-fertilisation in engineering," was the tenor of their reaction.

This week, Saab's response to the news of British Aerospace's proposed move in the reverse direction was a polite "no comment." But company executives were quite open about the great length of time it took Saab to create real "synergy" between its aerospace, car and truck divisions.

"This is functioning in our group but it will not work straightaway in another constellation that has just been thrown together," said Mr Aks Norrman, head of Saab's car division.

Of the many aerospace-motor combines which exist in Europe, Saab-Scania is the oldest and also the most similar to the proposed BAE-Rover Group. The company started in aerospace and then diversified into motor vehicles (though not through acquisition) at the end of the Second World War on the assumption that sales of military aircraft would rapidly decline.

The name Saab stands for Svenska Aeroplan Aktiebolaget. The company was founded in 1937 to lead the manufacture of



An experimental SAAB sports car on a Swedish air force base runway with one of the group's jet fighters

Swedish fighter planes as Europe prepared for war.

The more recently forged combines were all created by motor manufacturers shifting in the reverse direction. Saab makes both military and civil aircraft, missiles and satellites as well as cars and trucks.

From the moment Saab first moved into cars in 1947 with the launch of the Saab 82, the influence of aerospace engineers was plainly evident in the cars' advanced aerodynamics.

Cross-fertilisation in electronics is also increasing, for example, in automatic fuel control and ignition systems. But Mr Kai Hammerich, a senior vice-president, said this week that the much-touted spillover of advanced aerospace materials into cars was "still quite far off" in any substantial sense because the price of composites was still too high.

Saab is experimenting not only with composite body panels but also with several types of parts, including for trucks.

Mr Norrman said the automotive engineers needed new materials in order to reduce the weight of cars and thus reduce fuel consumption. "These are used in aircraft and will be used in cars," he said.

Electronics is the area where Saab is looking most for gains in its automotive operations from its involvement in military technology. "Electronics will be the biggest revolution in the 1990s. There will be no bigger change in cars than the expansion of electronics. Have we see we have a big advantage."

The company's recent introduction of its ground-breaking direct ignition system is the biggest example yet of an automotive spin-off from its military technology research.

"We are convinced that 10 years from now, all cars will have this direct ignition. We believe we are the forerunners. There are some Japanese ver-

Since then, a gradually increasing series of collaborative projects between the aerospace, cars and trucks divisions (the latter was added in 1969 through a merger with Scania) has created considerable cross-fertilisation in the design of driver's seating, instrumentation and other cockpit-like "ergonomic" features.

"Saab car technology is closely linked to our background in aerospace technology," said Mr Georg Karnsund, Saab-Scania chief executive.

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UK NEWS

# Oxford Review questions long-term recovery claim

By Philip Stephens, Economics Correspondent

BRITAIN'S economic performance has improved significantly over the past few years but there remain question marks over the Government's claim that it has achieved a durable reversal of the economy's long-term relative decline.

A series of studies of Britain's economic history over the past 100 years, published yesterday in the Oxford Review of Economic Policy, identify a number of areas where the thrust of economic policy since 1979 should bring long-term gains.

The studies by several leading academic economists suggest, however, that many of the key problems - inadequate research and development, poor training, insufficient competition - remain unresolved.

They conclude that the record of the Thatcher Government should be judged not simply against that of the 1970s, when the economy suffered a number of external shocks, but over a much longer time-scale.

And while conventional wisdom treats the last 100 years as a period of almost continuous economic decline, the record in practice is not "uniquely or uniformly dreadful."

History also provides ample reason to discard the notion often

favoured by politicians that there is any "simple panacea" for reversing relative decline.

The late Victorian and Edwardian economies, for example, were lightly taxed but were outperformed by other countries.

The review argues that the Government should be given credit for placing the emphasis of its strategy on improving the supply side of the economy.

The weaknesses of policy in most of the post-war period appear to have been concentrated in the failure to tackle supply side problems rather than a lack of adequate demand.

Among the supply side reforms since 1979 which are likely to have improved the economy's potential are reform of trade union law, privatisation, moves towards more selective industrial support policies and initiatives to strengthen vocational training.

Such policies have given management the opportunity to control restrictive practices, to obtain faster productivity growth and to assert control over the productive process.

That has contributed to a large shift in Britain's standing among industrial countries in terms of real growth rates and productivity. Growth rates in real output per worker over the past few

years have been close to the top of the international league.

The studies emphasise, however, that it is too early to judge whether that trend will be durable, and argue that the Government has missed important opportunities.

In privatisation policy, for example, the opportunity to enhance efficiency through increased competition has been lost; in education, the political power struggle may endanger the effective provision of technical and vocational training.

The authors identify the failure of Britain to keep up with its competitors in areas like training and research as one of the constant threads in its relative decline.

They add that the Government's focus on market-related solutions to economic problems has missed the evidence that Britain's weaknesses in these areas are in large part due to "market failures."

What is needed is more successful action and initiatives. The review argues that "The Thatcher Government's policies have, at best, dealt with only some of the supply side problems which the Conservatives inherited."

Oxford Review of Economic Policy, vol. 4, no. 1, OUP, Walton Street, Oxford OX2 6DP.

# Water authority to reward fast payers

By Richard Tomkins, Midlands Correspondent

SEVERN-TRENT, THE second-biggest water authority in England and Wales, is to reward prompt bill-payers with a chance to win a holiday in Thailand or a car. The scheme aims to cut costs incurred when customers wait for final demands before paying.

Starting with spring bills all its customers who pay bills within seven days of the due date qualify to enter a contest for a Peugeot 309 SRi, supplied by the maker for publicity.

Autumn bills will contain a chance to qualify for a holiday for two in Thailand, supplied by KLM, the Dutch airline, and Hilton International Hotels.

Severn-Trent, among water authorities preparing for privatisation next year, believes it is the first utility to enter a commercial deal of this kind to tackle late-payment.

It serves 2.4m households and companies in and around the Midlands. About 500,000 had to be reminded to pay in the first half of last year and about 800,000 in the second. Late payment costs it about £250,000 a week in lost interest and the expense of reminders.

# Eli Lilly seeking to bar 350 late claims by Opren 'victims'

By Peter Marsh

ELI LILLY, the US maker of the banned drug Opren, is to seek a judicial ruling to prevent 350 more people from proceeding with legal action against it. The company has been the subject of a court battle over alleged side-effects involving 1,300 UK claimants.

The cases of the 350 are due to be the subject of a hearing in chambers before Mr Justice Hirst in the High Court on March 23. These people have taken out writs against Lilly in the period after a deadline of January 1987 imposed by the court. The purpose of this deadline was to keep separate the "late" cases and those of the 1,300 people who brought their actions before that date.

All but about 30 of the 1,300, who claimed that Opren gave them a range of side-effects mainly involving vertigo reactions of the skin to sunlight, have accepted a settlement announced in December in which Lilly allocated £2.2m.

Opren campaigners have argued that the compensation was inadequate. They say it was accepted in most cases only because of the difficulty of fighting a prolonged court action.

Mr Richard Bailey, managing director of Lilly's UK subsidiary, said yesterday that he was convinced his company had not behaved improperly over Opren. Lilly had made the settlement offer in which it did not admit negligence in spite of there being no evidence in many of the cases to link Opren firmly with the medical problems.

Lilly yesterday sent its 2,300 British employees a four-page letter setting out its side to the Opren dispute. It said that, in view of the lack of medical evidence, press reports comparing Opren with drug disasters like thalidomide were "drastically misleading".

Mr Bailey said the company's lawyers would argue in court later this month that the cases of the 350 late claimants should not be allowed to proceed further. This was on the grounds that they had brought their actions too late to be dealt with under UK product-liability law involving injury. Under these provisions, claimants have to start actions within four years of the event believed to have caused the problem.

Miss Kathleen Graham, chairman of the Opren Action Group, said her group would fight any attempt by Lilly to stop the cases of the late claimants.

# No salvage for Thames pleasure boat rescue

THE GORING

House of Lords (Lord Bridge of Harwich, Lord Fraser of Tullybelton, Lord Brandon of Oakbrook, Lord Ackner and Lord Oliver of Aylmerton); February 25 1988

SALVAGE CANNOT be claimed against a vessel rescued in non-tidal waters.

The House of Lords so held when dismissing an appeal by Mr Arthur Mullins and others on behalf of members of the Island Bohemian Club from a Court of Appeal decision (1987) 1 FTLR 467, that their salvage claim against owners of the Goring should be struck out.

LORD BRANDON said that shortly before midnight on September 14 1984, the Goring, a passenger vessel, allegedly broke free from her mooring in the Thames, up river from Reading Bridge.

Members or employees of the Bohemian Club, situated on De Montford Island, managed to put one of their number on board and haul the vessel to a vacant mooring.

The parties agreed that the Thames above Reading Bridge was not tidal, and that had the vessel been further down river it would have been in tidal waters. The club members would have had a cause of action for salvage.

On July 22 1985, the club members began an action in rem against the Goring in the Admiralty Division. Her owners applied to strike out the writ on the ground that because the vessel had been rendered in non-tidal waters there was no cause of action.

Mr Justice Sheen dismissed the application to strike out. The Court of Appeal allowed an appeal by the owners. The club members now appealed.

The cause of action for salvage was ancient. Before 1840 Admiralty jurisdiction over salvage claims was restricted to claims arising on the high seas. Section 6 of the Admiralty Court Act 1840 abolished that restriction and extended the jurisdiction rendered "within the body of a county".

The club members contended that "within the body of a county" was wide enough to include non-tidal inland waters navigable by ships, and that section 6 had extended the scope of the cause of action.

The contention was not accepted. First, it was unlikely that the legislature would have given jurisdiction which the court had never previously asserted. Second, except for cases of closed docks, there was no authority to support the contention.

Section 48B in Part VIII of the Merchant Shipping Act 1954, provided that salvage was payable when services were rendered "on the shore of any sea or tidal water" within UK limits.

That prescribed, for the first time, the places in which services must have been rendered in order to qualify for salvage. If the legislature had intended that services rendered in non-tidal inland waters should also qualify, it would surely have expressly so provided.

The 1854 Act was repealed and replaced by the Merchant Shipping Act 1984, Part IX, entitled "wreck and salvages", replaced so much of Part VIII of the 1854 Act as dealt with those matters.

Section 546 of the 1984 Act, still in force, provided that salvage was payable where services were rendered "at any place on or near the coast of the United Kingdom or any tidal water . . ."

Section 22 of the Supreme Court of Judicature (Consolidation) Act 1925 provided that the High Court had jurisdiction to hear claims for salvage services "whether rendered on the high seas or within the body of a county".

Section 1 of the Administration of Justice Act 1956 provided that the Admiralty Court had jurisdiction to hear salvage claims, and subsection (4) provided that sec-

tion 1 applied "(b) in relation to all claims, wheresoever arising". The club members contended that if section 6 of the 1840 Act had not extended the cause of action, section 1(4)(b) of the 1956 Act had done so, by using "in relation to all claims wheresoever arising".

The contention gave rise to various considerations: first, the purpose of sections 1 to 3 of the 1956 Act was to give effect to the Brussels International Convention Relating to the Arrest of Seagoing Ships, 1952.

The Convention was concerned with types of claims only. It was not concerned with the substantive law of different states applicable to such types of claims. That being so, one would not expect the 1956 Act to alter the substantive law relating to any type of claim.

Second, a provision that the Admiralty jurisdiction included salvage claims "wheresoever arising" was not on the face of it intended to alter the substantive law. For that, clearer language would be required. "Wheresoever arising" when applied to a salvage claim, meant "wheresoever arising having regard to the localities in which, under the substantive law of salvage, such claim is capable of arising".

Third, Admiralty jurisdiction over salvage claims in Scotland was dealt with separately in Part V of the 1956 Act. The jurisdiction was restated to give effect to the Convention, but contained no provision that it should cover claims "wheresoever arising". Since there was in general no difference in substantive law between England and Scotland, it would be surprising if the expression applied to salvage claims in England but not Scotland.

Fourth, it might be expected that if "wheresoever arising" was intended to have the effect contended for by the club members, section 545 of the 1894 Act, which would no longer have served any useful purpose, would have been repealed. The 1956 Act did not repeal that section.

Having regard to those four considerations, the conclusion was that the legislature, by using "wheresoever arising" in section 1(4)(b) of the 1956 Act, did not intend to alter the substantive law of salvage.

Section 20 of the Supreme Court Act 1981 restated the Admiralty jurisdiction of the English High Court in terms similar to those used in section 1 of the 1956 Act. It followed that if section 1 of the 1956 Act did not alter the substantive law of salvage, the 1981 Act did not do so either.

The view that neither section 6 of the 1840 Act nor section 1 of the 1956 Act created a cause of action for salvage in non-tidal waters was strongly reinforced by the way in which the legislature had from time to time stipulated in what places services must be rendered to qualify as salvage.

The requirement for a ship by section 485 of the 1854 Act was "the shore of any sea or tidal water". By section 546 of the 1894 Act it was "on or near the coast", or "any tidal water". The requirement for aircraft by the Civil Aviation Act of 1949 and 1982 was "on or over the sea or any tidal water, or on or over the shores of the sea or any tidal water."

Repeated stipulations of that kind were inconsistent with there having been a cause of action for salvage services rendered in non-tidal waters.

If statutory provisions had the effect of limiting the scope of the cause of action to services rendered at sea or in tidal waters, it was not open to their Lordships to extend that scope. Any such extension must be by the legislature.

Their Lordships agreed. For the club members: Anthony Clarke QC and Belinda Bucknall (Ingleton Brown Bennison & Garret).

For the owners of the Goring: Geoffrey Brice QC and Elizabeth Blackburn (Shaw & Crisp).

Rachel Davies  
Barrister

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Earnings per £1 Share	127.1p	72.6p	32.5p
Directors' Valuation of Portfolio (£m)	66.3	49.1	30.2
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## TECHNOLOGY

Clive Cookson reports on a new computer system designed to help four London hospitals deal with 780,000 patients more efficiently

## A central cure for a management headache

FOUR HOSPITALS in West London have developed a computerised patient management system which they say is the most advanced in the National Health Service.

The Integrated Computerised Hospital Information System (ICHIS) handles all patient records in the Hammersmith, Queen Charlotte's and Acton hospitals and Chelsea Hospital for Women.

Although the NHS has been developing computers to manage patient records since the early 1960s, ICHIS is the first fully integrated system. There is a single central record of each patient, which staff can call up on any of the 250 terminals located throughout the four hospitals.

Because information about a patient is recorded only once, ICHIS "minimises duplication and potential for errors, and improves the speed and efficiency of patient care," according to Jeff Faulkner, Finance and Information Director of the Hammersmith and Queen Charlotte's Special Health Authority, which runs the hospitals.

All 56 wards, 281 outpatient clinics and two main laboratories - Biochemistry and haematology - are fully integrated into the system, and 780,000 patients are registered on the computer database. ICHIS has been introduced over the last 18 months and will

be complete by the end of this year.

Lesley Dobree, Bed Manager at Hammersmith Hospital, says ICHIS is already enabling her to make better use of the wards.

"Before the computer, our knowledge of bed availability depended on ringing round every ward in the hospital twice a day," she says. "Now we have a computerised bed list for every ward and we know as soon as a bed becomes available."

Dobree says the system has greatly improved the management of Hammersmith's waiting lists, which was kept on rows of cards in boxes. Patients sometimes had to wait longer than necessary to see a consultant and there was no back-up if an individual's card was lost. Now the computer ensures that everyone is given the first available appointment.

What distinguishes ICHIS from other patient management computers is the way the hospital laboratories are integrated into the system. As a leading research centre and the home of the Royal Postgraduate Medical School, the Hammersmith carries out an unusually large number of laboratory tests, at least 150,000 a month. All of these are recorded on the system as soon as the results come in.

ICHIS and its associated wide-band telecommunications network have been designed to allow for expansion. For example, the system could send images such as digital X-rays and ultra-sound scans around the hospital.

So far ICHIS has cost £2m - remarkably little for a system of such complexity and size. The software was developed by Real Time Solutions, a small company in Milton Keynes, working closely with the health authority's staff. The main hardware is American: two 386 processors from Concurrent Computer (formerly Perkin-Elmer Data Systems) linked to Lear Siegler ADM12+ terminals.

Software development was speeded up by the use of "fourth generation" programming techniques. These enable the programmers to write down what they are trying to achieve in relatively simple terms. They can write prototype systems quickly, without getting involved in a complicated computer coding language like Fortran. Real Time Solutions produced a series of ICHIS prototypes, which were adapted to take account of comments by doctors, nurses and administrators at the four hospitals.

Only five man-years of effort were required to write the ICHIS software. An outside consultant, appointed by the Department of Health and Social Security (DHSS) to oversee the project,

David Burdett of Spicer and Oppenheim, concluded that the system would have taken at least three times as long to develop with conventional means of program writing.

The system includes security features to prevent unauthorised people getting hold of confidential information about patients. For example, no one can sign on at a terminal without entering a secret personal password, and it automatically switches off if left unused for longer than 15 seconds.

"On any hospital system a balance has to be struck between patient confidentiality and management needs," says Dr Andy Rees, a consultant physician at Hammersmith. Although ICHIS has been made as secure as possible, Mr Faulkner concedes that anyone who understands computers and is determined to break into the system could do so, though I personally doubt whether anyone would want to."

In addition to its main function of administering all patient records, ICHIS will provide the health authority managers with valuable new information for planning purposes - for example, how financial resources are divided between different medical activities.

Hammersmith and Queen Charlotte's use the concept of the "diagnostic related group" (DRG),

which originated in the US. The system divides patients into about 200 DRGs. The most common group at Hammersmith is kidney failure; other examples are diseases of the red blood cells and coronary artery bypass grafting.

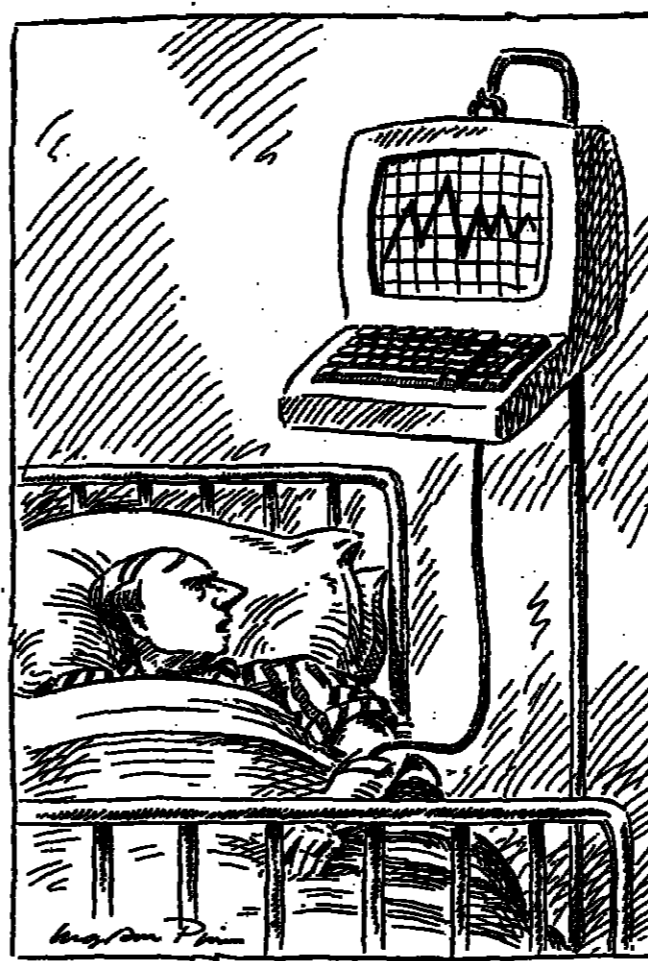
ICHIS can reveal the costs of treating patients in any DRG, or in any hospital department, or by any consultant. The DHSS hopes this information will make doctors work more efficiently, so saving money. Indeed the department is likely to support the introduction of systems like ICHIS in other hospitals because they encourage "clinical budgeting" - making consultants directly responsible for the money they spend.

commercially available recording system could do the job satisfactorily. John Bryden, of the medical physics department, hopes to have a prototype running by the summer.

The next step would be to link the bedside recording microcomputers to the Ivac Titraters, to produce a system that will both monitor the patients and give them drugs automatically. According to Taylor, the ICU could then run on two-thirds of the present number of nurses, and give the patients better treatment.

Eme Roads says the nurses do not see computerisation as a threat to their jobs, especially as the ICU is now a third down on its official staffing complement. "The computers will only do the repetitive and boring work. They'll leave us more time to do the parts of the job where nursing training and skills are really needed."

Taylor says the Hammersmith is carrying out the project (with financial assistance from the DHSS) because no



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### WORTH WATCHING

Edited by Geoffrey Charlish

#### Wheel clamping co-ordinated

WHEEL CLAMPING and vehicle removals controlled by the London Metropolitan Police are about to be co-ordinated through a computer and communications network, installed and operated by Datacom Systems, part of the Lockheed Corporation.

Hunter portable computer terminals, made by Husky Computers of Coventry, will be used by about 90 crews on the contractors' clamping and towing trucks. They will send information about clamping and removals to a centre at Brompton, where it will be recorded by an Armetis 8000 computer. Messages will go over the Bial Vodafone cellular radio data network.

Data will be exchanged, over land lines, between payment centres, car pounds and police supervisors. The computer will record payments received and authorise the release of clamped or impounded cars by radio instructions to the crews. This should speed up both the finding of cars by their owners and their release.

#### Breaking the criminal code

INFRARED hand-held devices for unlocking car doors are not criminal-proof, according to Siemens, the West German electronics group, because the infra-red coded signal can be "read".

The company is offering a set of electronic components to the car industry in which the code is changed after each unlocking action. Transmitting components can be built into the plastic part of the car key with a lithium battery lasting for several service intervals of the car. Receiving components are built into the car's central locking mechanism.

#### An upbeat way to order

FROM THIS summer, record shops in the UK will be able to take advantage of a system called Musicnet, instead of depending on paper catalogues. This will enable them to order tapes, discs, videotapes and compact discs using a screen and keyboard.

Musicnet is the result of an agreement between the Begal Foundation (which runs a similar network in Holland) and several

UK companies. Micro Scope, part of the General Electric Company, will provide communications consultancy and networking expertise, while Thorn EMI Business Systems will be the sole supplier of terminals and personal computers to retailers. The service will be marketed to retailers by EPS Musicnet, a new company. Musicnet will use interactive videotex (viewdata), in which users communicate with a database over telephone lines using a special television terminal.

#### Keying into a personal library

APPLE COMPUTER this week became the first of the leading personal computer manufacturers to endorse a new form of optical data storage, which introduces a compact disk read-only memory (CD-ROM) drive, writes Louise Kehoe in Seattle.

The CD-ROM, which can be used with either an Apple Macintosh or the Apple II personal computer, greatly expands the data retrieval capabilities of personal computers. It can store the resources of a small library, including text, graphics and sounds. A single CD-ROM disk can hold more than 530 megabytes of data, the equivalent of 270,000 pages of text.

CD-ROMs use the same optical digital recording technology as audio compact disks.

With the launch of its CD-ROM drive, priced at \$1,200, Apple aims to boost the fledgling CD-ROM industry by encouraging third parties to publish CD-ROM disks. To date, about 200 CD-ROM titles have been published in the US. About 40,000 CD-ROM drives are in use; they work with IBM-compatible personal computers.

Most CD-ROM applications are computerised versions of product manuals, catalogues and library indices. Industry experts say, however, that CD-ROM has great potential in both education and business. Microsoft, the biggest publisher of personal computer software, this week launched two CD-ROM titles: Small Business Consultant, a collection of publications on how to start and run a small business (\$149) and the Microsoft Stat Pack, containing US Government statistics (\$125).

CONTACTS: Datacom Systems: London, 22 1115; Siemens: UK office, 0332 72223; EPS Musicnet: UK, 0242 58294; Apple Computer: UK office, 0242 53294.

## Bedside nursing at the touch of a key

THE GROWING shortage of qualified nurses has prompted Hammersmith Hospital in London to develop computers to take over routine chores.

The work is being done in the intensive care unit (ICU) on patients recovering from major heart surgery. So serious is the unit's nursing shortage that urgent operations are frequently cancelled.

Two related projects are under way: testing a machine which administers drugs to patients automatically; and developing a computer system to record information provided by patients' monitors, instead of nurses having to write it down.

Hammersmith was one of four international hospitals chosen by Ivac, a California-based subsidiary of the Eli Lilly pharmaceutical group, to test a prototype computerised infusion pump. This is designed to take over one of the most time-consuming tasks of an ICU

nurse - controlling the patient's blood pressure, which is liable to rise dangerously after heart surgery.

The Ivac Titrator monitors blood pressure and administers nitroprusside, a drug that keeps down the pressure, through a drip into the patient's bloodstream. The machine incorporates a computer which works out the patient's response to nitroprusside (this can vary tenfold between individuals).

Professor Ken Taylor, Hammersmith's chief of cardiac surgery, regards last year's four-month trial of the prototype Titrator as a great success. Although medical and nursing staff were somewhat suspicious of the machine at first, the results showed that it consistently controlled blood

pressure better than a nurse operating a drip manually. "By the end of the trial, if the nurses had a difficult patient they would prefer him to be on the machine," Taylor says.

He looks forward to installing three Titraters when Ivac starts commercial production later this year. The company's new products manager, Fred Schlander, says the machine is on trial at eight medical centres in the US and Canada to measure how much nursing time it can save.

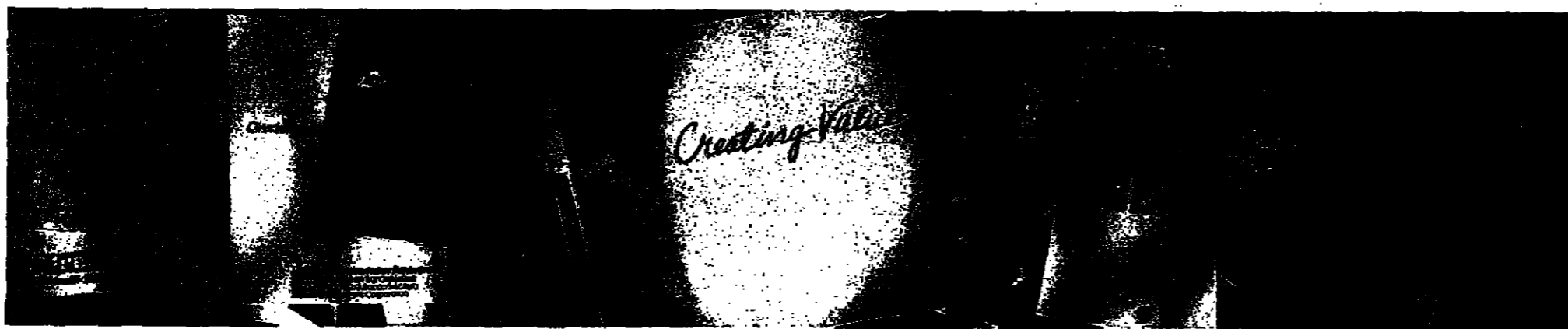
The second leg of the Hammersmith hospital's drive to transfer some of the nursing routine to machines is the development of a computer system that will record information about a patient's condition. Eme Roads, a nursing sister who is working on the

ICU project, says nurses now have to write down between 15 and 25 measurements every 15 minutes - a boring and repetitive process which inevitably generates some errors towards the end of a long shift.

Under the new system, some of the data - for example pulse and blood pressure measurements - will be fed directly into a bedside microcomputer from electronic monitors attached to the patient. The nurse will enter the remaining information on a specially designed keyboard. The printout comes in the form of a spreadsheet resembling a traditional manual chart.

Taylor says the Hammersmith is carrying out the project (with financial assistance from the DHSS) because no

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Friday, March 2, 1962  
WATCHDOG  
by Cranish

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APPROXIMATELY 100 million copies of the book "The Personal Library" by Cranish have been sold since its publication in 1937. The book, which is now being reissued in a new edition, is a practical guide to the selection and care of books for the individual reader. It covers a wide range of subjects, from the choice of books to the methods of shelving and binding. The book is written in a clear, concise style and is illustrated with many helpful diagrams and photographs. It is a valuable resource for anyone who is interested in building a personal library.



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THE PROPERTY MARKET

# The Prudential's man of property

By Paul Cheeswright

MICHAEL MALLINSON looks after more people's property investments than anybody else in the country, even though the investors have probably never heard of him and it is doubtful whether they know what property holdings they have anyway. He is the property manager of Prudential Portfolio Managers, part of Prudential Assurance, a man in charge of a £3.7bn portfolio, the biggest in the UK private sector.

Of that total, £3.2bn is from investment by the Pru's life funds and £500m from other funds.

The sheer weight of the Pru's financial resources, its position in the marketplace and its role as the biggest institutional property investor give Mr Mallinson a degree of influence in the sector granted to few others.

This influence becomes particularly significant as the sector rides out the effects of October 19.

For the Pru, that Black Monday, when the stock market crashed and changed the perceptions of many equity investors about property companies, has come and gone with barely a trace. "In the property market in its own terms, I don't believe it has made a great deal of difference," said Mr Mallinson.

The most obvious impact has been on the central London office market - "it shortened the time horizon of optimism on the City" - and it gave a jolt to the way equities as such have been viewed by fund managers. Not

surprising when millions of pounds were wiped of share values.

Surveyors immediately grasped this and used the difficulties in one market to trumpet the virtues of another. Mr Mallinson goes along with that to some extent. "I guess it is inevitable that fund managers will be content to have a higher exposure to a more placid market."

But the fund managers did not and have not lurched headlong into the property market. Uncertainty held people back from buying properties. Funds desired more liquidity and they had to pay attention to the broad balance in their investment portfolios, because where that portfolio held property, the value of the property rose in proportion to the lower value of equities.

Generally this situation has been corrected. Certainly so at the Pru, where, even before the market crash it was viewing the investment prospects for property more favourably.

Rents had been increasing and the state of the market combined with national economic growth suggested they would continue to rise. The Pru's internal rate of return on property investment last year was more than 30 per cent.

This would suggest that

instead of having, in cashflow terms, a major move out of property, the Pru this year could have a move into it.

In the four years from 1984 to 1987, the Pru life funds disposed of £377m more property than it bought. This does not make much of a dent in a huge portfolio which some years had 5000 buildings and now has 2900. Indeed, the property proportion in the Pru's life funds investment remains around 20 per cent, rather higher than that for most life insurance companies.

Pension funds have tended to move out of the property market with more energy than the insurance companies. Over the same four years, the other funds managed by the Pru sold £201m more property than they bought, relatively a larger sell-off than the net disposals by the life funds.

"Modestly we see in the market in certain areas," Mr Mallinson declared, he is looking for retail warehouse purchases. He is looking at industrial property, to correct an imbalance in the portfolio and to garner the income stream. Offices make up 53 per cent of the Pru life funds' property portfolio. Retail property takes up 40 per cent and agricultural property 4 per cent. Industrial accounts for just 3 per cent.

"We are not buyers of High

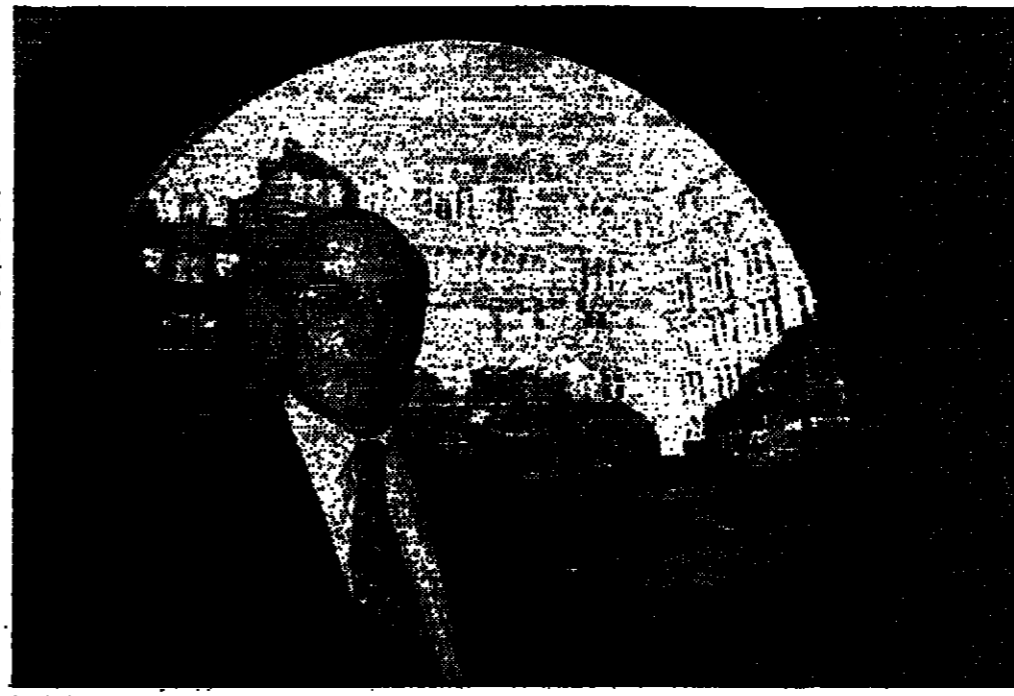
Street shops", asserted Mr Mallinson, but added that "provincial offices look interesting." This interest comes out of what he called "the second stage of the ripple effect. The strength of inner London is spreading out to perimeter locations." And by perimeter locations he meant not just the M25 corridor, but cities like Glasgow and Manchester.

Arguably, the jolt to the system of October 19, the retrenchment among some of the financial groups plus the high level of building in Central London has lowered the probability of the high capital gains in the country's leading office market. The concomitant of this is to make strong income streams more attractive. Mr Mallinson makes no bones about it: "I prefer guaranteed returns."

Underlying all this though is another factor - the reduction of inflation. "Fund managers prefer income. It was only the agencies of inflation which forced you to worry about capital value," said Mr Mallinson.

High yielding industrial property automatically becomes more attractive once a manager can stop fussing about capital gains and can feel confident about a continuation of economic growth. "Well chosen, you're in the most exciting investment area of all," Mr Mallinson observed.

There is, though, a half-way house "where you would have a market made up of the short term players - the property companies" while the long term players would be the institutions



Mr Mallinson and the Victorian splendour of the Pru's Holborn headquarters: behind him, a property staff of 480, in front of him, a portfolio of £2.7bn

The Pru's Mr Mallinson has more autonomy to buy and sell than most institutional fund managers. A member of the Pru's Investment Management Committee, which meets weekly, he reports to it rather than seeks permission from it.

Only if he wanted to make a very large or contentious investment decision would he seek prior authority. Projects of £20m-£30m do not raise an eyebrow.

with the debt."

Once the institutions start moving down this road, then there will be a shift in the pressure on fund managers. Although they are investing other people's money and hence have to decide where to place it with a degree of caution, at the same time they have to produce results which are comparable with competitors.

"Trustees will not accept under-performance," asserted Mr Mallinson. "It is difficult to persuade them of the wisdom of short term under-performance for long term over-performance."

This is not so much a matter of

competing with equity funds but of obtaining a return on property which can be "stacked against other similar funds."

Because property until recently has looked so unrewarding compared with equities, there has been a natural pressure on institutions to abandon the passive role of simply collecting the rents and to seek added value through trading and development.


While institutions will continue to extract maximum value from what they own, the emphasis on mere short-term performance may diminish. "I can see situations in which the retention

of property for the income it generates could once again appeal to trustees," Mr Mallinson predicted. One of those situations would be the sluggish performance, over a period of years, of the equity market.

None of this, though, presages any immediate change in the Pru's investment policy which remains based on two pillars. First, there is the internal perception of the shape of the total investments - so many offices, so many retail properties. This is a changing mix as the new emphasis on industrial property shows. But any radical change to the life

fund's investments could take up to five years to achieve. Second, the purchase of properties which will provide over a period of not more than five years the sort of returns the Pru would find acceptable.

But both of these factors are conditioned by the availability of stock in the market. It is symptomatic of the more aggressive spirit prevailing these days that if there is stock the Pru wants, it is not afraid to lead the market upwards - that would have been unheard of in Mr Mallinson's early days.



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ARTS

Cinema/Nigel Andrews

Boozy anarchy ruled by Rourke

Bartley directed by Frances Barbet Schroeder. Babette's Feast directed by Gabriel Axel. I've Heard The Mermaids Singing directed by Patricia Rozema. Brain Damage directed by Frank Henenlotter. Jewish Film Festival

Mickey Rourke in Bartley looks as if he has climbed out of the wrong side of a dumbbell. Link greasy hair frames a stubble-bearded face. Two pink-rimmed, baggy eyes peer out at an ill-fused world. And during the course of the film glasses of whisky - nay, whole bottles of whisky - perform remarkable vanishing acts shortly after being seen close to his mouth.

or soliloquy about life. What gives all this high-octane Bohemian nonsense its charm and wit is Rourke. He manages to act the role and lampoon it at the same time. The voice is a singsong drawl out of W.C. Fields. The walk is a stopped shambling, with hitched-back shoulders, played elbows and thrust-out chin, suggesting a drunk with dreams of prizefighting glory. And to see Rourke at work in his local bar, shooting the bull and stealing his neighbours' sandwiches ("All I need is a little fuel" he mumbles in refrain) is to see the acceptable - even the endearing - face of social anarchy.

Next to him nothing else much matters. Faye Dunaway flashes glamorously blinched and hollow cheekbones, as if modelling for a Vogue edition on down-and-outs. Alice Krige trips tokenly through a yuppie caretaker set up by Bukowski to be shot down. And Robby Mullers photography does a fair job of romanticising the story's police-faced anecdotalism. A lady narrator's voice frames the wailing scenes, as if they were tableaux vivants from distant memory, and coolly dispenses the authorial irony. (At that time piety was in fashion at court.)

Once the sisters and the story grow into old age, the grip loosens a trifle. The climactic banquet scene is accompanied by too many winks and nods from the director: as if to say, "Ooh, look at that old dear giving the clearest of the glad eyes" or "The best I wonder what their reaction to the vintage champagne will be." In addition, the sisters in old age (Birgitte Federspiel and Bodil Kjer) seem to have been cross-cast: they each look like their opposite number when young, causing us several moments of confusion. Fortunately, Mille Andr n is at hand. With her sculpted cheek-

bones and patrician gaze, the former first lady of Claude Chabrol's films is an irresistible force of nurture. She sallies forth from Paris to pit cultured paganism against diehard Christian frugality. And as soon as we see her concerned gourmet hand hover over the condemned turtle, we know it is all up for Danish self-denial and that Dinesen is served.

Patricia Rozema's I've Heard The Mermaids Singing is a long-winded Canadian whimsy about a girl's search for love, work and identity. The goofy young heroine (Shelia McCarthy) resembles a freshly hatched bird: pale, beaky and wide-eyed, with an untidy thatch of feathery red hair. She monologues to us scarily on a home video camera; she gets a job as secretary at an art gallery; she falls for the handsome lady boss (Paule Baillargeon); and she is unhappy to discover that Mille B and her girlfriend (Anne-Marie McDonnell) are having an affair.

Since the heroine's name is Polly and since there is mention of Freud's theory of Polymorphous perversity - the all-receptive sensuality of the young child - we have clearly fallen amongst symbols here. Our Polly is presented as a pre-pubescent innocent in adult clothing: a young woman who has no sexual relationships of her own and keeps asking others, who do, if they love their partner as a mother or brother. But despite the movie's frequent knife-edge dives into symbolic or Freudian fantasy - scenes of flying, walking on water and hearing mermaids sing (courtesy of Delibes) - this fable cast of innocents and Experience seldom comes up with any interesting prey. And McCarthy's dimpled, stammering heroine is a modest 87 minutes.

"Sleazy movies are my world," says writer-director Frank Henenlotter in the publicity for Brain Damage. "Give me 23 million dollars and I'll give you 23 low-budget sex and horror films."

Then you get Henenlotter. On will do very nicely. Or two if we must: since this gory romp, in which a live turd-like organism takes over a young man's brain with nasty results, follows on from the same film-maker's marginally better Basket Case. This time round there is much blood, much special-effects yuk, and a script that could seriously damage your health. Better to visit the National Film Theatre's 4th Jewish Film Festival. Louis Malle's Venice Golden Lion winner, Les Enfants Les Enfants, leads the pack of feature films and documentaries. But the major curio is The Warsaw Conference, re-enacting from the surviving minutes the actual Berlin meeting that rubber-stamped the Final Solution. Clean in horror at the calm, brisk, businesslike proceedings. Director: Heinz Schick.



Mickey Rourke, Faye Dunaway and Alice Krige in "Bartley"

Tales From A Long Room

Michael Coveney

Two short adaptations from the comic sketches of Peter Timmswood make for a slight, and slightly amusing, evening in the Lyric Hammermith's small studio.

In Tales From A Long Room William Rushton plays the blimpish Brigadier, reminiscing by the garden shed in Wilney Scrotum while the dread wife has removed to Cheltenham to see her ghostly sister. And in Uncle Mort's North Country he plays the semirising three war veteran in flat cap and muffer who falls to see the attraction of foreign climes when a man has got all he could possibly want in Wakefield Market.

Timmswood's writing is episodic and terse, richly studded with folklorish invocations of cricketers and entertainers. John Inman is somehow genealogically linked with Imran Khan. The Brigadier's wife was fleetingly attractive to him for her blance to Herbert Sutcliffe. Uncle Mort and his nephew Carter Brandon (Sam Kelly) agree they have always disliked Jewell and Warrise.

Both of Mr Rushton's characters are likeable bigots, airing prejudices with the destructive flourish of men irreversibly set in their ways. With the wife, the Brigadier can feel free to break wind by the french windows and to ramble on about a disconcerting cricket tour to the Bellamy's in the village, where he made of pygmies' skulls. He approves of apartheid, the term applied to the segregation of the sexes.

Men without women are men better off. Mr Rushton emerges from his shed, resplendent in whites and a blazer, attended by his "abluitions walfah" (David Adams) and the dull gardener Bedser (Sam Kelly) who has a twin brother and delivers, unprompted, a lecture on how to buy and cook sausages and chips. This is reasonably funny if you are aware of the Bedser twins and their flat South London intonations and just as reasonably funny if you are not.

But Peter James's production is hardly an event of transforming adaptation. This stuff goes well on the radio. The Long Room stories have a pleasing rhythm and shape entirely jettisoned by backing out odd bits of them.

A cringing cricketer sermon, low-grade Alan Bennett, has been invented for Sam Kelly. When the pre-idea is fumbled onstage, you see the script stuck to the book rest. That sort of makeshift amateurism is typical. And Timmswood's delicious confusion of Queen Victoria with the slow bowler "Bomber" Wells is couched in a Charles' Aunt sermon.

A descriptive narrator disfigures the otherwise more successful playlet, a sort of Joycean Bloomfield for Uncle Mort and his nephew caught contemplating the world from the comparative smugness of a fire. And Timmswood's delicious confusion of Queen Victoria with the slow bowler "Bomber" Wells is couched in a Charles' Aunt sermon.



David Adams and William Rushton

vision of an unattainable lovely who did not taste of gravy when she kissed you. A sporting hero is buried, a fire blazes outside, while Uncle Mort laments the softening of the North - where you once knew where you were with poverty,

disease and black pudding - in the image of the South. Timmswood deals in clich s, but does so with lightness and charm. The respectfulness respect those qualities and there is genuine double-act potential in the Rushton and Kelly combination.

Close of Play/Northcote, Exeter

B.A. Young

When the stage-lighting comes up around Jasper, sitting silent and immobile in his armchair, he remains as silent and immobile as ever, apparently unimpaired, modest and so he remains all evening.

The part was written for the seventy year old Michael Redgrave who played it in the National Theatre production in May 1979. How much attention he paid to the goings on is hard to say, for there is no reference to the play in his autobiography. Around him, during one single afternoon, his relations talk about themselves and one another. Strictly speaking, there is no plot; the scene is set in a room where the characters and knit them together into some dramatic pattern. Simon Gray has given them all lives of some interest.

Both of Mr Rushton's characters are likeable bigots, airing prejudices with the destructive flourish of men irreversibly set in their ways. With the wife, the Brigadier can feel free to break wind by the french windows and to ramble on about a disconcerting cricket tour to the Bellamy's in the village, where he made of pygmies' skulls. He approves of apartheid, the term applied to the segregation of the sexes.

Directed by Martin Harvey, the company is convincing all through. Meg Surrey has put them into an anonymous living-room set, where even the pictures are as blank as the walls.

Arcade/Tabard

Martin Hoyle

The first play by Sheffield graduate Christine Katic to be produced in London is an odd mixture of the promisingly accurate and the turpily tressome. The hopeless drifting of (we assume) unemployed youth around a seaside resort is charted through a marines mist of symbolism with flashes of insight occasionally cutting through the murk.

Polly Teales production at the Tabard, above a beautifully-tiled listed pub in Norman Shaw country, round the corner from Turnham Green tube station, opens with three youths, their grimly soot-faced spottily variously immobile or jerkily intense. The sound effects portray their addition: pin-ball, Packman, space invaders. Sometimes the machines go wrong and they yearn for Jeff, the amusement park manager, as others long for Godot.

her loving, hurt mum (Victoria Plum - a cousin of Helen Cherry perhaps) chases her with presents and the promise of her favourite tea, fish fingers and mushy peas, waiting at her abandoned family home.

The three yobboes are sharply observed in the writing and well differentiated in the playing: laconic Pincher (Neil Patrick), the loud, violent Money (Patrick Kilian) and grinning thickie Sod (a performance of lovely inanity from Philip Porter). Unfortunately, we also have Kev, resented for his sense of purpose in building a boat that we all know will sink, whom John Downham invests with terse George authority; and, disastrously, we have Vince, orphaned and pillaxed, who moons around like a wrath, is embraced by Gin's mum, and fought over by Money and Kev - and whom Matthew Sim cannot rescue from his loquaciousness.

BBC Symphony/Festival Hall

Richard Fairman

The BBC Symphony Chorus is currently in its 60th season. They do sterling work at each From season and, owing to the special demands placed on them by BBC programme planners, have become remarkably adept at the most difficult works of the 20th century; but the high standards they have been setting over the last few years are no less evident when they are allowed to try the standard classics.

As though sensing this, the conductor, Lothar Zagrosok, directed a performance of the Mozart, whose zealous energy might have come from any member of the authentic movement: a heading "Dies Irae", a brisk and business-like "Rex tremendae". Indeed, the swiftness of the "Recordare" left none of the soloists (Joan Rodgers, Alfreda Hodgson, Anthony Rolfe Johnson, Gwynne Howell) sounding entirely at their best; and there was garbled strong playing in the accompaniment.

The ensemble was untidy, too, in the three movements from Berg's Lyric Suite in the arrangement for string orchestra, which formed the central item of the programme. One sensed that the players had not fully come to grips with a difficult score. Nevertheless this was, in the main, a sympathetic performance, for which Zagrosok elicited the most tender colours in the best manner of Berg interpretation.

The poor turn-out for Craig Sheppard's Elizabeth Hall recital on Wednesday was disappointing. It could hardly have been explained by the programme, which centred on two of the greatest of 19th-century piano cycles, nor, surely, by its beginning with Robert Schumann's 1861 Piano Sonata. The Saxton wears well. It was introduced to London, if my memory serves, by Ren e Benisek in the Park Lane Group Young Artists series; her incisive, understated accent has far removed from the flamboyance with which Sheppard

Craig Sheppard/Elizabeth Hall

Andrew Clements

launched it here, and in which some of the textural detail was consequently lost. But he did demonstrate that Saxton's cogent intervallic scheme, meticulously worked out across the three movements, underpins piano writing of real passion and immediacy; its ideal presentation lies somewhere between cool objectivity and such an attempt to fix it as 'rigourised' List. Nevertheless Sheppard's clear commitment to the work and enthusiastic support ought to encourage other pianists - Peter Donohoe

the first to come to mind - to give it further performances. Enthusiasm was also a distinctive feature of Sheppard's reading of Franz Liszt's Coronation and the Diabelli Variations. The way in which the former was launched was hard to resist, and had such impulsion been sustained, or better still integrated into a coherent interpretative plan which took a consistent line out new ideas along the way, the performance would have been a distinguished one. But Sheppard's impressionable inflections - almost as if he were reading through a work at home for the benefit of friends and trying out new ideas along the way rather than giving a public (and by implication managed) interpretation - never managed to crystallise into something searching or significant.

Saleroom/Antony Thorncroft

Weston's strategic stake

Christie's good sale of modern British pictures had its problems yesterday. It totalled £30,949 but with 28 per cent bought in. Significantly two of the biggest failures were paintings by Dorothea Sharp and Harold Harvey who have enjoyed an extraordinary appreciation in the last two years. Perhaps the expected reaction has set in. An attractive portrait of a young girl by Orpen was also unsold.

Christie's might well have had other things on its mind than its modern British sale. It was announced yesterday that Christopher Weston, chairman of Phillips, had bought another batch of Christie's shares, "in excess of 5 per cent" of the total available.

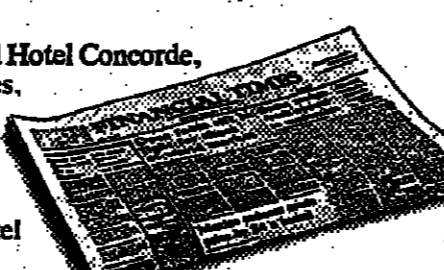
Phillips, through Weston, who is the majority shareholder there, has been investing in Christie's for some time. He does not imagine making a bid for the much larger concern, (Christie's had an annual turnover last season of £88m as against Phillips' £77m), but by building up a strategic stake he is in a strong position to play a decisive role if Christie's receives an unwelcome take over bid.

Once a company becomes an acquisition prospect there is usually a bid. Christie's directors and staff are believed to own around 22 per cent of the shares and friendly Kuwaiti interests another 11 per cent. Weston is now probably the third largest shareholder.

Phillips, which has been much more successful in acquiring valuable properties as provincial salerooms and offices than in rivaling Sotheby's and Christie's as an international auction house, is offering itself as a British solution if unsavory interests try to buy Christie's. It is a prospect which does not please the management at Christie's, which will be augmented in the early summer by the arrival of Lord Carrington as chairman, with the task of securing the independent future of the company.

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Friday March 4 1988

## Disagreements at NATO

THE NATO summit which ended in Brussels yesterday has achieved its main objective: that of reaffirming the Alliance's fundamental political solidarity and resolve to maintain its defence at a sufficiently credible level to deter any possible aggressor. Such a restatement of its basic principles, which included a firm commitment on the part of President Reagan that US troops and nuclear weapons would remain in Europe as long as required, was no doubt necessary as the US and its allies embark on an important new phase of the disarmament process.

President Reagan has been assured of the backing of his allies, both for the Intermediate Nuclear Forces (INF) Treaty, which he signed with Mr Mikhail Gorbachev in Washington last December, and for the proposed reduction of 50 per cent in strategic nuclear weapons presently being negotiated by Washington and Moscow. That puts him in a much stronger position in relation both to the critics of the INF agreement in the US Senate, which still has to ratify the treaty, and to Mr Gorbachev, whom he is due to meet for another summit in Moscow in the early summer.

The Russians, who like to have a clear picture of the people and policies they have to deal with, have been left in no doubt of the philosophy underlying the Atlantic Alliance's arms control policy. The NATO countries continue to base their approach to relations with the Soviet Union and the Warsaw Pact partners on the premise that a constructive East-West dialogue must be conducted from a position of military strength.

**Bellucose**  
In the process of persuading her partners that they must, under no circumstances, drop their approach to relations with the Soviet Union, Mrs Thatcher has somewhat over-reached herself. Her sharp warnings against Soviet expansionism in Europe and her vigorous advocacy of measures to bolster NATO's military strength, both before and during the summit, have been belittled by half to some of her partners.

As the result of these impres-

sions - misunderstandings, the Prime Minister would say - Mrs Thatcher went out of her way at the final session yesterday to stress some of the positive aspects of Mr Gorbachev's policies. The arguments which the Prime Minister has employed over the last two weeks on Soviet policy and Western defence can probably be made as effectively in more measured tones.

**Imprecise wording**  
Though the NATO leaders adopted a declaration endorsing a continued strategy of deterrence based on an appropriate mix of conventional and nuclear forces, disagreements over the moderation of short-range nuclear weapons in Europe have not been dissipated. In the interest of unity, the wording in the final communiqué on this subject was imprecise enough for everyone to be satisfied.

Britain considers that the undertaking that nuclear forces should be "kept up to date where necessary" is sufficient guarantee that battlefield nuclear weapons will be modernised. However, West Germany, whose public opinion opposes the maintenance of short-range nuclear weapons because of fears that they would be used mainly on German territory, can continue to argue that the text does not involve a binding commitment to modernise.

Psychologically the government's failure to stem the Conservative tide in the Transvaal is a major ingredient behind both violent black protest and the right-wing white revolt - meant that a large 1988 current account deficit was turned into surpluses ranging from 3.5 to 5 per cent of GDP for three consecutive years.

**Bellicose**  
The NATO countries continue to base their approach to relations with the Soviet Union and the Warsaw Pact partners on the premise that a constructive East-West dialogue must be conducted from a position of military strength.

## Incentives for better training

THE BRITISH Government is gradually developing a more coherent view of its role in the promotion of training. There is a recognition that uprating the skills and competitiveness of the workforce cannot be left wholly to the private sector.

In education, youth training and provision for the adult unemployed, the Government is encouraging closer, more active, collaboration between employers, training and education providers and trainees. Later this year the Manpower Services Commission (MSC) will become the Training Commission, symbolising the Government's view that unemployment relief should take the form of training. The MSC will simply work experience schemes.

**Ending complacency**  
As yet the Government has done precious little to lead the majority of British employers out of their complacency on training. Employers' opposition to training boards, and to the old system of grants and levies, should not be an excuse for the Government not to take action in this field.

**Encouraging signs**  
Training on the Youth Training Scheme has gradually been improved, and employers have been encouraged to bear more of the cost. In the autumn employers will be asked to bear about 10 per cent of the cost of the £1.4bn scheme for the adult unemployed, which will offer an average of six months training for 600,000 people a year.

There are questions, too, over whether quality training can be provided within six months with the resources available. Even though the Youth Training Scheme has become more established in many areas it still trains British youngsters to

much lower standards than their counterparts in France and West Germany.

It is easy to justify the Government's position. It is the Government's responsibility for the development of skills into business strategy. It is a matter of encouraging companies, not just to spend more, but to spend in the right way, trying to develop a better performance of skills into business strategy.

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## Anthony Robinson on how Wednesday's by-election defeats affect South Africa's new political strategy

# A plan built on an economy in evolution

"Vote with your brain cells not your blood cells."

That was the advice which Mr F.W. de Klerk, Transvaal leader of South Africa's ruling National Party, gave to his fellow Afrikaans during this week's televised debate with the leader of the opposition. If all you can offer other race groups is inferiority in perpetuity, he warned, you will drive them into the arms of the African National Congress (ANC).

The message was ignored by most of the voters at the Sanderton and Schweizer-Reneke by-elections on Wednesday. Instead they voted the white supremacist Conservative Party candidates back into parliament with sharply increased majorities. It was the voters' response to the simple message from Dr Andries Treurnicht, the Conservative leader, that sharing power means losing power. The consequences of loss of power, he spelt out during the debate, would be to leave whites swamped, overwhelmed and over-powered by a black majority. There could be no alternative. We had to get it right. We also have no alternative but to keep getting it right

**President P. W. Botha is attempting to shift the debate away from the stalemated field of political reform onto the more practical terrain of economics.**

and ensure that we manage steady and sustainable growth. We know we will not be bailed out if we run into payments problems like Australia or many other debtor countries."

This "adjustment", says Dr de Kock, has laid the foundation for renewed economic expansion of at least 3 per cent this year and a revival of private fixed investment after six years of decline. Sustained growth, however, requires keeping a wary eye on the gold price and prompt action to raise interest rates at the first signs of a resurgence of inflation, still a worrying 14.2 per cent in January.

It is against this background that President P. W. Botha in his opening of parliament speech last month, attempted to shift the entire debate on South Africa's future away from the stalemated field of political reform onto the more practical and less rhetorical terrain of economics.

The conversion of the ruling party from Afrikaner national socialism to Thatcherite privatisation, smaller government and market forces is an event, or rather a process, of historic significance.

sacrifices this involved - a major ingredient behind both violent black protest and the right-wing white revolt - meant that a large 1988 current account deficit was turned into surpluses ranging from 3.5 to 5 per cent of GDP for three consecutive years.

This allowed repayment of \$5bn of the \$24bn foreign debt, the doubling of gold and foreign currency reserves to R7.9 bn at the end of 1987 and the wholesale purchase of the assets of disinvesting foreign companies, including American multinationals from IBM to General Motors and the country's two biggest banks, Barclays and Standard.

Not bad for a country supposed by the sanctions lobby to be vulnerable to economic pressure.

Governor de Kock draws a blunt moral. Disinvestment and sanctions meant that we had no alternative. We had to get it right. We also have no alternative but to keep getting it right

**President P. W. Botha is attempting to shift the debate away from the stalemated field of political reform onto the more practical terrain of economics.**

and ensure that we manage steady and sustainable growth. We know we will not be bailed out if we run into payments problems like Australia or many other debtor countries."

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The conversion of the ruling party from Afrikaner national socialism to Thatcherite privatisation, smaller government and market forces is an event, or rather a process, of historic significance.



P.W. Botha and Andries Treurnicht (left) battle for the soul of Afrikanerdom

resources for the private sector, finance black infrastructure development and provide funds for reduction of public debt and taxes. From the narrow, but not unimportant, National Party point of view, slimming down the public service will also whittle away a major electoral base of the Conservative Party opposition.

Over the last five years the SBDIC alone has provided 18,657 building entrepreneurs, most of them blacks, with loans totalling R40m. It has led to the creation of 186,000 jobs at an average cost of around 2,500 rand per job. Another R150m rand has been spent on property developments in black townships like Vosloorus near Ekurhuleni and Johannesburg. Here the SBDIC helped Mr Justice Radabe, for example, get better terms for the new supermarket he owns in the SBDIC-financed white suburban-style shopping centre which now sits in the middle of the once black township.

Mr Radabe, who started work as a tea boy 25-years ago, now turns over R500,000 a month and is a firm believer in the capitalist system and black socio-economic advancement as the key to a better future.

He is at the top of the pile. But there are thousands with more modest ambitions poised to take advantage of de-regulation and the dynamic informal sector springing up in townships across the country.

The basic aim of privatisation, accompanied by a virtual freeze on public sector pay, is to free

the negotiating process accompanied by renewed hostility from the international community. The recent decision to ban the activities and funding of extra-parliamentary groups, the detention and water-cannoning of clerical protestors, and the license given to uniformed bully boys of the paramilitary extreme right-wing AWB failed to impress white voters this week. They also brought South Africa back to the front pages of the world's press in a way which undermined the anti-sanctions attitude of Mrs Thatcher and other western leaders and reinforced the old hostile Boer stereotypes.

At the same time, Pretoria's efforts to get blacks involved in the political process by giving them a role in a local government system based, as deputy finance minister Kent Durr puts it, "on rate paying black home-owners", are being undermined on two fronts.

The latest curbs are expected to make it more difficult to get black participation. Meanwhile, the Conservative Party is clearly winning support for its argument that such a policy is the thin end of a wedge which erodes white authority. The by-election results indicate that white right wingers could gain control of enough white local councils in the October municipal elections to wreck the Government's plans for multi-racial Regional Service Councils.

Doubtless Mr Botha still believes that economic realities will be the major factor in forging a new political dispensation for South Africa. But the combination of the ill-considered crack-down on anti-apartheid groups and the evident growth of the right wing has surely set the Government back.

## Wolfensohn's triumph

James Wolfensohn has pulled off a massive coup for his clients at the time of Schroder, Salomon Brothers and, since 1981, his own firm. But nothing has gained him more publicity than his latest coup on his own account.

News that Paul Volcker was joining Wolfensohn's specialist firm offering strategic advice to some of the largest corporations in the world sent a wave of envy and grudging admiration down Wall Street. The former chairman of the Fed had been eagerly courted by the biggest firms on Wall Street. "Any conversation begins at \$2m," a chief executive said last summer of the minimum salary Volcker could command in negotiations.

In discussions over a couple of months we realised we were very close on policy matters," Wolfensohn said. "Paul also wanted an opportunity to be in a smaller place where he would not be constantly on the road hustling for business."

Wolfensohn's style harks back to the old business of "building relationships." He helps the likes of Daimler-Benz, Hongkong and Shanghai Bank, Westpac and BHP develop their long-term strategies. Identify targets and achieve them. "There's a much more intellectual input than working on a single deal," he says. "We feel part of the family of our clients, not hired guns. With only 20 professional members of the firm, "we each have more influence and more fun."

**Steel the star**  
The launch of the Social and Liberal Democrats - billed as Britain's new major political party - in London yesterday was a dispiriting occasion for those

## OBSERVER

who remembered earlier and happier days. True, it poured with rain when the Social Democratic Party was launched on March 28 1981. Yet at least the world's press was there and there was an air of genuine excitement. Yesterday the impression was one of indescribable greyness, not helped by the dirty yellow ochre the party is using for its colour. Even the young men looked old.

Far and away the best of them was still David Steel, the man who decided to bring the old Liberal Party to an end. The pressure on him to stand for the leadership will be intense. What he keeps telling himself is that he must add four years to the 11 he was awarded by the Liberals and imagine how he would have fared in 1981-82. That calculation tells him he should bow out, as I think he will. But he sometimes forgets.

## Scottish lights

The engineers who run British electricity generation have done badly at persuading the Government to privatise the industry their way. First Lord Marshall was outmanoeuvred by Cecil Parkinson, the Energy Secretary, over the future of the CEBG: now Malcolm Rifkind has defied Donald Miller, chairman of the South of Scotland Electricity Board, over the privatisation of electricity in Scotland.

In deciding to sell off the two Scottish electricity boards separately, the Scottish Secretary has rejected the proposal advanced by Miller that the Scottish electricity industry should be sold as a single unit, with a holding company controlling the two boards - the SSEB and the North of Scotland Hydro-Electric Board, which is less than a third of the SSEB's size.

Defying Donald Miller is not something new in Scotland do lightly. Some find him awe-inspiring, his encyclopaedic knowledge of the power industry and his iron convictions making him



"Oh yes, Mr Steel, he's terribly excited about the merger."

extremely difficult to argue with. But in conversation he is friendly, if a little stiff.

He intimidated Marshall - who might in other circumstances be an ally - by presenting the Steel inquiry with a devastating critique of the CEBG's desire for the pressurised water reactor and a strong advocacy of advanced gas-cooled reactors which he operates with success in Scotland.

On privatisation Miller was outpointed by Michael Joughin, non-executive chairman of the SSEB, who is not an engineer at all but a former Fleet Air Arm pilot who went into farming and then became a leading figure in Scottish farming politics, with a bent towards the Conservative Party.

## Biro at fifty

Hungary is marking the 50th anniversary this week of a world-shattering invention by a prodigal son: László Biro's pen.

Biro, a Budapest journalist, was intrigued by the way printers' ink dried so quickly and began tinkering with a revolving steel ball on a tube filled with ink paste.

In 1938 he applied for a patent in Hungary but because of his Jewish origins lost the country. He perfected the device in Argentina with his chemist brother, George and began producing the Biro pen in Buenos Aires in the early 1940s. Henry Martin, an Englishman living in South America, quickly realised the potential. In 1945 the New York department store Gimbel sold the first ball point pens at \$12.50 apiece. By the end of the day the entire stock of 10,000 was gone.

The Parker Pen Company bought Biro's patent in 1948, and that was it.

## Senior Engineering

The note about Roland Smith in Wednesday's Observer should have referred to him taking the chair at Senior Engineering in 1973 not 1978. The pre-tax profit figures of £2.2m were for 1973 and 1983 and not 1976 and 1986. In the latter year profits rose to £7.6m.

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POLITICS TODAY

A party in search of empathy

By Joe Rogaly

June 2088

IT IS NOW exactly 100 years since British schoolchildren were asked to write "empathy" answers to examination questions...

We missed that chance, but now the board of GCSE Examinations plc has accepted a proposal that empathy questions be permitted once more...

September, 2088

A selection of answers is given below:

Robert Mugabe

I live in a very hot country. Although I am not a member of the Social and Liberal Democratic party, whose birth is announced in the Evening News...

David Owen

I'll be fifty this summer. Even so, I could see from my picture on the cover of the Sunday Telegraph magazine...

and strong, like the SDP under my leadership.

We just need a small group to run it. Thank heavens David Sainsbury is still helping us with finance. His family supermarket's food sales are a real boom...

That will be when the new SLDP is trying to do a deal with Labour and they all need us to get a majority in a hung Parliament.

For the SLDP is dying to do a deal with Labour. They'll fall for anything, just as David Steel did with the Lib-Lab pact under Callaghan.

When my - our - time comes I'll insist on PR. We must have a referendum on it, though. People can't get it into their heads that I really do believe in a multi-party system like they have on the Continent.

What if there isn't a hung Parliament? What if the Conservatives win again? Then there will surely be a realignment on the Left.

Yet I may have a larger role to play. Not as Prime Minister, even though people come up to me in the street and say that there are only two real leaders in this country...

Note to examiner: although my software at first agreed on this name, it does not compute. I can find no proper archives on it.

I made a pretty good speech in the Lords yesterday. It pays to take care preparing these things.



isbed," but I thought I made the case well. The Lords is an agreeable place.

These past six months have been ghastly. I've become pretty disenchanted with politics, even though I've slugged on. I can't even rely on all my old friends in the Lords to join the new party.

David Owen must have taken leave of his senses. If there was a slim chance for a new centre party when we were all united, there is almost no chance now.

David may decide to have another go. He's better than I am in Parliament. He is in fact very good on the floor of the House.

(reference please - Examiner) to what ever I do.

Still, I'll have at least as good a biography written about me as R.A. Butler. Home Secretary, Chancellor - one of the best ever done.

I really must make a public announcement. Once I've done that there can be no turning back.

David may decide to have another go. He's better than I am in Parliament.

(The Tories give me an exceptionally hard time. Someone has suggested that they regard me as a class traitor.

Lombard

A valuation conundrum

By John Plender

WHAT IS the Rover Group really worth? It sounds an innocent question, and it will be discussed with great earnestness over the next month or two...

To start at the Alice in Wonderland end of the spectrum, Austin Rover is clearly worth much more to the small shareholders, who own a fraction of 1 per cent of the share capital...

This reflects what academics might dub the irrational expectations school of market behaviour. Professor Roland Smith, the BAE chairman, will doubtless treat it with due disrespect.

Back in the real world the group ought notionally to be worth more to competitors such as the Ford Motor Company than to anyone else.

Given that Rover is only now creeping back into profit at the peak of a boom, and carries accumulated losses in the balance sheet of £2.6bn...

disguised by a pre-sale capital reconstruction - especially since Rover has been a personal political liability for Mrs Thatcher...

This brings us to perhaps the most intriguing valuation dilemma of all. What would BAE be worth if it succeeded in its offer for the beleaguered car manufacturer?

For British Aerospace is not so much an independent bidder as living proof that there is no escape, even after privatisation, from the mixed economy and the corporate state.

Under the Wilson and Callaghan governments, the impression grew among industrialists that financially inexperienced rescues of ailing firms in marginal constituencies might yield lucrative payoffs...

Who knows, because the political dimension of such negotiations rarely emerges in public. But one of the many lessons of the Rover Group's past history is surely that economic reality has a nasty way of catching up with a political quid pro quo in the end.

Credit where credit is due

From Mr Neil Fletcher. Sir, I am delighted to read (February 29) that Mr Norman Fowler, the Secretary of State for Employment, is actively considering backing the establishment of compacta between schools and industry...

It is somewhat disappointing, however, that there is little acknowledgement of where Compact is being pioneered in this country. In 1982, the Inner London Education Authority (ILEA) and the London Enterprise Agency set up the London Compact...

Mr Fowler's colleague, Mr Kenneth Baker, welcomed the initiative at the time. At the moment, four ILEA schools in east London are taking part, with guaranteed jobs for 300 school leavers due in the summer.

I am sure the Secretary of State would want to give credit where credit is due for such an imaginative scheme offering hope to inner city school leavers.

Neil Fletcher, Inner London Education Authority, The County Hall, SE1

Letters to the Editor

More theology than realism

From Sir William Lithgow. Sir, Will Mr Cecil Parkinson, the Energy Secretary, be using the same team of parliamentary draftsmen to produce the 1983 Energy Act? Will Mrs Thatcher's government pay any attention if promises of benefits to those connected to the national network are not met?

In Scotland area boards have their own generating capacity - within the south of the border, where supplies are bought from the Central Electricity Generating Board (CEGB). But if power cuts are to be avoided, electricity supply systems must have surplus capacity; the Scottish utilities have such a surplus.

made for wear and tear or depreciation. Their tariff, based on the national CEGB inter-board price, was abandoned after a couple of years.

As a result we now receive from the area monopoly an average of 25 per cent less per unit than the average south of the border. Despite the integrity of our private hydro station being better than the CEGB's, we pay a capacity charge but receive no payment for the capacity we provide to the national system.

A good lawyer seemingly has as little grasp of economics as he has of engineering. When marginal costing is substituted for average costs, disaster is round the corner.

Violence on the small screen

From Mr Frank Johnson. Sir, Christopher Dunkley's proposition (February 24) that screen violence is not corrupting probably holds true for the great majority of viewers.

He writes: "Since time out of mind our politicians have been saying to foreigners 'Do what I say or I will send a task force to kill you' and the present Prime Minister takes precisely the same line."

Should not Mr Dunkley be asked to withdraw this remark? Peter Davey, 97 Fort Picklecombe, Torquay, Cornwall.

Butchered in print

From Mr Stewart Vaughan. Sir, Has Michael Coveney (Arts page, February 27) got something against the French? The acting at Ariane Mnouchkine's Cartoucherie - not "Charcuterie" - is anything but ham.

The Treasury is interested in the effect of tax rates on work effort

From Mr Andrew Dilnot and Mr Michael Kell. Sir, Mr Alan Reynolds (Letters, March 1) casts doubt on an Institute for Fiscal Studies (IFS) suggestion recently quoted in your paper by Michael Prowse that "there is little evidence either to support or refute the view that lowering tax rates would improve economic performance."

Her Majesty's Treasury is one body obviously interested in the question of the effect of tax rates on work effort. In an attempt to measure any incentive effects they commissioned a large scale study by Professor C.V. Brown of Stirling University.

Mr Reynolds uses the UK as an example of a country where tax rates have been cut. While it is the case that the basic rate of income tax has fallen since 1979, this has been at the cost of

increasing other taxes: the overall burden of tax and social security payments has in fact risen from 37.3 per cent of GDP in 1979-79 to 45.5 per cent estimated for 1987-88.

Furthermore, it is difficult to accept his assertion that typical marginal tax rates in the UK are notably higher than those of our competitors. His estimated marginal tax rate of 32 per cent in

Germany is puzzling, given an average tax rate of 45.6 per cent as calculated by the OECD. Similarly, the "typical" marginal tax rate, Mr Reynolds estimates for France, the US and Switzerland are all lower than the OECD's average tax rate figures.

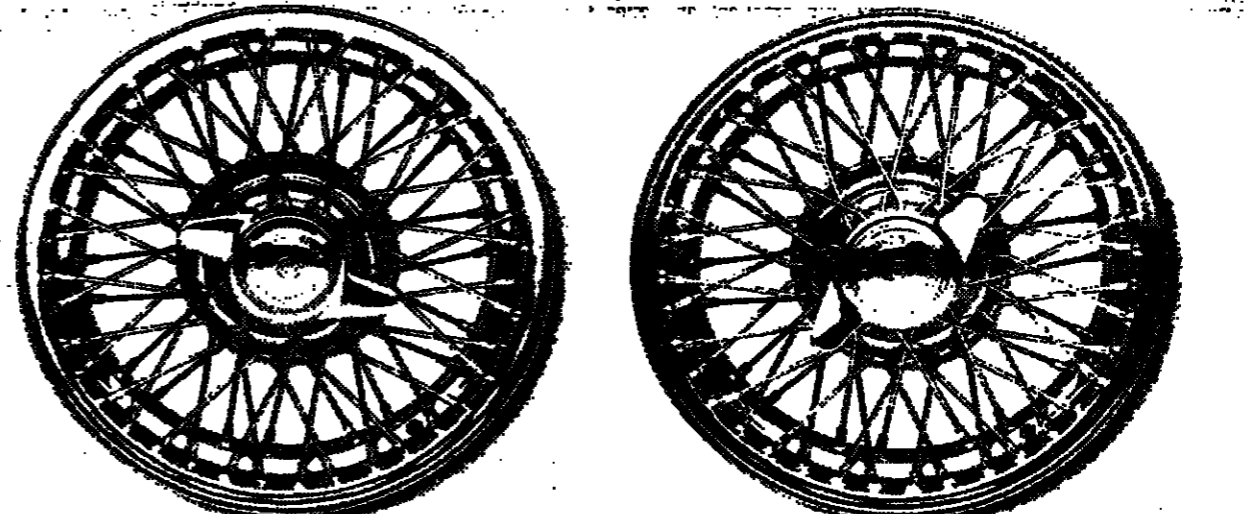
Finally, Mr Reynolds quotes the familiar evidence that "when the UK last cut higher tax rates, the share of income tax paid by the most affluent 5 per cent of taxpayers increased from 23.4 per cent in 1979-80 to 26.7 per cent in 1985-86."

Our detailed research into this question has yet to be completed, but it is already obvious that many factors affect the share of income tax revenues paid by the rich. Increases in the real value of tax thresholds since 1979 have lowered the tax burden at the bottom of the income distribution; the rise in unemployment has increased the numbers below the threshold.

distribution we have witnessed rapid growth in earnings and investment income; the remaining contribution from cuts in higher rates is unclear.

There are arguments for further cuts in higher rates, not least that they would reduce the scope for tax avoidance and the incentive to tax evasion. Although the evidence on incentives to work effort is ambiguous, the theory is quite clear: if the Chancellor wants to encourage extra effort he should cut marginal rates while holding up the average rate of tax on this group, paying by restricting the value of allowances and mortgage interest relief to the basic rate.

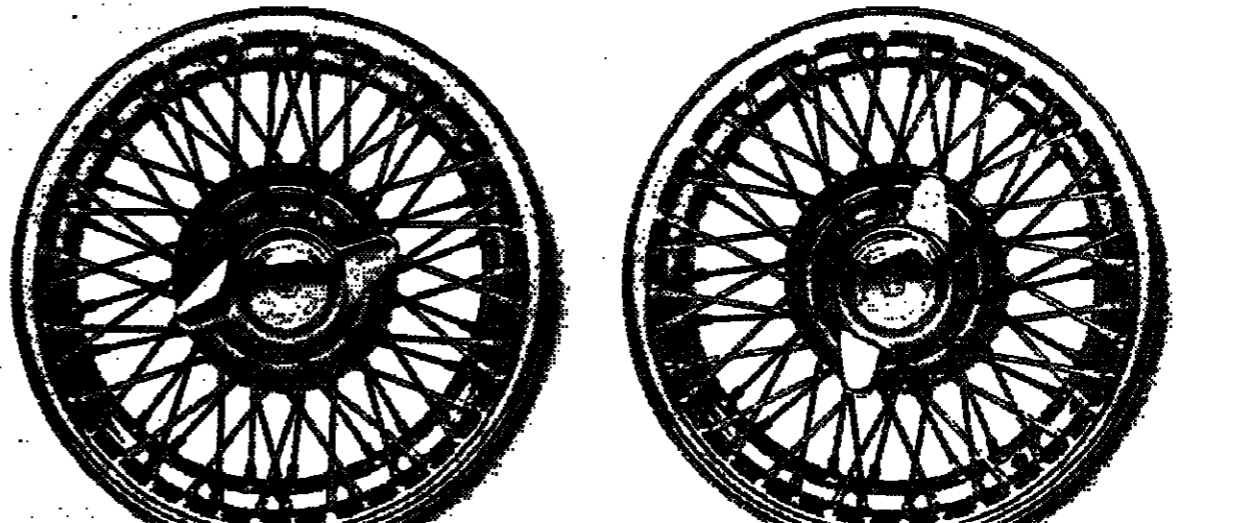
Andrew Dilnot, Michael Kell, Institute for Fiscal Studies, 139-142 Tottenham Court Road, W1



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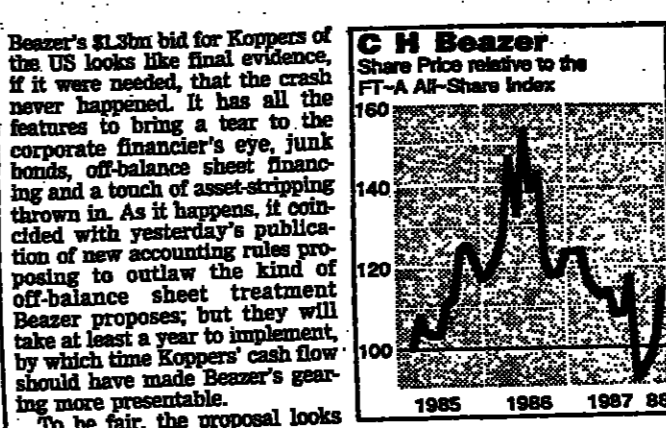
**FINANCIAL TIMES**

Friday March 4 1988

THE LEX COLUMN

**Beazer forces the pace**

**BAT steps up bid for Farmers Group to \$63 a share**



Beazer's \$1.5bn bid for Koppers of the US looks like final evidence. If it were needed, that the crash never happened. It has all the features to bring a tear to the corporate financier's eye, junk bonds, off-balance sheet financing and a touch of asset-stripping thrown in. As it happens, it coincided with yesterday's publication of new accounting rules proposing to outlaw the kind of off-balance sheet treatment Beazer proposes; but they will take at least a year to implement, by which time Koppers' cash flow should have made Beazer's gearing more presentable.

**BAT/Farmers**  
In raising its price and making a firm offer for Farmers, BAT has evidently decided that after a waiting game of seven weeks it is time to shake the tree. The offer need not be final by any means; by BAT's own account, it would produce no dilution in this year's BAT share price suggested again yesterday, there is reason to suppose that BAT shareholders are keen enough on the deal to go along with a price which only produced break-even a year or so out.

**Charting the course to stability**

Tim Coone talks to the man who could hold the key to Argentina's economic future



**Rodolfo Terragno, as Minister of Public Works and Services, is at the helm of one of Latin America's mightiest enterprises embracing all key industries in Argentina**

Scandinavian airline, SAS, is one of the first steps of that overall strategy and is likely to be followed shortly by an announcement that a minority holding in ELMA, the large state-run shipping company, is also to be sold to the private sector. Several other companies are also earmarked for privatisation.

As part of the financial restructuring, \$1.1bn in annual interest payments on the state enterprise's debt are to be taken over by the central government, in exchange for an end to Treasury subsidies.

Meanwhile, all the companies are now being subjected to rigorous financial controls. "Many of them have never previously produced annual trading accounts," said Mr Terragno. "Ferrocarriles Argentinas (the railways) for instance, do not even have an inventory of stocks."

**Nato heads stress need for strong defence**

Continued from Page 1

Even those Nato countries which support her view, however, are prepared to side-step the issue for the moment and accept a vaguer formula, first adopted at the Reykjavik Nato council meeting last summer to placate the West Germans.

**Ruling party in South Africa agonises over election setback**

BY ANTHONY ROBINSON IN JOHANNESBURG

THE FAILURE of South Africa's ruling National Party to win back the Conservative-held by-election seats of Standerton and Schweizer-Reneke led to an agonised post-mortem by the party caucus yesterday.

While defeat reopened divisions between reformist (verligtes) and conservative (verkrampes) elements within the National Party, victory led to jubilation in the ranks of the Conservative Party and its paramilitary Afrikaner Resistance Movement allies.

The Conservative Party managed to quadruple its May general election majority in Standerton where it polled 9,075 votes to the National Party's 6,224, a gain of 2,851 compared to 862 in May.

In Schweizer-Reneke, Dr Piet Mulder, the Conservative Party candidate and son of veteran farmer National Party leader, Dr Connie Mulder, polled 6,400 votes to the National Party's 5,606, a majority of 794 votes compared to 191 in May.

**Shultz hints at Panama action**

BY LIONEL BARBER IN WASHINGTON

MR GEORGE SHULTZ, the US Secretary of State, yesterday added his weight to growing pressure within the Reagan Administration for economic sanctions against the Panama regime of military strongman General Manuel Noriega.

speaking in Brussels at the end of the two-day Nato summit - was asked if he thought Gen Noriega should step down. "Yes," he said, without elaborating.

Mr Shultz said the US was looking at ways to restrict the flow of money into the Panamanian government treasury. His comments confirmed the thrust of a Department of State official Mr Elliott Abrams, on Wednesday night, without being so explicit.

vision interview that the US would withhold payments to the Noriega regime due from the operation of the Panama Canal. Instead, these payments would be made available to ousted President Eric Arturo Delvalle, whom the US regards as the legitimate head of state in Panama. He also said he would back a campaign led by the Panamanian opposition - by Mr Delvalle - to freeze Panamanian assets in the US. In Panama, Gen Noriega brushed aside the US threats

**Second time round for UK party**

Continued from Page 1

"I don't think the electorate is going to see very much difference - there were four political parties before this fiasco started," Dr Owen said on television. Mr Steel dismissed the Owenites as a "fan club with rich backers."

**Shultz hopeful on Mideast**

Continued from Page 1

convinced that the Palestine Liberation Organisation must have a role in peace talks. On this critical issue, Mr Shultz said earlier yesterday that the US wanted "a broader and better dialogue" with Palestinians in order to achieve a settlement. But Washington still ruled out any deal with the PLO until it accepted UN resolutions recognising Israel's right to exist, he told reporters before flying to London from Brussels where he received the go-ahead from President Reagan to continue the initiative.

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Bahrain	1-3	Cairo	1-3	Rome	1-3
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Barbados	1-3	Dhaka	1-3	Singapore	1-3
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Chile	1-3	Lisbon	1-3		
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Eritrea	1-3	Nairobi	1-3		
Ethiopia	1-3	Osaka	1-3		
Fiji	1-3	Ottawa	1-3		
France	1-3	Prague	1-3		
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Ghana	1-3	Riga	1-3		
Greece	1-3	Riyadh	1-3		
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Guinea	1-3	Santiago	1-3		
Guinea-Bissau	1-3	Sao Paulo	1-3		
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Norway	1-3	Singapore	1-3		
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Uruguay	1-3	Singapore	1-3		
USA	1-3	Singapore	1-3		
USSR	1-3	Singapore	1-3		
Vietnam	1-3	Singapore	1-3		
Zambia	1-3	Singapore	1-3		
Zimbabwe	1-3	Singapore	1-3		

**La Générale lull possible**

yesterday by Mr Maurice Lippens, managing director of AG. Mr Patrick Fonsolle, managing director of Suez and Viscount Etienne Davignon, a director of La Générale and the company's main spokesman, said that Mr De Benedetti should now negotiate on the basis of being a minority shareholder.

Cerus meanwhile, has questioned whether the Franco-Belgian camp really holds 52 per cent. Nonetheless, it appears also to feel that legal uncertainty created by this week's court decision could be prolonged by either side for several months, if not years.

The uncertainty centres on the question of whether Mr Andre Leyson, the Flemish businessman who earlier this week dramatically threw in his lot with Mr De Benedetti, still has first option to subscribe for the 10m of the 12m authorised shares whose issue was unblocked by the court decision.

The feeling in Brussels last night was that Cerus was prepared to accept a "standstill" agreement with Suez as a prelude to negotiations over a new strategy for La Générale.



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SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

**DOUGLAS CONSTRUCTION GROUP**



Friday March 4 1988

## Battle for Federated tips in favour of Campeau

BY JAMES BUCHAN IN NEW YORK

THE SEE-SAW struggle for control of Federated Department Stores, the largest US department store group, yesterday tipped back in the favour of Campeau of Canada. Professional Wall Street traders - arbitrageurs - they favoured the Toronto group's \$6bn two-stage cash offer over the cash-and-securities deal with R.H. Macy approved by Federated's board.

But these arbitrageurs, who represent a group believed to own nearly a quarter of Federated's stock, said anything could happen in the contest, which has turned into one of the most complex and fierce takeover battles in recent Wall Street history.

Mr Robert Campeau, chairman of the Toronto property and retailing group, yesterday added to the growing acrimony of the struggle with a sharp attack on Wednesday's agreement between Federated and Macy's, the New York department store. In a letter to Mr Edward Finkelstein, Macy's chairman, Mr Campeau warned that he would sue to overturn a "blatantly unlawful arrangement



Robert Campeau to challenge bid of Federated, which promises Macy's \$48m in "break-up fees" if the merger fails.

Macy-Federated agreement, Campeau, late on Wednesday raised his bid to 47 1/2 cents a share for 80 per cent of the Cincinnati group and \$44 for the remainder, for a blended value of \$88.

Macy's, a private New York-based group, is offering \$74.50 a share for the key 50 per cent which is the level needed for a merger under the laws of Delaware, where Federated is incorporated.

In addition, it is offering shares in the future combined company, which Wall Street believes makes its offer broadly competitive.

Arbitrageurs say the key point is that Campeau's bid closes on March 15, whereas Macy's has yet to launch its offer, and then must keep it open for 20 business days.

"Say I want to wait to tender to Macy's," said one arb. "My problem is that if I do not tender to Campeau, but others do and he gets 51 per cent, I can only get \$44 instead of \$70 for my shares."

The Campeau \$78 offer is for a minimum of 51 per cent and a maximum of 80 per cent.

In a rapid response to the

## Forstmann willing to top \$883m AFG bid

By Frederick Oxen in New York

FORSTMANN LITTLE, a New York leveraged buyout specialist, said it was willing to top the \$883-million offer for AFG made by an investor group led by Mr Ron Hubbard, chairman of the US flat-glass producer.

Shares of AFG, which Mr Hubbard created in the late 1970s by merging two failing glassmakers, leapt 4 1/2% to \$44 in heavy trading yesterday. His \$883m offer for 84 per cent of its stock, made last week, would be financed by Drexel Burnham Lambert, pioneer of low-grade junk bonds.

Forstmann Little has written to AFG's board saying the exact price it would be prepared to pay would depend on the information AFG supplied in a prompt fashion and on subsequent negotiations. It was prepared to let AFG's management participate in the deal by taking an equity stake.

The Irvine, California-based company, which earned net profits of \$44.5m on sales of \$468.4m last year, had no immediate response to the proposal.

## CASTLE CEMENT SALE DEAL ENDS GROUP'S PRESENCE IN UK SECTOR

# RTZ sells cement unit for £230m

BY CLAY HARRIS IN LONDON

RTZ, the UK-based mining, energy and industrial group, is to sell its cement business, the second largest in Britain, for £230m (\$381m) to Scancem, a Swedish-Norwegian venture.

The disposal of Castle Cement, which claims 25 per cent of the UK market, will end RTZ's six-year presence in the sector. RTZ said yesterday it planned to concentrate on activities where higher growth was achievable.

The acquisition of Castle will make Scancem the fourth largest cement manufacturer in Western Europe, if the domestic plants held separately by the consortium's owners, Aker Norcem, Norway's largest private indus-

trial group, and AB Euroc, the Swedish building materials company, are included.

Castle's annual capacity of 3.7m tonnes at four UK plants will double the Scancem's worldwide output and give it a first manufacturing presence in the European Community.

Mr Derek Birkin, chief executive, said RTZ saw no way to increase profits or market share in cement. It planned instead to seek acquisitions similar to MK Electric, the plugs and switches maker it bought in January for £263m.

The cement operations contributed £18.5m to RTZ's net attribut-

able profits in 1986, and the company indicated that at least a small advance had been achieved last year.

This was despite apparent teething problems at its new 1m-tonne plant at Ketton, on the Lincolnshire-Leicestershire border, which began production last autumn. Slight problems, no more than "hiccups," were now all but solved, RTZ said.

Castle Cement, as RTZ's operations in the sector were renamed in 1986 to improve marketing, ranks second in the UK market behind Blue Circle Industries, which has more than a 50 per cent share.

Although Scancem made an

unsolicited offer to buy Castle, RTZ had already decided in principle to sell the business. In addition to the structural restraints, the UK industry has also seen pressure on margins in the wake of cement makers' decision last spring to abandon a common pricing agreement.

RTZ also believes that the UK construction cycle is close to its peak, a view shared in the City of London. The disposal was greeted yesterday by a 15p rise in RTZ's share price to 370p.

Mr Birkin, ironically, joined RTZ when it entered the cement market in 1982 with the takeover of Thomas W. Ward and Tunnel.

## AIG advances but cautions on outlook

By Our New York Staff

AMERICAN INTERNATIONAL Group, a leading US insurer, has reported a sharp advance in profit for the fourth quarter and year as a whole but warned that the general insurance market in the US has become more competitive.

Mr Maurice Greenberg, chairman, said: "Rates in many classes of business have receded from the high water marks of 1986."

In the fourth quarter ended December 31, net operating profits advanced 33 per cent to \$269.9m or \$1.61 a share, from \$202.6m or \$1.24.

## Canadian Imperial surges by 32% in first quarter

BY DAVID OWEN IN TORONTO

CANADIAN IMPERIAL Bank of Commerce, the second largest Canadian bank, yesterday reported a hefty 32 per cent increase in first-quarter profits on the back of much improved net interest and non-interest income.

The bank, which recently bought a controlling stake in Wood Gundy, the investment dealer, also announced a 2 cent increase to 29 cents a share in dividend payments to common shareholders.

Earnings per share increased a comparatively modest 18 per cent. Last August the bank issued C\$302m (US\$240m) of addi-

## Alcasa to buy 40% of Alumasa

By Joseph Mann in Caracas

ALCASA, the Venezuelan aluminium producer, will invest \$2.2m to acquire a 40 per cent interest in Alumasa, a Costa Rica-based aluminium manufacturing company owned by Aluminio del Pacifico of Costa Rica.

The move is the most recent step in the Venezuelan Government's programme to build alliances with foreign companies to capture overseas markets.

## German car groups lose sales in US

By Our New York Staff

DAIMLER-BENZ and BMW, two leading West German car makers, reported a sharp decline in their US sales last month. In contrast, Jaguar of the UK saw sales slip slightly.

Sales of Mercedes-Benz cars fell 27 per cent, to 5,880 units from 8,088 a year earlier, taking figures for the year to date to 11,699 from 14,174. An official of the company's US subsidiary said it still hoped to top last year's total sales of \$2.818 bn.

Although sales held up well in some parts of the country, such as California and the south-east, the less favourable economic climate on Wall Street, poor winter weather and uncertainty over the impact of new tax laws all affected potential buyers' attitudes in the north-east.

The company increased its prices by an average of 3 per cent last November.

BMW's February sales fell 12 per cent to 5,783 units, taking this year's figures down 10 per cent, to 19,859 from 11,573.

## Two Merrill Lynch executives resign

BY ALEXANDER NICOLL, EUROMARKETS EDITOR, IN LONDON

TOP EXECUTIVES of Merrill Lynch Europe were silent yesterday after the surprise announcement late on Wednesday that Mr Steven Licht and Mr Caleb Watts, heads of money market activities and debt issues respectively, were to leave the company to pursue other interests.

Merrill's brief statement said their departures would be by mutual agreement, and that the two men would work with Merrill during a transition period to provide for management succession.

Neither of the two men, nor any other official, has since been available to amplify the statement.

Mr Licht and Mr Watts have been members of a small executive committee running the London-based arm of the US brokerage house under the chairmanship of Mr Stanislas Yassukovich, who is also chairman of the Securities Association, the self-regulatory body for UK securities firms.

Just over four years ago, both men took part in what was then

## Chase asset disposal to raise \$120m


By Anatole Kalotay in New York

CHASE MANHATTAN, the second largest US banking group, said it would record a net gain of \$120m in the current financial quarter as a result of the disposal of two assets - a valuable branch office building in Paris and a securities information subsidiary, Interactive Data Corporation.

IDC is being bought for \$140m in cash by Dun & Bradstreet, the leading US market research and information group. The Paris building, in Rue de Cambon, has been sold to Copra, a property investment company.

Chase did not say how much of the \$120m expected profit was coming from each of these transactions.

Explaining the disposals, Mr Willard Butcher, Chase's chairman, said they were "consistent with our objective of substantially increasing the capital of the corporation through the sale of assets with significant unrealised value and little long-range strategic importance."



19 February 1988

Dear Investor,

While we have not yet closed our books and established the final form of our financial statements for the year ending 31st December 1987, I would like to provide you with some information on the BNP Group's results for 1987 as well as the performance of our non voting shares ("Certificats d'Investissement").

As far as the volume of activity is concerned, 1987 will prove to have been a successful year with customer deposits up by 6.1% and loans up by 10.1%, including a 26.4% increase in private customer loans.

BNP retained its position as number one among French banks in bond market activities, the distribution of shares of newly privatised companies, commercial paper, investment fund management, floatations of new shares on the Paris Bourse "Second Marché", export credits and sales of insurance products.

The BNP Group's gross operating income, excluding extraordinary capital gains, was practically unchanged from last year, despite sharper competition in banking transactions resulting in lower margins and commissions and steeply rising expenditure on the computerization of operations and the development of electronic funds transfer. After allowing for smaller extraordinary capital gains than in 1986, gross income was down slightly, by about 6%.

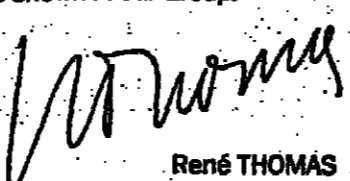
We have further decided to provision fully against losses sustained by our securities portfolio in the stock market crisis and to increase the rate of our provisions for foreign risks to approximately 50% - the highest for any French bank.

This policy of sound and prudent management, which places BNP in a particularly strong position among the world's leading banks, may result in a slightly lower consolidated net income after a record 50% rise in 1986.

While retaining a sufficient percentage of our income to fund the Group's investment programme, we expect to pay the same dividend to the holders of our Certificats d'Investissement as last year, despite a 10% increase in their number in 1987, following a bonus issue.

Based on current stock market prices, this dividend offers holders a yield of about 8%, at a time when the Certificat d'Investissement stands at only half of its book value. Its current capitalization thus represents only four times the estimated 1987 income. These three factors, namely capitalization, net income and yield, merit the attention of investors.

I should like to thank you for the confidence you have shown in our Group.




René THOMAS

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

3rd March, 1988.



## NAKAYAMA STEEL WORKS, LTD.

(Kabushiki Kaisha Nakayama Seikoshu)

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### 4 3/4 per cent. Guaranteed Bonds 1993

unconditionally and irrevocably guaranteed by

### The Sanwa Bank, Limited

with

### Warrants

to subscribe for shares of common stock of Nakayama Steel Works, Ltd.

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Issue Price 100 per cent.

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Nomura International Limited

Sanwa International Limited	Yamaichi International (Europe) Limited
Baring Brothers & Co., Limited	BNP Capital Markets Limited
Deutsche Bank Capital Markets Limited	Dresdner Bank Aktiengesellschaft
IBJ International Limited	LTCB International Limited
Merrill Lynch International & Co.	New Japan Securities Europe Limited
Nippon Credit International Limited	Salomon Brothers International Limited
Sauyo International Limited	Towa International Limited
Toyo Trust International Limited	Union Bank of Switzerland (Securities) Limited

## INTERNATIONAL COMPANIES AND FINANCE

All these securities having been sold, this announcement appears as a matter of record only.



## Banque Nationale de Paris

£75,000,000

9 5/8 per cent. Notes 1993

Issue Price 101 1/4 per cent

Kleinwort Benson Limited	BNP Capital Markets Limited
Baring Brothers & Co., Limited	Credit Suisse First Boston Limited
S.G. Warburg Securities	
Algemene Bank Nederland N.V.	Banque Bruxelles Lambert S.A.
Banque Internationale à Luxembourg S.A.	Chase Investment Bank
Citicorp Investment Bank Limited	County NatWest Limited
Crédit Agricole	Crédit Lyonnais
Daiwa Europe Limited	Deutsche Bank Capital Markets Limited
Dresdner Bank Aktiengesellschaft	EBC Amro Bank Limited
Generale Bank	Genossenschaftliche Zentralbank AG Vienna
Hambros Bank Limited	IBJ International Limited

February 1988



Notice to the Bondholders of

THE FUJI BANK, LIMITED  
(Kabushiki Kaisha Fuji Ginko)U.S. \$100,000,000  
2 3/4 per cent.  
Convertible Bonds 2000

Pursuant to Clause 6 (B) of the Trust Deed for the Bonds, notice is hereby given as follows: At the meeting of the Board of Directors of the Bank held on 26th February, 1988, resolution was adopted on the issue of new shares by free distribution as set out below:

(1) The free distribution will be made to the shareholders of record as of 31st March, 1988 Tokyo Time (the record date) at the rate of five (5) new shares of each one hundred (100) shares provided that any fractional new shares resulting from the allotment will be sold by the Bank and the proceeds thereof will be distributed to the shareholders according to their fractional shares.

(2) The free distribution will become effective on 20th May, 1988.

Pursuant to Clause 6 (B) of the Trust Deed for the Bonds, conversion price of the Bond will be adjusted, effective as from 1st April, 1988 Tokyo Time, as follows:

Conversion Price before adjustment:	£1,622.28
Conversion Price after adjustment:	£1,545.00

4th March, 1988

Pursuant to Clause 6 (B) of the Trust Deed for the Bonds, notice is hereby given as follows: At the meeting of the Board of Directors of the Bank held on 26th February, 1988, resolution was adopted on the issue of new shares by free distribution as set out below:

(1) The free distribution will be made to the shareholders of record as of 31st March, 1988 Tokyo Time (the record date) at the rate of five (5) new shares of each one hundred (100) shares; provided that any fractional new shares resulting from the allotment will be sold by the Bank and the proceeds thereof will be distributed to the shareholders according to their fractional shares.

(2) The free distribution will become effective on 20th May, 1988.

Pursuant to Clause 6 (B) of the Trust Deed for the Bonds, conversion price of the Bond will be adjusted, effective as from 1st April, 1988 Tokyo Time, as follows:

Conversion Price before adjustment:	£3,486.80
Conversion Price after adjustment:	£3,245.70

The Fuji Bank, Limited  
5-5, Otsumachi 1-chome  
Chiyoda-ku, Tokyo, Japan

This announcement appears as a matter of record only.

A. Ahlstrom Corporation  
and  
Finance SubsidiariesUS \$50,000,000  
Revolving Credit FacilityProvided by  
National Westminster Bank PLCPremium  
income at  
Allianz  
up DM6bn

By Heig Simonian in Frankfurt

ALLIANZ, West Germany's largest insurance group, increased worldwide premium income to DM25.6bn (£15.1bn) last year, against DM19.2bn in 1986, due largely to the first-time inclusion of results from Risparmio Adriatico di Sicurtà (RAS), its majority-owned Italian subsidiary.

Premiums would have gone up by 6.7 per cent without the RAS figures.

Foreign premium income, which more than doubled to DM9.2bn, accounts for 32 per cent of Allianz's business. However, the total was depressed by about DM575m due to foreign exchange fluctuations last year.

Net profits for the year at Allianz AG, which plays a decisive role as reinsurer and holding company for the group, are likely to remain at the same level as the DM231m earned in 1986.

The company expects to pay "an adequate dividend... and to allow for business expansion by strengthening the reserves," according to a letter to shareholders.

Allianz made about DM153m through gains on its investments during the year.

However, it has had to report "substantially higher" depreciation of about DM300m on securities and participations in 1987, although it did not specifically attribute these to October's crash in share prices.

At the operating level, Allianz Germany, which includes the group's life business, raised premium income by 5.3 per cent to DM8.6bn, with the increase coming from nearly all categories of business.

Underwriting profits lagged behind the rise in premium income, with earnings at Allianz Versicherungs AG, the largest operating division, falling below the DM157m made in 1986.

The decline is largely attributable to the substantial rise in claims that were made last year.

Motor claims were particularly heavy and some premiums have already gone up, while those for third party cover are due to be revised.

The company has also been hit by claims for the breakdown of TV-SAT, the German direct broadcasting satellite, which has now been declared a total loss.

However, Allianz Germany's investments rose by DM638m to DM12.4bn and, overall, the company expects to transfer about DM190m to its parent, in line with the figure for 1986.

Ahead, Cornhill, the group's UK subsidiary, wrote premiums worth DM1.6bn last year.

Sales potential in the UK life insurance market has improved due to the exclusive marketing link between Cornhill and the Purchester Group.

In Italy, Allianz and RAS have founded a joint legal protection insurance company to exploit opportunities in a market the group says is still largely undeveloped.

Kaufhof group  
in tourism deal

By Our Financial Staff

INTERNATIONAL Tourist Services, part of the Kaufhof West German stores group, plans to take a 50 per cent stake in Holland International, the Dutch tourism company.

Vendex International of the Netherlands is to buy a 30 per cent shareholding.

## Pechiney sees upturn to FFr700m

BY PAUL BETTS IN PARIS

PECHINEY, THE French state-owned aluminium and metals group, is out of the red for 1987. Having lost FFr68m in 1986, the group expects to declare net earnings of about FFr700m (£122.3m) last year on sales of FFr35bn.

Mr Jean Gandois, chairman, also said yesterday that he expected to report strong profits for the first half of 1988 following the recovery of world aluminium prices.

Mr Gandois, who is also chairman of Cockerill-Sambre, indicated that the Belgian steel group had been operating in the black since last October. He said Cockerill-Sambre was expected to show a net loss of between FFr1.5bn and FFr2bn (£225m to £300m) for 1987 but would have a positive cash-flow of FFr70m.

After restructuring Pechiney's loss-making copper transformation and ferro-alloy activities, Mr

Gandois said he was now seeking to develop the group's operations in its traditional aluminium business, its packaging sector and in the metal components field.

However, he said the delay in the privatisation of Pechiney was handicapping the group, which now needed to raise fresh equity funds to finance its development programmes.

Pechiney will have to invest about FFr20bn in the next four years, of which between FFr12bn and FFr15bn will be financed by cash-flow. This left between FFr7bn and FFr8bn of external financing to be found, Mr Gandois explained.

Since Pechiney did not want to distort its debt-to-equity ratio, Mr Gandois suggested that the group could not afford to raise more than about FFr20m in fresh debt. Thus the group would have to raise new equity.

Mr Gandois confirmed that Pechiney was in advanced negotiations with the Soviet Union to form a joint aluminium packaging venture in Armenia. This would be the first major joint industrial venture set up in the Soviet Union under Moscow's new foreign investment policy.

After the unsuccessful attempt to merge Pechiney's packaging operations with those of Chaux, controlled by the French CGIP group, Mr Gandois is seeking to develop the packaging division through internal growth and acquisitions of medium-sized companies in Europe.

The packaging activities reported an operating profit of more than FFr300m on sales of about FFr3.3bn last year. Pechiney's nuclear fuels activity also retained high profitability while the copper transformation sector, which lost FFr230m

in 1986, broke even last year. These operations have now come under the control of the Italian SMI metals group.

After restructuring, the ferro-alloy division also broke even last year after a loss of FFr200m in 1986. The heavy electrode operations lost FFr150m last year but were expected to make an improved showing in 1988, possibly clawing back their deficit to about FFr50m, Mr Gandois said.

He is planning to concentrate the group's industrial components operations around its Carbone-Lorraine subsidiary.

Pechiney recently increased its stake from 48 per cent to 51 per cent in the subsidiary, which reported profits of FFr70m last year on sales of FFr1.5bn. The other principal shareholder in Carbone-Lorraine is Paribas, the banking group, with a 20 per cent stake.

## Boliden acquires Belgian mill

BY SARA WEBB IN STOCKHOLM

BOLIDEN, THE Swedish mining, mineral and chemicals group which was recently taken over by Treilborg, the rubber products group, has acquired part of Cuvre et Zinc, a copper tube processing mill in Liège, Belgium, for an undisclosed sum.

Boliden has bought the mill and a sales company in Paris. Cuvre et Zinc has annual sales of about SKr350m (\$59.5m), is showing "a reasonable profit" and employs 100 people.

The Belgian company produces pliable copper tubes for plumbing, ventilation and heating with

an annual capacity of 25,000 tons. At present it is working below capacity, at about 16,000 tons, but Boliden says it believes it can improve on this, given favourable prospects in the market. Cuvre et Zinc mostly uses copper scrap to produce the pipes.

Boliden currently produces about 7,000 tons of copper tube at its Swedish operations.

Boliden's Bergsöe subsidiary, which is taking over the Belgian operation, produces lead, copper and tin alloys, and lead. Last year it had sales of SKr700m.

Taking in the earlier acquisition

of a Finnish metal-trading company, Boliden Bergsöe's annual sales will increase to about SKr1.2bn.

The company has plans to expand in the European market following this acquisition, where it believes the market for copper tube is expanding.

Boliden has recently been restructured and turned round by new management. In 1986 it showed a loss of SKr1.08bn, but this week it reported profits of SKr502m for 1987.

Sales increased from SKr12.38bn to SKr13.52bn.

Assubel-Vie  
'holders  
back offer'

By Our Financial Staff

GRUPE AG, the Belgian insurance group, said yesterday that shareholders accounting for 36.4 per cent of Assubel-Vie shares had accepted its takeover offer of BF7,200 (\$203.9) a share.

Grupe AG's first offer, worth BF6,000 a share, drew acceptance from 28 per cent of shareholders in Assubel-Vie, a rival insurance company. But Assubel-Vie, which opposes the takeover, blocked the transfer of the shares.

Grupe AG's bids have been prompted by talks between Assubel-Vie and Assurances Générales de France on future co-operation.

Under the company's statutes, Assubel-Vie's board can veto the transfer of shares providing it finds alternative buyers at the same price.

The "white knights" that matched Grupe AG's first offer included Grupe Bruxelles Lambert (GBL) and Cope, part of the Paribas French banking group.

However, Grupe AG said yesterday that it believed GBL might not stay part of any consortium Assubel-Vie would put together to counter Grupe AG's second offer.

## Aluisse recovers but omits payout

BY JOHN WICKS IN ZURICH

ALUISSSE, the Swiss aluminium and chemicals group, staged a strong recovery in 1987 but is again not paying a dividend.

Against a net loss of SF685m in 1986, the group made a net profit of SF259m (\$186.3m) last year. Its last dividend payment, of 6 per cent, was made in 1984, when net profits totalled SF168m.

The dramatic turnaround last year was due partly to an improved economic environment and a marked rise in aluminium prices. It also reflected Aluisse's success in adding value to its product range.

Ordinary income before tax amounted to SF148m, compared

with a loss of SF336m, in spite of a 10 per cent drop in group turnover to SF5,677m. This decline in sales was due primarily to divestments and currency factors.

Overall results for the Aluisse group benefited substantially from a massive improvement in extraordinary income.

After deduction of extraordinary expenses, this showed a net contribution of SF152m last year. In 1986, heavy depreciation and restructuring led to net extraordinary costs of SF562m.

Last year saw a substantial cut in these costs, while extraordinary income was derived from profits on investments in the energy sector and the sale of

other assets.

Aluisse said that, in terms of operational results, both the aluminium division and the chemicals division showed a profit last year.

The group's return to profit, while expected following the massive restructuring of the past two years, was much higher than Swiss analysts had anticipated.

But Aluisse's management was confident of a return to profits in the wake of the restructuring, which consisted of selling loss-making or ill-fitting subsidiaries. The company also launched a programme to reduce dependence on raw aluminium price swings.

Italian mutual funds hit  
by record redemptions

BY JOHN WYLES IN ROME

A RECORD level of redemptions last month reduced total assets managed by Italian mutual funds by 3 per cent as investors ran for shelter from a tumbling stock market in the first half of February.

However, the market's strong recovery over the last fortnight is said to have steadied the rate of redemptions and increased the flow of new funds. This is one reason behind the optimism among some analysts that the Milan market may be on an upward trend.

Redemptions in February totalled L2,947bn (\$2,366m) against new funds at L648bn. The latter was a substantial advance on January's inflow of L367bn, as was the figure for redemptions which, in January, was L1,691bn.

As a result, the 75 mutual funds were managing assets at the end of February worth

L55,544bn, 3 per cent lower than the month before.

The funds sold L793bn of fixed obligations and L290bn of shares, of which L800bn were Italian. Nevertheless, shares rose slightly to 24 per cent as a proportion of the funds' total investments.

The Comit Milan house index has risen by just over 6 per cent since hitting a low of 422 on February 9 - 53.5 per cent below its peak of May 1986.

The recovery has been puzzling many analysts, although cheerful economic figures, rising markets abroad and slow covering are said to be part of the explanation.

But there is also a strong belief that recent buoyancy has been encouraged in part by groups such as those under Mr Carlo De Benedetti and Mr Reni Gardini.

Both men have plans to reorganise shareholdings, which will be more easily effected against a rising market.



The DMC Group announces a capital increase of 407 million French Francs.

The capital increase was effected following the exercise of warrants which carried the right to subscribe to new shares in DMC in accordance with the authorisation obtained at the Extraordinary Shareholders Meeting on July 30 1987.

This capital increase was subscribed with the co-operation of the institutions named below and co-ordinated by Credit Lyonnais:

- Credit Lyonnais Investissement,
- Banque Nationale de Paris,
- Société Générale,
- Crédit du Nord
- Banque de Neuchâtel, Schumberger, Malin.

The funds raised by this capital increase will be used to finance a number of acquisition targets abroad which are currently being finalised.

NOTICE OF REDEMPTION  
U.S.\$10,000,000

THE FUJI BANK, LIMITED

Callable Negotiable Floating  
Rate Dollar Certificates of Deposit  
DUE 28th APRIL 1989

Notice is hereby given that, in accordance with Clause 3 of the certificates, the issuer will exercise the Call Option and redeem all the outstanding Certificates at their principal amount on 28th April, 1988 when interest on the Certificates will cease to accrue.

Repayment of principal together with accrued interest will be made upon presentation of the Certificates at the London offices of the Issuer on 28th April 1988.

FUJI INTERNATIONAL FINANCIAL LIMITED, LONDON  
Agent Bank

Notice to the Holders of

## The Nishi-Nippon Bank, Ltd.

U.S. \$70,000,000

2 1/4 per cent. Convertible Bonds Due 2003  
(the "Bonds")

Pursuant to sub-clauses (B) and (C) of Clause 6 of the Trust Deed whereby the Bonds were constituted, notice is hereby given as follows: The Board of Directors of The Nishi-Nippon Bank, Ltd. (the "Bank"), at its meeting held on 29th February, 1988, resolved upon a free distribution of shares of its Common Stock, which will be made on 29th May, 1988, Japan time, to shareholders of record as of 3:00 p.m. Japan time, on 31st March, 1988 at the rate of 0.06 new share for each share held.

As a result of such free share distribution, the conversion price of the Bonds, which is currently 804 yen per share, will be reduced to 758.5 yen per share in accordance with Condition (C) (i) of the Terms and Conditions of the Bonds. This adjustment of the conversion price will become effective on 1st April, 1988, which is the first day on which the Bonds may be converted into shares of Common Stock of the Bank.

THE NISHI-NIPPON BANK, LTD.  
3-6, Hakata-ekimae 1-chome  
Hakata-ku, Fukuoka 812-91  
JapanBy: The Daiwa Bank, Limited, London  
as Principal Paying Agent

4th March, 1988



Porte de Bagnolet, Paris

A 65,000 m<sup>2</sup> (700,000 sq. ft.)  
twin tower office complex acquired by  
a joint venture betweenPrinceton Investments PLC, London  
and  
French Development Corporation, GenevaFinancing provided by  
BANQUE INDOSUEZThe undersigned initiated the transaction  
Jones Lang Wootton

## Mitsui Finance Asia Limited

U.S.\$100,000,000

Guaranteed Floating Rate Notes 1996

Unconditionally guaranteed as to payment of  
principal and interest by

The Mitsui Bank Limited

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months interest period from 4th March 1988 the Notes will carry a rate of interest of 6 1/2% per annum. The relevant Interest Payment Date will be 6th September 1988. The Coupon Amount per US\$10,000 will be US\$38.44 payable against surrender of Coupon No. 9.

Hambros Bank Limited

4th March 1988



New Zealand sells Petrocorp to Fletcher Challenge

BY DAI HAYWARD IN WELLINGTON

JUST TWO days after the New Zealand Government cancelled an agreement for British Gas to buy Petrocorp...

The price of NZ\$1.75 a share, or NZ\$800m (US\$530m), is the same as that offered by British Gas...

Richard Prebble: "There is no small print in this deal."

high as British Gas. Mr Hugh Fletcher, Fletcher Challenge's chief executive...

Towngas sales soar to record levels

By David DeWitt in Hong Kong

HONGKONG AND China Gas, the Hong Kong utility locally known as Towngas...

Mr Lee Shau Kee, the group's chairman, said Towngas sales rose by 17 per cent over the year...

Total group turnover amounted to HK\$1.51bn up 22 per cent from HK\$988m...

At present, the company uses naphtha to produce its domestic gas supply...

Jardine Matheson Holdings, the Hong Kong-based conglomerate...

Fletcher has been trying to get into the energy business for almost 10 years...

Industrial interests boost Anglovaal in first half

BY JIM JONES IN JOHANNESBURG

ANGLOVAAL, the smallest of South Africa's major mining houses...

First-half consolidated turnover, which does not include sales by the group's largest gold mines...

Consolidated turnover totalled R2.11bn in the 1986-87 financial year...

In common with most other mines, the profits of gold mines managed by Anglovaal have been squeezed...

against R2.75bn at the end of 1986, and shareholders' income increased to R3.5m from R3.4m.

Lifegro shows strong growth

BY OUR JOHANNESBURG CORRESPONDENT

LIFEGRO ASSURANCE, the former South African subsidiary of Legal & General...

Total premium income almost doubled to R1.05bn (\$507m) from 1986's R548m...

Turnover rose to R271.2m (\$127.3m) last year from R192.8m a year before...

contributed to a significant growth in sales.

The directors say French Bank is a wholesale banking institution specialising in financing foreign trade...

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

result, suffered a profit decline.

The directors say French Bank is a wholesale banking institution specialising in financing foreign trade...

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.



The "Shell" Transport and Trading Company, Public Limited Company

Final dividend 1987

Notice is hereby given that a balance of the Register will be struck on Thursday, 24th March, 1988...

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar...

SHARE WARRANTS TO BEARER

The Coupon to be presented for the above dividend will be No. 178 which must be deposited for examination at Lloyd's Bank Plc...

BY ORDER OF THE BOARD

D. W. Chesterman Company Secretary

Shell Centre, London, SE1 7NA 3rd March, 1988

GRANVILLE SPONSORED SECURITIES

Table with columns: High Low, Company, Price, Change, Div (p), % P/E. Lists various securities like 206 133 Ass. Birt. Ind. Ordinary, 207 145 Ass. Birt. Ind. CULS, etc.

Granville & Company Limited 1 Lovell Lane, London EC2R 6BP Telephone 01-251 1212 Member of FIMBRA

Granville Davis Colson Limited 8 Lovell Lane, London EC2R 6BP Telephone 01-251 1212 Member of the Stock Exchange

Gottardo

1987 DIVIDEND

The ordinary general shareholders' meeting, held on February 26, 1988, fixed the following dividend for 1987...

Str. 18.— Str. 6.30 35% withholding tax Str. 11.70 net dividend

This amount is payable free of charge as from February 29, 1988 at:

- the Gottardo Bank's head office in Lugano, at the Zurich office and at branch offices in Lausanne, Locarno, Chiasso, Luxembourg and Nassau (Bahamas)

- Swiss Bank Corporation, Union Bank of Switzerland, Credit Suisse, M.M. Lombard, Odier & Cie, Kredietbank S.A., Luxembourgeoise, Luxembourg, and Osterreichische Landesbank, Vienna

against surrender of coupon N. 1 for shares and participation certificates.

Gottardo Bank Lugano, February 26, 1988

APPOINTMENTS

Rea Brothers group chief executive

Mr A.A. Hall, a director of the REA BROTHERS GROUP, has been appointed group chief executive...

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

ER-ALLIED VINTNERS INTERNATIONAL

ER-ALLIED VINTNERS INTERNATIONAL, a newly-formed company, the executives will be: Mr M.E. Adams, vice president...

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

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Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

ALFA ROMEO (GB), a Tozer company

Mr Michael Fellam has been appointed managing director of CONDER GROUP in succession to Mr W.C. Robinson...

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Mr Peter Brackridge has been elected to the board of BORTHWICKS as group finance director.

Brasilvest S.A. Net asset value as of 29th February, 1988 per CZ Share: 97,068.80 per Depository Share: US\$9,094.95

BIG Finance Company B.V. U.S. \$100,000,000 FLOATING RATE NOTES DUE 1996

Bank America Corporation U.S. \$400,000,000 Floating Rate Subordinated Capital Notes Due 1997

THE CANADIAN WHEAT BOARD NOTICE OF REDEMPTION To The Holders of 11% Debentures due December 1, 1990

Fannie Mae \$1,000,000,000 7.95% Debentures Dated March 10, 1988 Due February 10, 1993



INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Bond dealers enjoy the Treasury's auctions, George Graham finds

The biggest game in Paris

AT 10.30 ON the first Thursday morning of every month, the regulars arrive at the Bank of France for the highest stakes bingo game in town.

Yesterday, heavy demand for all three of the bonds up for auction left many bidders disappointed. The Treasury had announced in advance that it would sell only FF7.7bn to FF7.9bn, but it could have sold considerably more had it anticipated the strength of bidding.

The Treasury filled only FF7.9bn out of FF7.85bn bid for, at an average yield of 9.37 per cent. Bids were met in full at a price of 91.7 or 91.8, and reduced by 40 per cent at 91.6.

Some officials are puzzled that so many bond market operators choose to turn up in person for the public auction procedure each month, when the results are available on Reuters and Teletext screens. Yet for the regulars, the occasion is not to be missed.

American Express hires Kurz to run bond syndicate

By William Duffin in Geneva MR JEAN-FRANCOIS KURZ, the key figure in the Swiss bond underwriting syndicate run by Banque Gutzwiller, Kurz, Bungeer, is joining Trade Development Bank, the Geneva subsidiary of American Express Bank of New York.

IFC's largest issue yet meets strong reception

INTERNATIONAL FINANCE Corporation, the World Bank affiliate, yesterday broke new ground with a \$150m Eurobond issue, its largest Eurodollar deal yet. Up to now, the IFC has limited its issue sizes to \$55m.

INTERNATIONAL BONDS

106 basis points over the gilt. It was bid at less 1 1/2, 1/4 point inside total fees. Westpac Banking Corporation launched an A\$75m three-year bond for Thomson-Brandt International, guaranteed by the French state-owned telecommunications company.

Commerzbank's other offering of the day, a DM200m five-year bond for Enso-Gutzeit, the Finnish forest products concern, converted seven years ago, was priced at 100 1/2, was quoted at less 1 1/2, bid, 100 1/2, was quoted at less 1 1/2, bid, 100 1/2, was quoted at less 1 1/2, bid.

Bond plans convertible for Allied-Lyons

BOND CORPORATION, the holding company of Australian entrepreneur Mr Alan Bond, has raised its stake in Allied-Lyons, the UK brewing and food group, to more than 6 per cent and yesterday moved to reduce its costs of holding the shares.

All these features have been used in previous convertible issues, most recently in the \$147m of preference shares issued by News Corporation, the international media group controlled by Rupert Murdoch, convertible into shares of Pearson, the conglomerate which owns the Financial Times.

Bank Leu's decision and Mr Kurz's departure has raised doubts about the future of the Gutzwiller syndicate, which has been a constant irritant to the big bank syndicate for the past 15 years. Mr Smith said yesterday that the 24 other members of the syndicate had agreed to continue with TDB as lead member from May 1.

Mr Smith described Mr Kurz as a "long-time innovator" with a proven track record on the Swiss capital market. Meanwhile TDB is being merged with the wholly-owned American Express Bank (Switzerland) of Zurich. In its new shape TDB, which was already the largest foreign bank in Switzerland, will have a combined equity of Sfr906m (\$580m) and total assets of Sfr7.5bn.

Two Euro CP deals launched for \$1.7bn

TWO GOVERNMENT-backed sovereign borrowers yesterday announced the establishment of large programmes to raise money in the Eurocommercial paper market, with a combined size of \$1.7bn, writes Stephen Fidler.

Both programmes are expected to be active and, as is usual for top-rated sovereign borrowers, paper is expected to be issued at yields below London interbank bid rates.

A floating rate note issuance facility for Bombardier, the Canadian transport equipment maker, was increased to \$75m from \$50m, it was being arranged by County NatWest.

Cheltenham and Gloucester Building Society is to have a \$150m five-year revolving credit arranged by Banque Paribas (London).

New rules soon for Dutch takeovers

THE AMSTERDAM stock exchange will present firm proposals to the Dutch Government to change corporate law and update obsolete takeover rules, sources of the many Dutch companies can expect to find off unwanted takeovers.

The report will also condemn some of the many Dutch companies can expect to find off unwanted takeovers. The realisation that many such defences can only be abolished by law has prompted the house,

usually a staunch defender of market self-regulation, to take the unprecedented step of drafting a proposal itself.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Bond Name, Issued, Bid, Offer, Yield, and other financial metrics. Includes sections for US STRAIGHTS, EURO STRAIGHTS, and CONVERTIBLE.

Advertisement for Nationwide Anglia Building Society. Includes logo, text: 'NATIONWIDE ANGLIA BUILDING SOCIETY', 'Issue of £115,000,000', 'Subordinated Floating Rate Notes Due 1998', and 'Baring Brothers & Co., Limited'.

Libra Bank seeks \$450m from owners

LIBRA BANK, the London-based consortium bank specialising in Latin America, has had to call on its 10 shareholder banks for \$450m in special funds to enable it to make provisions against its Third World loans, writes David Lascelles.

Table with columns for Bond Name, Issued, Bid, Offer, Yield, and other financial metrics. Includes sections for STRAIGHTS, CONVERTIBLE, and EURO STRAIGHTS.



NEW ISSUE

This announcement appears as a matter of record only.

March, 1988



**DAIICHI SEIYAKU CO. LTD.**

**U.S.\$150,000,000**

**4 3/4 per cent. Bonds Due 1993**

with  
**Warrants**

to subscribe for shares of common stock of Daiichi Seiyaku Co., Ltd.

**ISSUE PRICE: 100 PER CENT.**

- |                                       |  |
|---------------------------------------|--|
| Daiwa Europe Limited                  | Yamaichi International (Europe) Limited        |
| Credit Suisse First Boston Limited    | Sumitomo Finance International                 |
| Banca del Gottardo                    | Bank of Tokyo Capital Markets Group            |
| Baring Brothers & Co., Limited        | BNP Capital Markets Limited                    |
| Deutsche Bank Capital Markets Limited | Robert Fleming & Co. Limited                   |
| Fuji International Finance Limited    | Kleinwort Benson Limited                       |
| Kyowa Finance International Limited   | Meiko Europe Limited                           |
| Merrill Lynch International & Co.     | Mitsubishi Finance International Limited       |
| Morgan Stanley International          | The Nikko Securities Co., (Europe) Ltd.        |
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| Taiheiyo Europe Limited               | Takugin Finance International Limited          |
| Universal (U.K.) Limited              | S. G. Warburg Securities                       |
| Yasuda Trust Europe Limited           |  |

NEW ISSUE

This announcement appears as a matter of record only.

February, 1988



**Nankai Electric Railway Co., Ltd.**

**U.S.\$100,000,000**

**5 per cent. Guaranteed Bonds 1993**

with  
**Warrants**

to subscribe for shares of common stock of Nankai Electric Railway Co., Ltd.  
Payment of principal and interest being unconditionally and irrevocably guaranteed by

**The Sanwa Bank, Limited**

**ISSUE PRICE: 100 PER CENT.**

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|---|---|
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| Sanwa International Limited             | Sumitomo Trust International Limited    |
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| Banque Indosuez                         | Banque Paribas Capital Markets Limited  |
| Baring Brothers & Co., Limited          | BNP Capital Markets Limited             |
| Chase Investment Bank                   | Cosmo Securities (Europe) Limited       |
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| Mitsubishi Trust International Limited  | Morgan Grenfell & Co. Limited           |
| Morgan Stanley International            | The Nikko Securities Co., (Europe) Ltd. |
| Salomon Brothers International Limited  | J. Henry Schroder Wagg & Co. Limited    |
| Shearson Lehman Brothers International  | Toyo Trust International Limited        |
| Universal (U.K.) Limited                | Westdeutsche Landesbank Girozentrale    |
| Yamaichi International (Europe) Limited |   |

NEW ISSUE

This announcement appears as a matter of record only.

February, 1988



**SETTSU CORPORATION**

**U.S.\$100,000,000**

**5 per cent. Guaranteed Bonds 1993**

with  
**Warrants**

to subscribe for shares of common stock of Settsu Corporation  
The Bonds will be unconditionally and irrevocably guaranteed by

**THE SUMITOMO BANK, LIMITED**

**ISSUE PRICE: 100 PER CENT.**

- |   |   |
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| Bank of Tokyo Capital Markets Group     | Banque Paribas Capital Markets Limited  |
| Baring Brothers & Co., Limited          | Chase Investment Bank                   |
| Dresdner Bank Aktiengesellschaft        | EBC Amro Bank Limited                   |
| Generale Bank                           | Goldman Sachs International Corp.       |
| IBJ International Limited               | Kidder, Peabody International Limited   |
| Kleinwort Benson Limited                | Merrill Lynch International & Co.       |
| Morgan Grenfell & Co. Limited           | J. P. Morgan Securities Asia Ltd.       |
| Morgan Stanley International            | The Nikko Securities Co., (Europe) Ltd. |
| Nomura International Limited            | Salomon Brothers International Limited  |
| J. Henry Schroder Wagg & Co. Limited    | Sumitomo Finance International          |
| Sumitomo Trust International Limited    | Tokai International Limited             |
| Universal (U.K.) Limited                | S. G. Warburg Securities                |
| Yamaichi International (Europe) Limited |   |

NEW ISSUE

This announcement appears as a matter of record only.

March, 1988



**THE SUMITOMO MARINE AND FIRE INSURANCE COMPANY, LIMITED**

**U.S.\$100,000,000**

**4 5/8 per cent. Bonds due 1993**

with  
**Warrants**

to subscribe for shares of common stock of  
The Sumitomo Marine and Fire Insurance Company, Limited

**ISSUE PRICE: 100 PER CENT.**

- |  |   |
|--|---|
| Daiwa Europe Limited                           |   |
| Yamaichi International (Europe) Limited        | Sumitomo Finance International          |
|  | Sumitomo Trust International Limited    |
| Bank of Tokyo Capital Markets Group            | IBJ International Limited               |
| New Japan Securities Europe Limited            | The Nikko Securities Co., (Europe) Ltd. |
| Nomura International Limited                   | Salomon Brothers International Limited  |
| Banca del Gottardo                             | Bank of Yokohama (Europe) S.A.          |
| Banque Paribas Capital Markets Limited         | Baring Brothers & Co., Limited          |
| Citicorp Investment Bank Limited               | Cosmo Securities (Europe) Limited       |
| County NatWest Limited                         | Credit Suisse First Boston Limited      |
| EBC Amro Bank Limited                          | Goldman Sachs International Corp.       |
| Hokuriku Finance (H.K.) Limited                | The Izumi Securities Co., Ltd.          |
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| National Securities of Japan (Europe) Ltd.     | Nippon Credit International Limited     |
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| Shizuoka Finance (H.K.) Limited                | Taiheiyo Europe Limited                 |
| Taiyo Kobe International Limited               | Toyo Securities Europe Ltd.             |
| Union Bank of Switzerland (Securities) Limited | Universal (U.K.) Limited                |
| Wako International (Europe) Limited            | S. G. Warburg Securities                |
| Westdeutsche Landesbank Girozentrale           |   |

UK COMPANY NEWS

# R.Dutch/Shell up 64% last quarter

BY MAX WILKINSON

Shell Transport and Trading increased its dividend for 1987 by 11.6 per cent to 48p per share yesterday after reporting substantially increased profits in the fourth quarter.

For the Royal Dutch/Shell group as a whole, after-tax profit on a current cost-of-supplies basis rose 64 per cent to £962m in the final quarter of 1987 (compared with the same period in 1986). However, on a current cost basis net profit was down 15 per cent at £2,865m for the year as a whole.

Royal Dutch decided to maintain its dividend for the year unchanged at £12.30 per share. This decision was influenced by the low rate of inflation in the Netherlands and by the fact that a third of Royal Dutch's shareholders are in the US and will therefore have benefited from the fall in the value of the US dollar.

On a historic cost basis the group's net profit for 1987 was 14 per cent higher, at £2,893m, than in 1986. This rise reflected the revaluation of stocks as the oil price stabilised at an average price \$4 per barrel higher in 1987.

Shell's results were broadly similar to those of the other major integrated oil companies, showing a 20 per cent rise in net income from exploration and production, the consequence of higher oil prices, and a 52 per cent fall in profits from refining and marketing. This deterioration reflected the tightening of refining margins.

Shell's chemicals operations showed an impressive 64 per cent gain in net profits for 1987 at £76m, reflecting improved utilisation of capacity and firmer product prices.

The group generated £5,314m in cash in 1987 (£7,510m). The

difference reflects the increase in working capital requirement resulting from firmer oil prices. By the end of the year the group's cash and short-term securities were reduced to £5.1bn (£6.4bn). However £1.5bn of debts were paid off, reducing the ratio of long-term debt to capital from 14 to 12 per cent.

Shell spent £4,380m on capital projects and exploration - 6 per cent less than in 1986 - but the total for 1988 is expected to rise by 10 per cent, with about half spent on exploration and development. Exploration expenditure last year fell by 42 per cent to £576m. However, Shell says this reflected lower prices charged by contractors and economies made within the group rather than any significant reduction in volume. The Shell group's oil production for 1987 fell slightly to an average of 1,766m barrels a day, though

gas production rose by 5 per cent to an average of just over 6.5m cu ft per day.

Shell said yesterday that it had received claims from users of 10,000 cars worldwide that Formula Shell loaded petrol had damaged engine valves. Mr Bill Bentley, director in charge of marketing, said this was a small number compared with the estimated 20m users of this type of petrol. The Formula Shell additive which was intended to improve engine performance, has now been withdrawn from loaded petrol. Mr Bentley said that Shell had suffered some loss of business, particularly in Scandinavia, but was recovering.

Operating companies are compensating car owners who can prove that engine damage was related to use of Formula Shell. Mr Bentley said the cost of repairs was about \$200 per car.

See Lex

# UK Paper staff to sell quarter of holding

By Meggie Orr

THE PROSPECTUS for UK Paper's £107.6m offer for sale, is published today. More than 70 employees backed the £38m management buy-out from Bowater Industries in September 1986 and they are selling about a quarter of their holdings. The issue of 3.5m new shares will raise £10m for the company.

UK Paper has a leading position in the quality printing paper market which has been growing rapidly in recent years. Between 1986 and 1987 the average annual growth rate has been 6.6 per cent, with two-side coated paper showing a growth rate of 13.5 per cent a year, boosted by strong demand for paper suitable for colour printing.

However, the UK market is dominated by imports. About 70 per cent of two-side coated is imported, while UK Paper supplies 17 per cent.

At the offer price of 195p, shareholders are rated on an historic basis as having a 10.7 per cent charge, of 10.7 and gross yield of 5.1 per cent.

# Cadbury Schweppes meets City expectations with 35% advance

BY LISA WOOD

Cadbury Schweppes, soft drinks and confectionery group, yesterday reported pre-tax profits of £176.1m for the year to January 2 1988, an increase of 34.7 per cent on the previous year.

The results, from a business which is now concentrating on its two core activities, were adversely affected to the tune of £10m by exchange rates but still fell broadly in line with City expectations and showed a particularly strong performance from the confectionery division.

General Cinema, the US group, has built up a 17.7 per cent stake in the company, which has prompted periodic bid speculation. But Sir Adrian Cadbury, chairman, said yesterday: "1987 is an endorsement of the board's strategy and its management. I see no sign of any let-up in 1988, a year that has started confidently and well."

Earnings per share, at a record 19.06p, rose by 33.4 per cent and the directors propose a final dividend of 5.9p making a total for the year of 8p (8.7p).

Total sales increased by 10.4 per cent to £2,038m with the confectionery division contributing

£877m and beverages £1,158m. Trading profit, at £180.6m, increased by 28.5 per cent with confectionery contributing £91.3m and beverages £89.3m.

The biggest single percentage increase in trading profit came from North America. Dr Pepper, the soft drinks business in which Cadbury has a minority stake, contributed a first time £2m while the group's confectionery business turned a £2.1m loss into a £2m trading profit.

Trading margins increased in all the group's geographical regions except the UK where margins were dented by some £5m-£10m of one-off costs incurred by the new joint venture, Coca-Cola & Schweppes Beverages, set up last year. CC&SB yesterday announced a new £50m soft drinks production plant - Europe's largest - at Wakefield, West Yorkshire.

bolstered by heavy marketing spend, and from strategic asset management, with the disposal of periphery operations. A tough look at its North American confectionery business, where it has an eight per cent market share has resulted in an encouraging £5m turnaround, although there are still unresolved problems with the under-utilised Hazleton plant. The acquisition of Chocolat Poulain in France forms a useful beach-head into the European confectionery market but Cadbury is not underestimating the competition on the Continent. Soft drinks performed well world-wide, although there have been sizeable teething problems with the new UK joint venture with Coca-Cola. But confidence in the joint business, which has taken market share away from Britvic Corona, is indicated by yesterday's announcement of a new production plant, operational by late 1988. Margins in this business could eventually double. Analysts are looking for full year pre-tax profits over £210m, putting the shares, down 3p to 267p, on a prospective p/e of 13.

comment  
Cadbury Schweppes is running hard with or without the spur of General Cinema. Earnings growth is coming organically,

# Kenning shapes up for TKM

BY DOMINIQUE JACKSON

A CONTINUED strong market for both new and second-hand cars helped Tozer Kemsley & Millbourn raise pre-tax profits by 47 per cent from £21.96 to £32.31m in the year to end-December 1987, on turnover up from £717m to £890m.

The directors of TKM, part of Mr Ron Brierley's BIL group, propose a final dividend of 1.5p making 2.1p (0.5p) for the year.

Mr Reg Heath, chief executive, said a swifter than expected turnaround in the fortunes of the Kenning Motor Group, which TKM acquired in 1986, had helped to boost profits.

The UK and French automotive subsidiaries performed well as did Kenning Car Rental.

A revaluation of the freehold and long leasehold property in the UK showed a surplus of £22.2m, helping to increase net assets per share by 39 per cent to 59p. Property sales in the US and Canada were also strong.

Mr Heath said the group had improved its balance sheet by reducing its overdraft in favour of a multiple option facility and this, combined with healthy cash flow, had reduced interest costs by a net 18 per cent.

Mr Heath was unable to give an exact figure for the costs incurred over the failure of the group's hostile bid last August for Molins, the cigarette-making equipment company, but estimated them at between 3400,000 and 3500,000.

Mr Heath said a 39 per cent stake in Molins was still held for investment purposes by IEP, another member of the Brierley group, and added that there were no plans to alter this in the near future.

After taxation of £10.77m (8.65m), earnings per share rose by 23 per cent from 9.9p to 12.3p.

year from Kenning, which has shaped up extremely well since it joined the TKM stable. Many tax Kenning practices have been tightened up - TKM has shortened the stock turnaround time for used cars, none of which now sit on any one forecourt for more than four weeks and, if not snapped up in eight or so days, are promptly dispatched for auction. The robust health of TKM's key automotive divisions is aptly illustrated by brisk business at its Cooper BMW dealer subsidiary which has been flooded with orders for the new super-sleek 5 series - not yet available for test-drive. The balance sheet is also much improved. However, if TKM is planning another bid, it must select a target which makes more commercial sense than the abortive approach to Molins. Forecasts of £36m give a p/e around 7.5 and a sound acquisition could make the shares look extremely attractive.

# Microvitec recovers in second half

Microvitec, USM-quoted maker of computer peripherals, recovered strongly in the second half to December 31 1987 to record pre-tax profits up 23 per cent from £1.15m to £1.41m. Interim profits had fallen 22 per cent.

Mr David Burnett, chairman, who took over in December last year, said that the second half had been the best half since 1984. The main contributors to the improvement had been the start in September of volume shipments of the Series 7 auto-scanning monitor, the move into profit by the US offshoot and a 80 per cent increase in exports.

Turnover rose from £19.02m to £21.23m and earnings per 5p share came out at 3.5p (2.7p). An increased final dividend of 1p (0.7p) is recommended, making a total for the year of 1.5p (1.25p).

Directors said that the present year had started with record sales and a strong order book. They added that the company was in a market subject to sudden changes in demand.

The cash position improved during the year, Mr Burnett added. Net cash rose from £140,000 at the end of 1986 to £331,000 at the end of 1987.

The substantial increase in debtors simply reflected the much higher sales during the last few months of the year.

# George Armitage still receptive to approaches

BY DOMINIQUE JACKSON

George Armitage & Sons, privately-owned Wakefield, brick manufacturer, said it had received a number of approaches from parties interested in making an offer for it, after industrial conglomerate Hanson formally abandoned its bid plans earlier this week.

George Armitage, founded in 1845 and still family-run, put itself up for sale last autumn.

An agreed £80m bid from Hanson lapsed on referral to the Monopolies Commission last month and Hanson said on Tuesday it would abandon the planned acquisition at the request of Armitage.

Mr Geoffrey Armitage, chairman, said that the company would seek a bid of a similar magnitude to the Hanson offer.

Samuel Montagu, financial advisors to Armitage, are having discussions with the Office of Fair Trading to ensure that any new bids do not encounter the same problems as the abortive Hanson deal.

Among the parties thought to be interested in acquiring Armitage are fellow brick maker Istock Johnson, cement group Bins Circle and the industrial material manufacturer Marley.

# Edinburgh Financial up to £0.8m

THE REORGANISATION at Edinburgh Financial Trust is substantially completed, redeveloping it from an investment trust to a specialist financial services group.

This was reflected in the results for 1987 which disclose a pre-tax profit of £210,000, against £47,000. In the year it completed the acquisitions of First Northern Corporate Finance and Stancor Assets, and increased from 28 to 47 per cent its holding in City of Edinburgh Life Assurance.

Rate of expansion in corporate finance and related investment exceeded expectations at the time of acquisition. The two months of 1988 were particularly busy and the directors want the market share to keep expanding.

Assets finance business started writing hire purchase and leasing contracts last July. Progress had been pleasing as that activity was not planned to make an adequate return on capital until 1988.

Below the line there were realised gains on the investment holding portfolio of £331,000 and an extraordinary debit of £233,000, leaving the attributable profit of £78,000 (£11,000) for earnings of 2.5p (0.04p). The final dividend is 0.25p making 0.35p on increased capital (0.6p).

# Trimoco in £3.4m London expansion

BY CLAY HARRIS

Trimoco, Luton-based motor group, is to pay £3.4m for its first London dealership, Fry's of Lewisham, which holds the oldest Ford franchise in the capital. Fry's reported pre-tax profits of £512,000 on turnover of £14.4m in 1987.

The acquisition is to be funded

through a new £3m medium-term loan facility arranged by Barclays. Trimoco will use an additional £2m of the facility to replace part of its existing borrowing, with the balance held in reserve for investment and future acquisitions.

Under the facility, which carries interest at 1.25 percentage points above Libor, Trimoco will have the flexibility to roll over interest and to defer principal repayments.

Mr Roger Smith, chairman, said the group expected a substantial improvement in Fry's profits

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# Drayton Japan rethink

BY MING TAIT

DIRECTORS of Drayton Japan, the £20m MIM-managed investment trust, said yesterday they were disappointed with the outcome of Wednesday's EGM - at which shareholders backed a resolution calling on the board to form discount-estimating proposals with a full cash option - and regretted that its own split level reconstruction scheme had

"never been allowed to get off the ground."

The board would have to reconsider its position, said Mr Nicholas Johnson, a director. "I think we've made clear our distaste of unification and liquidation, he added, "the next set of proposals will have to be water-tight."

# Frederick Cooper

Frederick Cooper directors said that of the 10.58m convertible 10p preference shares offered by way of rights, 84.7 per cent have been taken up.

# Speyhawk buys eight properties

Speyhawk Land & Estates, part of the Speyhawk group, has acquired eight properties around the south-west sector of the M25 motorway from the National Bus

Company for about £10.5m. The eight properties are at Addlestone, Dorking, Godstone, Guildford, Leatherhead, Reigate, Staines and Wokingham.

# Philip Coggan outlines Beazer's \$1.3bn offer for Koppers

## Building an empire the daring way

EVEN AFTER a series of high-profile and high-risk takeovers of US groups by smaller UK companies, CH Beazer's \$1.3bn (£750m) offer for Koppers, the US second largest aggregates group, seems more than usually audacious.

The concept of financing the offer - which is being made by a specially designed vehicle in which Beazer has only a 49 per cent stake - was startling enough. But Beazer, which was capitalised at less than £100m three years ago, is also venturing to become one of the world's largest aggregates producers in one jump.

The industrial motives for the offer seem fairly clearcut. Mr Brian Beazer, chairman, has made it clear for some time that he wants the company to become a broadly-based construction group.

He has thus diversified from the company's original and highly profitable housebuilding business into contracting - via 1987's purchase of French Kier and aggregates. With the UK aggregates sector carved up between the major players such as RMC and Tarmac, Beazer's obvious option was to move into the US.

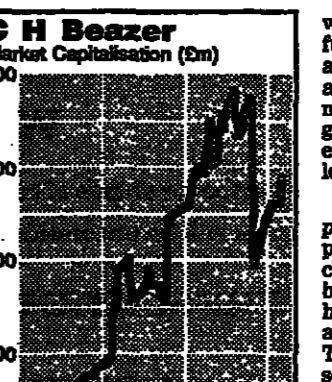
In this, Beazer was merely following in the footsteps of other UK building companies such as Redland, Marley and Blue Circle all of which have made substantial US acquisitions. Beazer's first move was the \$28m purchase of Gifford-Hill - immediately gave it the US's sixth-largest cement producer.

"UK building groups are attracted to the aggregates business for two main reasons," explained Mr Kevin Cumack, a building analyst at Smith New Court, London. "With environmental considerations, there is an intrinsic tendency for them to increase in value. Second, extracting the aggregates is non-capital intensive and customers are usually supplied on a regular basis for cash settlements. As a result, the business is a good cash generator."

Koppers owns some 2.6bn tons of stone reserves, 218m tons of sand and gravel reserves, and operates just under 150 quarries



Brian Beazer - wants broadly based construction group



and pits. It adds up to about 30 years of reserves at current consumption levels. Although the US construction industry is generally perceived to be at the peak of its cycle, Mr Beazer argues that the outlook for the company is good for the next two years at least.

First, Koppers' two main markets are New York state and southern California, two of the four biggest construction markets in the world. Second, about half of Koppers' sales are to the road construction industry which is partly funded by local gasoline taxes and is thus less likely to be hit by any federal budget deficit cuts. And third, Beazer says Koppers' operating margins last year were only half those of its considerable improvement.

Beazer has never been afraid to go for the big acquisition. Indeed, such was Mr Beazer's enthusiasm for issuing paper, culminating in the 1986 2-for-3 rights issue to buy Gifford-Hill, that it contributed to an eventual shareholders' revolt.

A planned \$60m American Depository Receipt issue last year had to be scaled down by half in the face of institutional disquiet over the dilution of pre-emption rights. Mr Beazer indicated at the time of 1987's preliminary results that the days of large equity issues had come to an end.

It was thus inevitable (and doubly so since the stock market crash) that this deal would have to be debt-financed - although

will be revalued. Shareholders funds are about \$450m but the aggregate reserves are on the balance sheet at about \$100m. There may be scope to revalue the group's assets nearer to \$800m, effectively eliminating the problem of writing off goodwill.

However, a revaluation of Koppers' assets will create a new problem - depreciation. The charge on \$60m of assets might be more than \$20m a year, a hefty drain on profits which will also be hit by financing costs. The bridging finance from Shearson Lehman will carry a coupon of Prime plus 5 per cent, the Citicorp loans Prime plus 1.5 per cent.

In the light of all that, analysts were saying that the acquisition would at best leave earnings undiluted this year. And with the US markets speculating on up to \$80 per share as the winning price, the sums could get even more complicated.

# STC PLC 1987 Record Results

"The board is pleased to report on another successful year for STC. The momentum of the business has continued strongly throughout 1987 and has resulted in record levels of turnover, profit and cash. We look forward with confidence to further growth in the coming year."

Preliminary Unaudited Results	1987 £million	1986 £million	Increase
Turnover	2,066.6	1,933.4	7%
Pre-tax profit	188.0	134.2	40%
Net cash	196.0	37.0	430%
Earnings per share	22.5p	15.9p	42%
Dividend	7.0p	4.5p	56%

The Communications & Information Systems Group  
STC PLC, 10 MALTRAVERS STREET, LONDON WC2R 3HA.

Nationwide Anglia  
£115,000,000  
Subordinated Floating Rate Notes Due 1998  
Interest Rate: 10.2125% per annum  
Interest Period: 3 March, 1988 to 6 September, 1988  
Interest Amount per £500,000 Note due 6 September, 1988: £26,089.31  
Agent Bank: Baring Brothers & Co., Limited



UK COMPANY NEWS

# BOC sued for \$10m in row over sale of plants

By CLAY HARRIS

Horsehead Industries, a privately owned US company, yesterday sued BOC Group, the UK-based industrial gases producer, for deciding to sell its carbon graphite operations to a management-led consortium and a Japanese chemical company rather than Horsehead itself as agreed last July.

In a suit filed in New York state court, Horsehead is seeking \$10m (£5.65m) in punitive damages as well as actual damages for the "abrupt and unilateral rejection" of the original purchase agreement.

On Wednesday, BOC announced the sale of two graphite electrode plants and two other facilities to a consortium led by a BOC director in a deal valued at

\$140m and another electrode plant to Showa Denko, the Japanese group, for \$100m.

BOC last night said this suit was without merit and any proceedings would be defended.

Horsehead stressed, however, that US regulators had not yet ruled on either the original deal or a revised offer which excluded one of the carbon electrode plants. A definitive ruling had been expected within a week.

Naming Mr Richard Giordano, BOC chairman, and Mr Jim Baldwin, a BOC director and buy-out leader, as well as the company itself, the Horsehead suit claims that BOC and others had defrauded it by "repeatedly requiring that it would sell" the business to Horsehead when they

had no real intention to do so.

Horsehead said yesterday it had made an offer at book value for two electrode plants and the needle coke plant eventually sold to the buy-out consortium.

However, BOC said: "Horsehead's most recent offer for part of the assets was rejected in favour of the leveraged buy-out proposal announced yesterday."

Horsehead said: "We found out that while our respective counsels were concluding the negotiations with the Justice Department, the Baldwin group was secretly negotiating with others. Essentially we appear to have been used as their unpaid and unwilling investment advisers on this deal."

# Nimslo shares suspended

By Heather Farnborough

Shares were suspended yesterday in Nimslo, the loss-making 3-D photography company quoted on the USM, following an announcement that the company is ready to acquire Oil & Gas from Nimslo's majority shareholder, Fred Olsen, the Norwegian shipping line. This is part of a plan to subject long-term finance into the struggling company.

Oil & Gas commissions and maintains offshore oil platforms, mainly in the North Sea.

As a result of the deal, Fred Olsen will have an 80 per cent interest in the combined company. Fred Olsen will also convert its \$7.2m (£4.07m) of non-interest bearing promissory notes into ordinary Nimslo shares to eliminate long-term debt from Nimslo's balance sheet. The deal will be subject to the approval of the minority shareholders who hold 30 per cent of the equity.

Nimslo will finance the acquisition by the issue of new shares. Oil & Gas will provide some underlying profitability to the business over the short term, while Nimslo completes its new, cheaper 3D camera.

"There will be no real change at Nimslo as a result of the acquisition," said Mr James Davidson, chairman.

# WPP beats expectations at £14m

By NIKKI TAFT

WPP, the UK marketing services group which last June sealed an audacious \$551m bid for prestigious New York ad agency and PR company, JWT Group, yesterday exceeded City expectations with pre-tax profits of £14.12m in 1987.

The profits are scored on turnover of £284.1m. In 1986, before the JWT acquisition, WPP made profits of £1.78m on sales of £23.7m. At the earnings per share level, the 1987 figure is 32.1p, against an adjusted 13.2p in the previous twelve months. The market - which has been nudging up the shares ahead of adding another 11p at 535p.

The figures include a five and a half month contribution from JWT - which owns the presti-

gious J. Walter Thompson agency - and during that period the US group contributed £5.85m to the pre-tax total. During the entire year, JWT's revenues rose from \$645m to \$700m. On the question of account losses at the J. Walter Thompson agency, WPP says that \$460m-worth of billings were lost in 1987, but that more than \$300m of new billings were gained. The net loss, argues WPP, represents only 2 per cent of the group's pro forma revenue of \$900m, assuming 15 per cent operating margins overall have risen from 5.5 per cent to 7.5 per cent. WPP adds that there has been improvement at both J. Walter Thompson and Hill and Knowlton since June, reflecting

better than expected revenues as well as cost controls.

Below the line, WPP incurs a \$8.81m tax charge, but no extraordinary items. There is a final dividend of 4.9p, making 6.4p for the year (3.2p).

**Comment**

WPP's capacity for pleasant surprises on the figures front seems undiminished, and the out-performance of analysts' profit forecasts by 11m-plus was due to better-than-expected results on both sides of the Atlantic. The test, however, was never going to be a short-term one. So far, chief executive Martin Sorrell looks well on course, and if the debt is effectively halved before end-1988, the interest saving would translate into an additional 6p-7p worth of earnings next year. The two question-marks - the extent to which additional margins can be wrung from JWT without upsetting staff and clients, and the potential impact of any recession in the US - were never going to be addressed by these figures. Still, the bulls point to forecasts of 8-9 per cent growth in US media spend this year, and even the cautious Mr Sorrell remains happy with the 10 per cent margin target for JWT by 1990. If estimates of £31m-£33m pre-tax in 1988 are correct, the shares stand on 12 to 13 times multiple. That is a far cry from the heavy pre-crash ratings and, although a slight premium to the sector, tends to understate JWT's potential and Mr Sorrell's skills.

# Phillips buys Christie's stake

By Fiona Thompson

Phillips Son & Neale, privately-owned auctioneer, has acquired 1.6m ordinary shares in Christie's, giving it a 3.98 per cent stake in the company.

Mr Christopher Weston, Phillips chairman, said the shares had been purchased purely as an investment. Phillips was not interested in launching a bid for its much bigger rival, he stated. However, Christie's shares closed 30p up last night at 584p.

The 1.6m shares were sold by Robert Fleming Nominees on behalf of Al Futuoh Investment of Kuwait, which, prior to the

sale, held 3.31m Christie's shares, representing an 11 per cent stake. Christie's said last night that the shares purchased by Phillips, together with shares already owned by the directors of Phillips and their wives, represented approximately 5.06 per cent of the ordinary and 3.98 per cent of Christie's total share capital.

Mr John Floyd, Christie's chairman, said that while he was sure the stake would be "a rewarding long-term investment for Mr Weston and his associates, we would not welcome any increase in these holdings."

Mr Floyd said he saw no commercial or strategic logic in any

link between the two companies. This was a pity, Mr Weston responded. "Our stake is intended as a friendly investment, nothing more. If they don't welcome it that's rather sad," Mr Weston added that he would consider "all the options" if further Christie's shares became available.

The two auctioneers have links going back to the 1790s. One Harry Phillips, the founder, had been clerk to James Christie for 15 years before deciding to set up on his own in 1795.

Christie's turnover last year was £631m. Phillips was £77m.

# Questel advances 23%

DEMAND FOR the company's value of Supercall coming through in the accounts and that the present year had started with a reasonable order book.

He added that during the year the infrastructure for the next phase in the company's growth had been built up. Engineering and marketing resources had been increased significantly.

The encouraging start to the present year augured well for another year of solid progress.

Gross profit was £1.98m (£1.62m). Tax took £513,000 (£432,000) and dividends absorbed £242,000 (£213,000).

# StanChart Australia up

By David Lascelles

Standard Chartered Bank Australia, the Australian subsidiary of Standard Chartered, increased net profits by 45.3 per cent last year to \$11.2m (£4.6m), after making A\$3.5m in provisions. Nearly half the profits of the Adelaide-based group came from its finance company arm. Total assets rose by 33 per cent to A\$1,989m.

Mr Peter Cameron, managing director, said he expected returns from the group's operating divisions to increase as they become

more involved in trade and investment opportunities in the Asian region. The results were the group's first for a full year since receiving a commercial banking licence in Australia.

**ML rights result**

ML Holdings has received acceptances in respect of 10.88m shares, 89.3 per cent of the 12.18m issued under the rights offer. The balance has been sold in the market at a premium.

# Sheldon Jones falls sharply at midterm

Pre-tax profits at Sheldon Jones in the six months to November 30 1987 fell from £241,000 to £30,000, on turnover down 15 per cent from £7.17m to £5.95m.

The directors of this USM-quoted animal feed maker and crop products supplier said that, as expected, trade continued to be adversely affected by reduced milk quotas and the consequent drop in demand for compound feeds. And the programme of plant modernisation and cost reduction would not become fully effective until the next financial year.

However, Pascoe's, cat and dog food manufacturer acquired last September, had continued to make progress and its future was promising. An extraordinary item of £126,000 was for the sale of the premises at Mosterton Mill.

The interim dividend is being held at 1.35p (3.07p).

# Ratcliffs progress

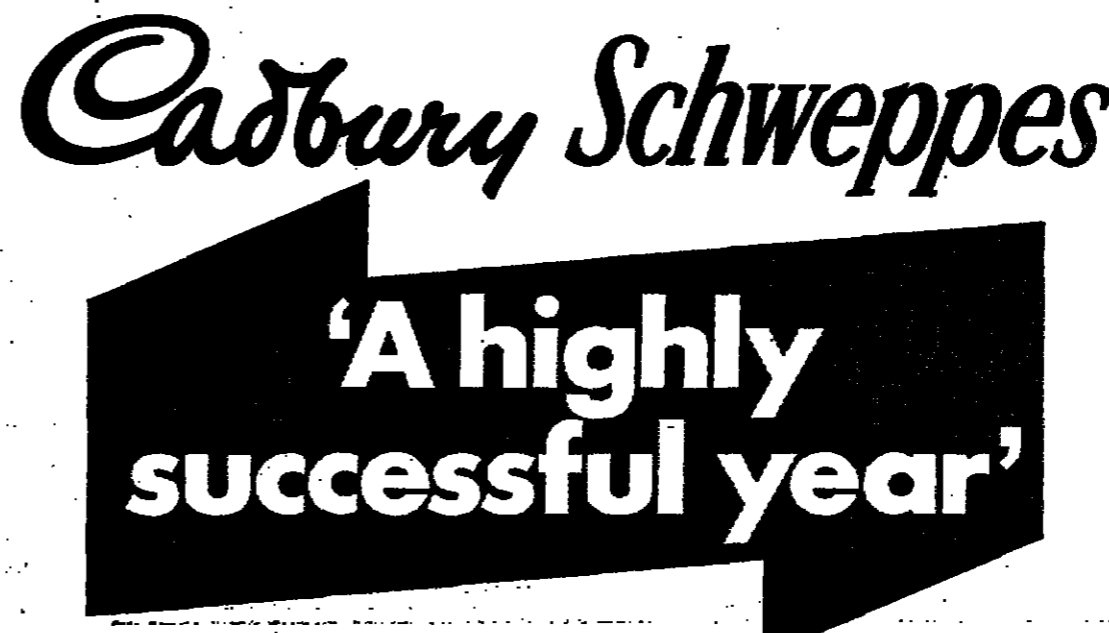
Continued improvement was made by Ratcliffs (Great Bridge), and for 1987 this maker of brass and copper strip has reported a profit of £425,000, compared with a loss of £1,03m.

Sales rose to £28.62m (£32.3m).

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres. pending div	Total for year	Total last year
BBA	3.81		1.5	4	2.5
Bellwinch	1.1	Apr 15	-	1	1
Cadbury Schweppes	5.91		4.9	5	6.7
Edinburgh Fincl	6.25		0.1	0.267	0.6
Fife Industries	2.75		2.75	3.5	3.5
Jos Holdings	1.05	Apr 5	0.96	-	3.67
Kleinwort Devlat	2		2	5	5
Kleinwort Small	6.35		6.15	9.7	9.2
L&Z Service	7.2	Apr 14	6.5	11.7	10.5
Macro 4	1.5		1.33	2.5	2.5
Microvites	1	Apr 25	0.75	1.5	1.25
Questel 5	3	Apr 12	2.55	5.4	4.75
Ratcliff (G.B.)	0.75		0.75	1.25	1.25
Royal Dutch Pet	8.24		8.24	12.8	12.8
Sheldon Jones	1.35		1.35	4.65	4.65
Shell Transport	31.5	May 16	29.5	48	43
Tosar Kemsley	1.5		0.5	2.1	0.5
Wickes	0.67	July 7	1.2	1.2	1.2
WPP	4.9	July 1	1.95	6.4	3.2

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††In Dutch Fls, subject to withholding tax. ‡Carries scrip option for eight months.

BOARD MEETINGS		
The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's times.		
TODAY	London and Strathtyde	Mar 21
Interline - Bolton Textiles, Britannia Security, High Cases, Kilmont Easton, International Income Fund, Polytechnic Electronics, Trillem, Phoenix, Greenwith Communications, Hawley, Sale Tinsley.	Keweenaw	Mar 22
FUTURE DATES	Starhope	Mar 22
Aranson	Beale	Apr 6
Armitage Brothers	Alexandra Workwear	Apr 6
Barron Developments	Andia	Mar 24
Beir Day Holdings	Automated Security	Mar 24
	Great Chemicals	Mar 28
	British Gases	Apr 21
	CCP	Mar 17
	Collins (Tins)	Mar 21
	DRG	Mar 18
	Edinburgh Fund Managers	Mar 14
	Flitner	Apr 17
	Hedrick Johnson	Mar 27
	Legal and General	Mar 17
	Northbrook	Mar 17
	Pleasant Garner	Mar 9
	Sales	Mar 21
	Woolworth	Mar 23



1987	
Sales	\$2,031m +10%
Trading Profit	£180m +28%
Pre-tax Profit	£176m +34%
Earnings per Share	19.0p +33%
Dividend per Share	8.0p +19%

- Sales and market share up in all major markets.
- Trading margins up from 7.6% to 8.9%.
- Coca-Cola & Schweppes Beverages Limited off to an excellent start in UK.
- Strategic acquisitions made internationally in beverages and confectionery.
- Over £400m invested in Cadbury Schweppes' brands and acquisitions.
- Board confident of 1988 prospects.

Adrian Cadbury  
Chairman



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4th March, 1988

UK COMPANY NEWS

# Mountleigh to take 49% stake in Bugge Eiendoms

BY MARTIN DICKSON IN LONDON AND KAREN FOSSLI IN OSLO

Mountleigh, the fast-growing property and investment group, announced yesterday that it had reached agreement to buy a 49 per cent stake in Bugge Eiendoms, the financially troubled Norwegian property company. It will also purchase its UK assets for NK256m (£22.63m).

The deal is dependent on a proposed financial reconstruction of Bugge. Mountleigh will pay a nominal £1 for the 49 per cent stake and subscribe NK100m for new shares as part of the reconstruction, which will also involve creditors converting NK175m of their claims into equity.

Mountleigh announced last November that it had taken an option on 60 per cent of Bugge's equity. Mr Tony Clegg, the chairman of the UK company, said yesterday that the plan was still to go to this level eventually.

Mr Clegg said yesterday he believed that no other non-Norwegian company had managed to get a stake in a Norwegian property company.

Reports from Norway suggested that legal complications involving Bergen Bank, one of Bugge's major creditors, might hold up the deal, but Mr Clegg insisted there were no legal inhibitions.

Mountleigh, which has not guaranteed the liabilities of Bugge, said that in the wake of the financial reconstruction the Norwegian company was expected to have net assets of approximately NK120m. After the reconstruction, Mountleigh will try to have Bugge's shares reallocated.

# Automotive side behind 77% jump at Lex

By Fiona Thompson

Lex Service, the vehicle and electronic components distributor, increased pre-tax profits by 77 per cent to £47m for the year ended December 27 1987. The advance from £26.6m was made on turnover ahead to £1.44bn (£1.11bn). Earnings per share almost doubled to 38.9p from 17.3p.

The electronic components businesses returned to the black after two years of losses, reporting a 24m operating profit compared with a £4.5m loss last year. But the bulk of the advance came from automotive distribution, up from £38.2m to £52.7m.

The automotive businesses had an outstanding year, said Mr Trevor Chinn, chairman and chief executive. Volvo Concessionaires registered 70,880 new cars in 1987, a record for Volvo sales in the UK. Lex Brooklands and Lex Mead, the two automotive retail companies, produced excellent results and the Sears Motor Group, acquired last year, increased profits over 1986 levels.

"This acquisition made us the largest retailer in the UK and we look forward to further improvements in profitability now that these businesses have been consolidated," he said.

As for electronic components, increased sales volume, both in the US and Europe, combined with rigorous cost control, produced the improvement, said Mr Chinn.

Schwabe, the company's major component distributor, made the major contribution to the US operation which reported a £3.4m profit, compared with a £3.1m debit last time. The UK business went from a £800,000 loss to a £800,000 profit. The West German and French businesses made nil profits, against a £800,000 loss.

On current trading, 1988 has started well for the automotive business, said Mr Chinn, with the UK passenger car market reaching new record levels and Volvo registrations again up. The tax charge was £16.4m, against £12.5m. Interest payable rose from £2.8m to £4.6m and corporate overheads took £7.5m (£5.8m). A final dividend of 7.5p was recommended, making a total for the year of 11.7p (10.9p).

Lex is clearly making headway in turning round its electronic component businesses but the crucial issue is the future stability - or not - of the semiconductor market. It may be buoyant at present but it is notoriously volatile and any downturn in the US economy is a significant risk factor. On the automotive side the trend is positive, with healthy demand so far this year. Sears turned in £5.8m to 1987 profits, and that was three months short of a full year contribution. A snag concern is that profits growth from Volvo may be limited by Volvo's capacity shortage, especially of big estate cars, following a strike. The big concern always is the cyclical nature of both sides of the business. That said, the shares closed 17p up at 349p last night. Forecasts of 800m pre-tax profits for this year produce a prospective p/e of just under 5, fairly cheap.

**comment**  
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**Fife Indmar 28% downturn**  
Fife Indmar, Scottish-based engineer, revealed a 28 per cent contraction in pre-tax profits to £217,000 in the 12 months to end-December, on turnover virtually unchanged at £12.78m.

The directors said that losses in the fabrication division more than offset gains made elsewhere. The closure of the division resulted in an extraordinary charge of £176,000.

Tax took £129,000 (£108,000). A maintained final dividend of 3.75p is proposed, again making 3.5p for the year, from earnings per share of 1.46p (3.31p).

To the Holders of Hercules Incorporated 104% ECU Bonds Due March 15, 1992

NOTICE IS HEREBY GIVEN that the Hercules Bank, N.A., London branch, in London, is no longer a Paying Agent for Hercules Incorporated (the "Company") 104% ECU Bonds due 1992. Hongkong and Shanghai Banking Corporation, London branch, in London, has been appointed, by the Company, a Paying Agent for said Bonds.

Payments of the principal of and premium, if any, on these bonds, and interest, in the case of interest, the relevant interest coupon, and in the case of principal, the Bond at Hongkong and Shanghai Banking Corporation, 50 Bishopsgate, London EC2A, England, Second Floor Foreign Exchange Securities.

Interest on the fully registered Bonds will be paid in the usual manner. Bank Generalists at Luxembourg, S.A., in Luxembourg continues to be a Paying Agent for said Bonds.

HERCULES INCORPORATED  
Dated: March 2, 1988

# Macro pushes up midterm profits 35%

BY DOMINIQUE JACKSON

Macro 4, computer software company, saw pre-tax profits grow by 35 per cent from £1.71m to £2.31m, for the half year to end-December 1987 on turnover up from £4.25m to £5m.

The company, which develops and markets systems for IBM and IBM-compatible mainframes, was thwarted in its bid to make a long-expected US acquisition by October's stock market crash.

Mr Terry Kelly, managing director, could not name the acquisition target but said the deal would have made the merged companies the third-largest force in their sector worldwide.

The directors decided to halt proceedings following the revaluation of both companies after the crash, and have written off an extraordinary item an estimated \$450,000 in acquisition costs.

Strong trading results boosted cash balances by £1.3m in the half year to £5.9m at end-December 1987. Mr Kelly said Macro 4 continued to consider acquisition possibilities.

The interim dividend is increased from 1.125p net to 1.8p. US subsidiary Macro 4 Inc accounted for 42 per cent of turnover. The adverse impact of the dollar slide was offset by foreign exchange operations on which the company made over £100,000 in the half-year.

Although the US market remained significant because of its absolute size, Mr Kelly said European markets were gaining in importance because they were relatively unpenetrated.

The Italian subsidiary doubled turnover and was expected to start contributing to group profits within the next few months.

The licensee in Spain, which has a potential market as large as the UK, showed the fastest growth and the company was planning to enter the Portuguese market shortly.

Mr Kelly said Macro 4 was well on target to maintain levels of profit growth in the current year.

**comment**  
The surprisingly high figure written off in connection with the US bid suggests that Macro was on the brink of clinching the deal with groundwork all done, documents printed etc. The takeover, a massive one which would have tripled Macro's US market share, is not necessarily off but is certainly suspended indefinitely. This unwillingness to jeopardise shareholders' interests is characteristic of Macro's directors who, faced with a growing cash mountain, have raised the dividend generously. Sales growth in the key US and UK markets was limited to a dull 22 per cent and Macro is judiciously broadening its geographical spread. The predicted doubling of the market with the advent of the new IBM 8370 has been tempered by slow deliveries but each machine installed furnishes yet another effortless order for Macro. With forecasts for £5.5m and prospective multiple around 17, the shares are at a small but well-justified premium to the sector.

## ANGLOVAAL LIMITED

Reg. No. 05/04580/06  
Incorporated in the Republic of South Africa



### Interim Report for the Half-Year ended 31 December 1987

#### FINANCIAL RESULTS

The consolidated unaudited results are as follows:  
Consolidated Income Statement

	Half-Year Ended 31 December		Increase %	Year Ended 30 June 1987
	1987 Rm	1986 Rm		
Turnover	1 876.1	1 455.2	29	3 111.2
Operating profit	196.7	109.1	71	257.6
Income from investments	29.0	29.8	-3	64.1
Profit before taxation	215.7	138.9	55	321.7
Taxation	85.6	53.0	62	118.1
	130.1	85.9	51	203.6
Equity accounted earnings	8.1	19.2	-58	30.0
Profit after taxation	138.2	105.1	31	233.6
Attributable to outside shareholders of subsidiaries and preference dividends	68.0	42.5	60	100.6
Earnings attributable to equity shareholders	70.2	62.6	12	133.0
Earnings per ordinary and 'A' ordinary share (cents)	1 641	1 464	12	3 109
Dividend per ordinary and 'A' ordinary share (cents)	230	195	33	585
Effective number of ordinary shares in issue (000)	4 278	4 278		4 278
Net worth per ordinary share (cents)	322	317		344

#### Consolidated Balance Sheet

	31 December		30 June 1987
	1987 Rm	1986 Rm	
Capital Employed			
Equity shareholders' interest	616.1	487.9	535.5
Preference share capital	2.7	2.7	2.7
Outside shareholders' interest	623.7	444.5	468.8
Group shareholders' interest	1 242.5	935.1	1 027.0
Loan stock	290.6	-	200.6
Deferred tax benefit	73.6	73.3	68.8
	1 516.7	1 008.4	1 296.4
Deferred tax liability	28.4	23.8	26.6
Long-term borrowings	120.3	121.8	99.7
	1 665.3	1 154.0	1 422.7

#### Employment of Capital

	31 December		30 June 1987
	1987 Rm	1986 Rm	
Fixed assets	591.3	457.6	458.2
Investments			
- Mining subsidiaries and associates	160.8	130.7	138.5
- Listed	126.1	114.4	115.3
- Unlisted	26.6	17.0	25.2
Loans and long-term debtors	34.4	34.6	33.3
Net current assets	726.1	399.7	652.2
Current assets	1 859.6	1 535.5	1 727.5
Current liabilities	80.6	137.1	81.6
- interest bearing	1 052.9	998.7	993.7
	1 665.3	1 154.0	1 422.7
Market value of listed investments, mining subsidiary and associates	1 290.2	1 313.2	1 389.2
Book and carrying value of listed investments, mining subsidiary and associates	242.8	182.8	201.8
Borrowing powers in terms of most restrictive limitation	1 261.0	1 014.0	1 100.0
Borrowings	481.5	259.0	382.0

**Comment**  
The Group's industrial interests held through Anglovaal Industries Limited (AVI) again achieved strong earnings growth. A combination of the stronger economy and lower interest rates on reduced borrowings enabled all industrial divisions to post increased earnings and AVI to report earnings growth of 69 per cent.

The growth in gold mining dividends was limited despite the higher dollar price for gold prevailing during the six months under review. This was due to higher working costs and an increase in the value of the rand vis-à-vis the U.S. dollar which resulted in lower rand revenues.

There was marked fall in equity accounted earnings from associated companies. This is ascribed to the lower profitability of the manganese investment and to losses following the start-up of the new Klaproort export refinery near Newcastle.

During the period the share of the Company and its subsidiaries in the cost of the purchase of mineral rights in selected areas in the northern Orange Free State amounted to R16.6 million. The exploration programme in this area is on-going.

**Capital Expenditure**  
The capital expenditure of the group for the half-year to 31 December 1987 was R84.5 million (1986 - R33.1 million). Commitments for further capital expenditure at 31 December 1987 amounted to R56.5 million (1986 - R38.0 million).

**Commitments and Contingent Liabilities**  
At 31 December 1987 commitments under finance leases and to a lesser trust amounted to R5.6 million (1986 - R8.1 million). Contingent liabilities amounted to R23.8 million (1986 - R11.4 million).

**Dividends Declared or Paid During the Half-Year**

	31 December	
	1987 Rm	1986 Rm
Half-yearly dividends on 5 per cent and 6 per cent preference shares	0.1	0.1
Interim dividend of 230 cents per share (1986 - 195 cents) on the ordinary and 'A' ordinary shares	7.8	7.0
Interim dividend on the participating preference shares at a fixed rate of 5 per cent per annum plus a participation of 110 cents per share (1986 - 97.5 cents)	1.8	1.6

For and on behalf of the board  
B. E. Hersov, Chairman  
Clive S. Menell, Deputy Chairman  
Directors

Registered Office  
Anglovaal House  
36 Main Street  
Johannesburg, 2001

3 March 1988

Director:  
B. E. Hersov D.M.S., Hon.L.L.D. (Chairman), Clive S. Menell (Deputy Chairman),  
B. L. Bernstein Hon.L.L.D., D.J. Crow (British), E. H. Fox, R. J. Hamilton, W. W. Malan, J. C. Robertson,  
R. T. Swemmer.

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Last year the average performance of the pension funds we manage was 7.8% - better than all the top names featured recently in the Financial Weekly survey.

We don't often hit the headlines, because at the moment we're quite small - around £250 million of pension fund monies under management.

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Dated: March 2, 1988



UK COMPANY NEWS

Acquisitions lift BBA to £41m

BY ANDREW HILL

BBA Group, motor component and industrial materials company, increased pre-tax profits by 55 per cent to £41.2m for the year ending December 31 1987. Earnings per share rose to 15p (10.3p), ahead of most expectations, and a recommended final dividend of 2.5p makes 4p (2.5p) for the year.

Full year contributions from Automotive Products (AP) and Braka & Clutch Industries Australia, component subsidiaries bought in 1986, were responsible for most of a 21.6 per cent increase in sales to £872.6m (£559.2m).

Both AP and Minter Don, manufacturer of automotive friction products, increased profits following a major rationalisation programme. Gross margins in the automotive division, which con-

tributed 60 per cent (73 per cent) of operating profits, rose from 6.2 per cent to 7.3 per cent.

Overseas sales, including exports, increased to £458.5m (£360.5m), again making up about 68 per cent of turnover.

The pre-tax profits included exceptional losses of £25.1m. Losses for currency translation, made at year-end rates, accounted for £2.1m, while £5m was spent on rationalisation in the friction, automotive and industrial textiles divisions.

Past tax losses in the UK, where profits increased last year, led to a reduction in the tax charge from nearly 37 per cent to about 29 per cent.

Mr John White, managing director, said he would be looking for a major acquisition in the non-automotive field during 1988, with the aim of reducing the motor component division's 84 per cent share of turnover to 81 per cent by the end of the year.

He said BBA would continue trying to squeeze margins and look for small acquisitions complementary to existing interests. Within the last year BBA has spent £68.5m on 11 businesses with total annual sales of £97.5m.

comment

Mr White and BBA seem to be back in favour. After 18 months defending himself against criticism of his purchases of AP, Mr White can show the City much improved earnings, starting down from 42 per cent to 29 per cent and some very bright account-

ing. The cost of reorganisation at many of BBA's overseas factories has been included in this year's accounts and benefits should appear this year, while the group's policy of funding overseas acquisitions by borrowing in local currency seems set to avoid the worst effects of exchange rate movements. Meanwhile, for pessimists still forecasting an automotive downturn, BBA points out that 50 per cent of its sales are in the buoyant replacement market and its geographical spread allows it to switch production from country to country according to the customer's requirements. BBA shares closed up 2p at 165p yesterday, with pre-tax profits for this year expected to top £52m, the shares look slightly undervalued on a prospective multiple of about 8.

British Gas US issues to fund Bow Valley buy

By Steven Butler

British Gas is planning two long-term guaranteed debt issues in the US for £150m and \$250m each that would help fund its acquisition of Bow Valley Industries, the Canadian oil and gas exploration company.

British Gas said yesterday that it had filed the necessary papers with the US Securities and Exchange Commission. Net proceeds of the issues would be to repay some of the short-term borrowings raised in connection with the acquisition.

The £150m issue of guaranteed notes will be due in 1995, and will not be redeemable prior to maturity.

The \$250m issue of guaranteed debentures, due in 2015, will be redeemable at any time at prices specified in a prospectus for the issue.

Wickes beats forecast after interest on buy-out funding

BY MAGGIE URRY

Wickes, the home improvement retailer, yesterday announced its first annual results since the £120m management buy-out in May 1987. Then it forecast a pre-tax profit for the year to end January 1988 of about £3m, and this has been exceeded by £745,000.

However, Wickes has changed from the acquisition of Builders Mate in September 1987, which turned round to a small profit. The Dutch operation made £730,000 (£372,000) and Belgium produced £1.37m (£1.14m). Wickes plans to expand into northern France from Belgium.

The final dividend is 0.67p making 1p for the eight months trading period.

Wickes, with its bias towards large-scale projects such as con-

servatories and swimming pools, managers to beat the other DIY retailers hands down on the main operating ratios. Even so Mr Sweetbaum refuses to join the rush for expensive properties, a restraint which should pay off in the long term and does not seem to be slowing expansion in the short term. More acquisitions like Builders Mate can be expected, and Wickes reckons there is room for 75 large and 200 small stores in the UK. A new distribution system is being set up which will allow stockroom space in stores to be converted to sales area. On current forecasts of around £2m pre-tax, excluding property profits, and with the shares at 275p, up 3p yesterday, the prospective p/e of about 19 is looking as expensive as usual.

Bellwinch rises to £3.5m despite Docklands hiccup

A £1.2m advance in pre-tax profits was achieved by Bellwinch, housebuilder, in the half year ended December 31 1987. Progress in its four regions was good, the directors said, despite a hiccup in London Docklands following the October stock market crash.

Turnover in the period rose from £14.82m to £15.34m while profits amounted to £3.5m, a 54 per cent lift on the previous £2.28m. Earnings worked through at 7.3p (5.9p) and an interim dividend of 1.1p is declared.

Mr Robert King, chairman, said he expected the year's profit on housebuilding to be satisfactory and in line with budget. The half-time profit included over £1m surplus on the sale of a warehouse awaiting redevelopment, though further profit on sales of undeveloped land were not expected before the year-end.

Demand for the company's homes remained strong, and forward reservations in the three regions outside London were maintaining their healthy position. The number of units completed was again 235 and the average selling price £78,000 (£70,958).

Referring to the London and (comprising Docklands, Essex and Kent) Mr King explained that the division suffered a short-term reduction in forward reservations in the Clippers Quay, Docklands, site. However, since January, reservations have been at a rate which would enable the division to reach its budgeted number of completions by June.

In view of the reduced demand generally for Docklands properties, the board delayed marketing one development so as to preserve profits for the future. To compensate for that adjustment, the warehouse was sold.

Mr King remained confident that the involvement in Docklands would continue to contribute to profit, although declining in proportion on account of the increasing activity in the other regions.

Substantial investments were made in new sites in Swindon, Trowbridge, Oxford, Norwich, Southampton, Milton Keynes, Bournemouth, Thamesmead and the Isle of Wight.

Star Computer edges up

Star Computer Group saw profits edge up from £331,000 to £345,000 for the six months to December 31 1987. This was achieved on turnover up 25 per cent from £4.87m to £5.98m.

Tax rose to £121,000 (£91,000), and earnings per 10p share dropped to 3p (2.5p).

The directors said that the group, which is a supplier of computer equipment and software, had invested heavily in laying the foundations for future growth and had set up a new distribution centre in Watford.

The growth in UK pre-tax profits of more than 30 per cent was not matched by those of Star Computers (Ireland), which suffered a loss of £95,000 due to difficult trading conditions. The directors said that steps had been taken to rectify the situation and they anticipated the operation would achieve breakeven in the second half.

The directors maintained that the new generation of software developed by the group for processing accounts would attract substantial orders, and some of the benefits would be seen in the full-year results.

Kleinwort Dev Fund

Kleinwort Development Fund interim dividend is unchanged at 2p on earnings of 3.35p (2.77p) for the half year to January 31 1988. Investment income totalled £364,000 (£287,000). Net asset value per share 263.57p (219.74p).

Kennedy Brookes buys rest of Poetfield

BY DOMINIQUE JACKSON

Kennedy Brookes, the hotel and restaurant group, yesterday announced it had agreed to acquire the rest of the issued share capital of Poetfield holding the outstanding shares at a total of £472,000.

Kennedy Brookes already holds a 56.28 per cent stake in Poetfield, the company which runs the Maxim's de Paris and Cafe Maxim's restaurants in Panton Street in London's West End.

Under the terms of the agreement Kennedy Brookes will offer five Kennedy ordinary shares for every 11 ordinary shares in Poetfield.

The offer is based on the middle market quote at the close of business on Tuesday of 274p per Kennedy ordinary share, valuing each Poetfield ordinary share at 124p.

Irrevocable undertakings to accept the offer have been received from all the Poetfield directors and from other shareholders in respect of a total of 309,000 ordinary shares (36.22 per cent).

Full acceptance of the offer would give rise to the issue of 178,864 new ordinary Kennedy shares, representing some 0.42 per cent of the enlarged share capital.

Dunlop's SA arm shows profits rise of 36%

BY JIM JONES IN JOHANNESBURG

INCREASED demand from the motor sector has benefited BTR Dunlop, the South African rubber products manufacturer controlled by the UK conglomerate.

In 1987, turnover rose 15.5 per cent to R411m (£109.45m) from R356m, while the trading profit advanced 22 per cent to R47.6m (£33m) and the pre-tax profit nearly 36 per cent to R43.7m (£32.2m).

Sales increased with higher demand for all products, particularly those to the motor and consumer markets, and the directors said they expected the improvement to continue this year. Labour difficulties were now largely resolved and productivity improved last year.

Earnings rose to 107 cents per share (87 cents) and the dividend is lifted to 85 cents (76 cents).

RATCLIFFS (Great Bridge) PLC.



PRELIMINARY ANNOUNCEMENT

Results for the year to 31st December 1987.

	1987	1986
Group Sales	£33,624	£32,335
Earnings - Gross		
Parent Company	(93)	(1,530)
Subsidiary	518	496
Group Profit (Loss)	425	(1,034)
Taxation	324	332
Net Profit (Loss) for the year after Tax	101	(1,366)
Total Cost of Ordinary & Preference dividends	102	102
Profit (Loss) per share	1.24p	(30.11p)
Dividends on Ordinary Shares		
Interim - Paid	0.50p	0.50p
Final - Proposed	0.75p	0.75p
Total for the year	1.25p	1.25p

CHAIRMAN'S COMMENTS

**1987 YEAR**  
A good recovery in earnings was made for the year following the very heavy losses of 1986.

**DIVIDENDS**  
Your Directors are recommending a final dividend on ordinary shares of 0.75p making a total of 1.25p for the year - as 1986.

**PROSPECTS**  
Both Great Bridge and Canada have made respectable starts for the year and providing the slide in copper prices continues, both companies should produce satisfactory earnings for the year.

**ANNUAL GENERAL MEETING**  
3 p.m. Tuesday, 3rd May at Birmingham Chamber of Commerce and Industry. Detailed statements will be issued to shareholders on 5th April 1988.

3rd March 1988 F. R. Ratcliff Chairman.

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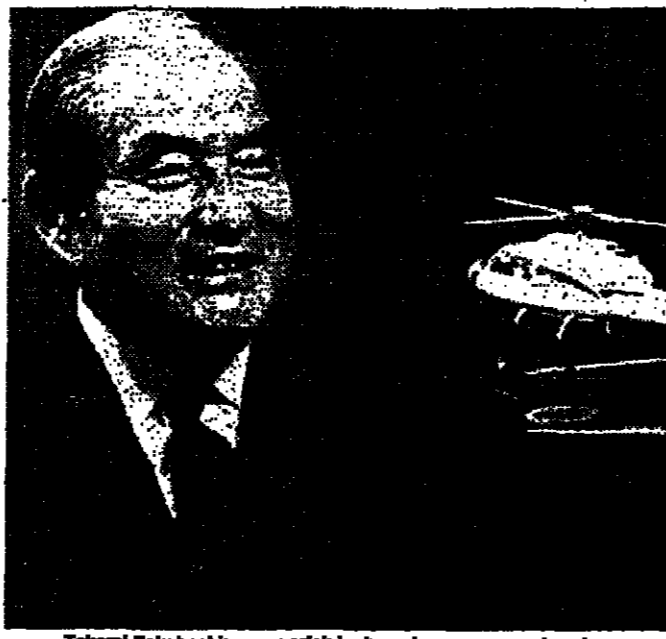
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MANAGEMENT

Minebea

# No respecter of convention

Nick Garnett reports on a Japanese group with a rare appetite for acquisitions



Takahashi Takahashi: a maverick in Japan's management ranks

GLOBE-TROTTERING managers of Minebea, the Japanese bearing and engineering components maker, were in Britain at the beginning of the year, wrapping up another small chapter in one of the most unusual growth stories to come out of the world's second largest economy.

Minebea's recently announced purchase of Rose Bearings, a relatively small British bearing maker, hardly seems to warrant much attention. But this happens to be the 22nd company Minebea has bought in and outside Japan in the past 15 years.

Mavericks exist in Japan and Minebea is one of them. For those who believe Japanese industry is built on a monolithic corporate culture of cautious consensus and a paranoid fear of leaping into the unknown, Minebea's jumping bean activities look way out of place.

In terms of accepted corporate behaviour in Japan, unconventional is an apt tag for a company which, from its humble birth to its present 22,000 employees and ¥150bn (\$1.2bn) sales, has been controlled by the flamboyant Takami Takahashi.

For one thing, starting out in a shack making bearings back in the 1950s, Minebea has pursued an acquisition policy in Japan and elsewhere using aggressive pressure tactics more associated with a US or British predator.

For another, Minebea uses company acquisitions to slide into product areas for which it has little or no production and marketing knowledge, an almost unheard of approach in the land of growth by stealth. Company acquisitions alone have taken it into fasteners, measuring instruments, furniture distribution, hi-fi speakers, vehicle wheel making and hand gun manufacture.

At least there is a link through most of these products. Many use standard types of engineering components. But in 1984 Minebea really took a leap in the dark. The company had already set up its own computer keyboard manufacturing facility, but four years ago it took the much more dramatic step of setting up a joint

venture company, using venture capital, to make semiconductors. It now has supply agreements with IBM and Olivetti, and Ryusuke Mizukami, general manager for corporate planning, says with a straight face: "We would like to be number one in the world in memory chips."

As if that was not enough, Mizukami says that Minebea, the world's largest supplier of miniature ball bearings, is pondering further possible lurches into wholly unrelated sectors, like frozen food.

Meanwhile, Takahashi is pursuing a personal goal of steering Minebea into pig farming. This has been temporarily thwarted because of a ban imposed by local authorities in Thailand, where Takahashi has bought a stretch of land to carry out this activity.

The character of the company is almost exclusively the product

## Minebea uses company acquisitions to slide into product areas for which it has little or no production and marketing knowledge

of its Jaguar-driving chairman. A rather larger than life character among the grey dragons of Japanese corporate managers, 59-year-old Takahashi has condominiums in Hawaii, Thailand and Singapore and - handy for golf - next to the Los Angeles country club. Minebea has three Aerospace helicopters at its disposal, frequently used to ferry guests up to its 45-bed mountain guest house in Japan, as well as a Boeing 727.

Takahashi developed a global perspective early. Long before it started to become accepted practice among a number of Japanese companies, Minebea had been having large amounts of its manufacturing capacity outside its home country. More than half of its factories are overseas. A third of its workforce are Thai.

Some of Minebea's takeovers have been carried out quietly and amicably. Others have been the

result of an assertive thrust through the initially unwelcome buying of shares in the target company.

Not surprisingly, some of Takahashi's methods are loathed by many managers in Japan where there are many hundreds of company acquisitions every year, but where corporate raiding is not really part of the business culture.

Some of these detractors have gained satisfaction from the trou-

though are recognisably Japanese. Thousands of foreign-based workers are brought to Japan for training. Since 1981, 2,200 Thais have been given training in Japan and at plants and institutions in Singapore and Switzerland.

For bearings, Minebea's Karuzawa factory acts as a "mother" plant on manufacturing systems, machinery and procedures.

The company tends to leave indigenous management in place after acquisitions. However, it replaced some managers at Hampshire Ball Bearing in the US after that operation failed to live up to expectations, but the replacements were also American.

Whatever Minebea's standing in Japan's business community, the policy of diversification through acquisition is set to continue. Bearings now account for some just 30 per cent of sales as against 40 per cent for electronics-related goods like keyboards and printers. "Electronics has become the new engine of company growth," says Minebea.

Like every other Japanese manufacturer, Minebea has to contend with the impact of the rising yen on its balance sheets. Its total yen sales dropped 6 per cent in 1986 - and its US operations were in loss that year. Total sales recovered by just 3 per cent in 1987. Its net profit last year was also much lower than it had predicted.

The company, though, seems to have unlimited belief in its ability to grow. "Takahashi would like to make it a ¥1,000bn company before he retires," says Mizukami. "His belief is that unless you are a big company you cannot enjoy business life in Japan."

Strategies for growth

# 'Unrelated' takeovers spell trouble

By Christopher Lorenz

ROLAND SMITH'S original career as a business school professor has had to take a back seat since he started collecting the chairmanships of one British company after another in recent years. But he would do well to remember his academic experience as he pursues the controversial plan of his latest charge, British Aerospace, to buy the Rover car group.

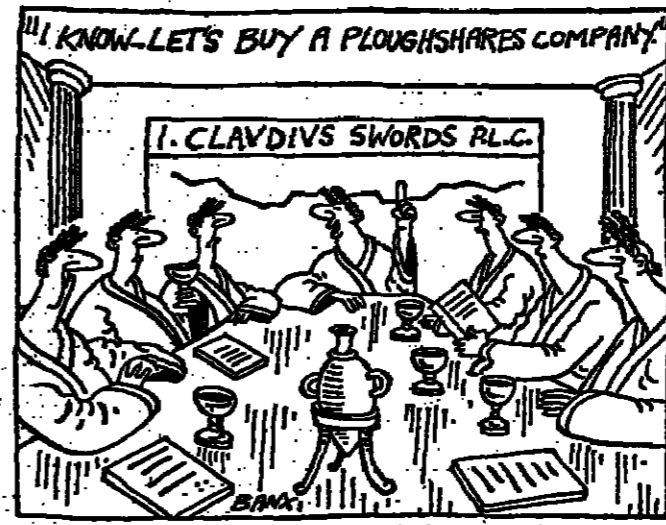
Ever since Smith was a relative unknown at Manchester University 15 years ago, an unbroken stream of research studies on both sides of the Atlantic has demonstrated beyond all doubt that takeovers of the BAe-Rover variety are even more fraught with risk than most acquisitions. By the same token, the once-fashionable construction of a "balanced portfolio" of businesses - a strategy which has recently taken BAe into the Dutch construction industry - has been found to be much more dangerous than was once thought.

However loudly Smith and his supporters in Mrs Thatcher's Government may claim to see various "synergies" between the activities of BAe and Rover, these are difficult to detect and are improved.

In the jargon which Smith learned at Manchester, the two companies are at best "loosely related". By some definitions they are downright "unrelated". It is this category of acquisitions, especially when they are large, which run by far the greatest risk of failure.

Only a few paragon predators, such as America's United Technologies and Britain's Hanson, have succeeded in making this trend. To do so, they have had to amass unusually long experience of how to spot really suitable prey, and how then to digest them without dire results. BAe, by comparison, is a relative novice in the takeover game.

United Technologies, which makes Pratt & Whitney aero engines and a mass of other high-tech products, was one of 88 large diversified US companies whose acquisition records ever since 1950 were put under the microscope by the most recent exhaustive study. Conducted at the Harvard Business School under the leadership of Professor Michael Porter and published last year, it found that successful acquirers almost invariably diversify into related fields. Even successful diversifiers



such as SM, IBM and TRW "have terrible records when they have strayed into unrelated acquisitions," Porter reported.

By contrast, rampant diversifiers into unrelated fields such as Cummins Engine, Gulf & Western, General Mills and Exxon have had a remarkably poor takeover record, according to the Harvard study, which used the investment rate of earlier acquisitions as its prime measure of success and failure. By 1980 Cummins had divested all the unrelated acquisitions it had made since 1960, while Exxon, G & W and General Mills had each disposed of about 80 per cent of their unwarding catch.

Porter's conclusion was that the corporate portfolio strategy of many diversified companies "has failed - much diversification just doesn't work." Most such diversifiers "have failed to think in terms of how they really add value," he complained.

A parallel study\*\* which examined the "value creation performance" of the acquisition programmes of 116 large US and UK companies to 1972, using finan-

cial measures, came to very similar conclusions. Carried out by McKinsey & Co, the management consultancy, the benchmark of success was a company's ability at least to earn back its cost of capital on the funds invested in its acquisition programme.

By this standard, more than 60 per cent of all acquisitions were failures, with large, unrelated takeovers by far the most risky category at a failure rate of 86 per cent.

McKinsey says that predators can make three cardinal errors which keep them from generating enough cash flow adequately to offset stock market acquisition premiums. Some, such as Britain's Imperial Group with its disastrous takeover of the American Howard Johnson hotel/restaurant chain in 1980 (divested five bitter years later), commit all three gaffes.

First, acquirers can overestimate the potential for synergy. Imperial's knowledge of consumer markets proved irrelevant to the American hotel and fast-food markets, and HoJo was a drain on Imps's spare cash.

Second, market potential can be overestimated. Imps did not foresee how much of HoJo's hotel business would be lost in the economic wake of the 1979 oil shock. Similarly General Dynamics had unrealistic expectations that the aviation market would rebound when it bought Cessna Aircraft in 1985.

Third, integration after the takeover is often handled badly. Imps made this error with HoJo, says McKinsey, as did Schlumberger after its purchase of Fairchild Semiconductor.

One of McKinsey's contributions to the debate about the pros and cons of "related" versus "unrelated" acquisitions is to define a new category of "relatedness" which explains the success of Hanson and other companies in making and digesting takeovers which traditional definitions would classify as "unrelated".

In addition to the standard categories of relatedness of industry, technology and markets, McKinsey considers "relatedness of managerial task" to be a key success factor in most takeovers. Thus Hanson tends to confine its attention to companies with a specific set of attributes even if they are in different industries, so that the post-acquisition process is always similar.

BAe and Rover may - just - manage to convince their critics that there is some "relatedness" between them, especially in terms of production technology and engineering. But it will be harder to establish many real examples of relatedness of managerial task, beyond the mundane and universal ones involved in the running of any assembly business.

\* See *Harvard Business Review*, May-June 1987 (Reprint no 8703). \*\* Details from Robert Whiting, McKinsey & Co, 74 St James' Street, London SW1A 1PS. Tel: 01-539-9040.

### Disappointed Diversifiers: reasons for failure to offset acquisitions premiums

Over-optimistic market appraisals General Dynamics/Cessna Raytheon/Boech	Over-estimating appraisals UTC/Mosvik Baxter Travenol/American	Poor post-acquisition integration Kennecott/Carborundum Xerox/Crum and Forster
Hospital Supplier Oil diversification USX/Marathon DuPont/Conoco Imps/Howard Johnson Bourco/McKinsey	Philip Morris/7-Up British Leyland/BMC Major UK brewers	Schlumberger/Fairchild Phillips/Pye Midland/Crocker

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### Company Announcements

**MUIR-CARBY, BOTTKJAER, INC.**

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Edward F. Coakley  
president  
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### Company Notices

**THE COLNE VALLEY WATER COMPANY**

NOTICE IS HEREBY GIVEN that the One Hundred and Sixty-third Ordinary General Meeting of the Shareholders of the Company will be held at the Principal Office of the Company, Bluewell House, Almondsbury Road, WATFORD, Middlesex, on Monday 22nd March, 1988 at 12.30 p.m. for the following purposes:

- To receive and adopt the Report of the Directors and the Statement of Accounts for the Year ended 31st December, 1987.
- To elect Lord Darnley Chairman of the Company.
- To elect Mr. J. H. G. Jones a Director of the Company.
- To authorise the Board of Directors to call a Special General Meeting to be held in June and the accompanying resolution period run from 1st April to 31st March.
- To appoint auditors in accordance with Section 384 of the Companies Act 1985.
- To authorise the directors to fix the remuneration of the auditors.
- To transact the ordinary business of the Company.

Dated this 4th day of March, 1988.  
By Order of the Board  
DAVID BACKHOUSE  
Secretary

Bluewell House,  
Almondsbury Road,  
WATFORD,  
Middlesex,  
WD2 2EY.

### Legal Notices

**GFS (HOLDINGS) LIMITED**  
Registered number: 1918878

Former company name: Yorkshire Earthmovers Limited  
Trading Name: Sand Bridge Construction  
Nature of business: Construction  
Trade classification: 23  
Date of appointment of joint administrative receivers: 24 February 1988  
Name of person appointing the joint administrative receivers: Lynda Bank Plc.  
DAVID JOHN STOKES and ANTHONY JAMES WOOD  
Joint Administrative Receivers  
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COMMODITIES AND AGRICULTURE

Losses may force closure of Italian zinc producer

BY JOHN WYLES IN ROME

CONTINUING HEAVY losses may soon force the closure of Pertusola S.p.A., Italy's second largest zinc producer...

Tin Council challenges disclosure ruling

By Raymond Hughes, law courts correspondent

THE FIRST round of appeals in the tin litigation entered its final stage yesterday when the International Tin Council challenged a ruling that it must disclose the nature, value and location of its worldwide assets to one of its creditors.

Pakistan focuses on farm exports

BY JOHN ELLIOTT IN ISLAMABAD

A MAJOR expansion of livestock and horticultural production is being planned by Pakistan as part of a new government policy which will aim to increase the country's annual agricultural growth rate from 4 per cent to 6 per cent by the year 2000.

'Eroded capacity buoys metals'

BY KENNETH GOODING, MINING CORRESPONDENT

THE PRESENT HIGH prices for many mineral products could partly be traced to a gradual erosion of the mining industry's capacity to produce, said Mr Andrew Buxton, the RTZ Corporation's director of metals...

No power

Yesterday the ITC argued that the judge had no power to make the orders.

In the last two weeks the three appeal judges have heard an appeal by MacLaine Watson against the High Court's refusal to appoint a receiver of an alleged ITC asset...

Breaking new ground in vegetable marketing

BY BRIDGET BLOOM

THE TROUBLE with British farmers, Mr John MacGregor, Britain's Minister of Agriculture, is fond of telling them, is that they are very good at producing but much less adept at marketing what they grow.

Rules delay irks brokers' association

BY DAVID BLACKWELL

THERE IS growing concern at the Association of Futures Brokers and Dealers that the Securities and Investment Board has not yet agreed on its financial requirements rules.

Relief promised for Danish pig farmers

BY Hilary Barnes in Copenhagen

DANISH PIG farmers, who are fearful that financial and political considerations together are about to induce a substantial reduction in their production, were promised some relief by Minister of Agriculture Laurits Toornæs yesterday.

With agricultural organisations predicting that 10,000 to 15,000 of the country's 85,000 farms will be forced out of business because of high debt servicing costs over the next few years, Mr Toornæs promised to present legislation in April to enable farmers to carry out financial reconstruction.

Chicago

Chicago market prices for various commodities including soybeans, corn, and wheat.

Table with columns for Commodity, Price, and Change. Includes Soybeans, Corn, Wheat, and other grains.

WORLD COMMODITIES PRICES

LONDON MARKETS

ALUMINIUM PRICES fell at the LME on chart inspired selling and liquidation of long positions. The price of three-month 99.5 per cent pure aluminium declined by 23p to £1,163.25...

Table of London Market Prices for various commodities like Aluminium, Copper, Lead, Tin, Zinc, and other metals.

COCOA

Table of Cocoa prices for different grades and origins.

COFFEE

Table of Coffee prices for various types and origins.

SPICE

Table of Spice prices for items like Pepper, Cloves, and Nutmeg.

LONDON METAL EXCHANGE

Table of London Metal Exchange prices for various metals.

POTATOES

Table of Potato prices for different varieties.

SOYABEAN MEAL

Table of Soyabean Meal prices for various grades.

SOYABEAN MEAL

Table of Soyabean Meal prices for various grades.

SOYABEAN OIL

Table of Soyabean Oil prices for different grades.

SOYABEAN MEAL

Table of Soyabean Meal prices for various grades.

US MARKETS

BANK SELLING IN GOLD weakened prices slightly, reports Dresel Burnham-Lambert. Volume was very light. Silver prices firmed up on trade buying...

NEW YORK

Table of New York market prices for various commodities.

PLATINUM

Table of Platinum prices for different grades.

CRUDE OIL

Table of Crude Oil prices for various grades and origins.

HEATING OIL

Table of Heating Oil prices for different grades.

COCOA

Table of Cocoa prices for different grades.

CHICAGO

Table of Chicago market prices for various commodities.

SOYABEAN MEAL

Table of Soyabean Meal prices for various grades.

SOYABEAN OIL

Table of Soyabean Oil prices for different grades.

WHEAT

Table of Wheat prices for different grades.

SOYABEAN MEAL

Table of Soyabean Meal prices for various grades.

SOYABEAN OIL

Table of Soyabean Oil prices for different grades.

WHEAT

Table of Wheat prices for different grades.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Bank sells sterling

STERLING WAS held below DM3.00 through intervention by the Bank of England yesterday. The authorities made it clear at a very early stage in the day that they were determined to try and stop the pound establishing itself above that level.

The day's dealers suggested that the general lack of interest was likely to last until the release of US trade figures, since this was the primary factor affecting the dollar.

The pound closed at DM3.00 up from DM2.975 on Wednesday. It was a little weaker against the dollar at \$1.788 from \$1.775 and \$228.50 compared with \$228.75.

Trading was confined to a relatively narrow range in Frankfurt. Once more, traders were unable to point towards anything but the market's current fixation with US trade figures, not due for release until March 17.

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Table with columns: Mar 3, Latest, Previous Close. Lists various currency rates.

Table with columns: Mar 3, Day's spread, One month, Three months, Six months, One year. Lists interest rates.

Table with columns: Mar 3, Bank of England, Market. Lists exchange rates.

Table with columns: Mar 3, Short term, 7 days, One month, Three months, Six months, One year. Lists interest rates.

Table with columns: Mar 3, £, \$, DM, Yen, F.Fr., S.Fr., Lira, C.S., B.Fr. Lists exchange rates.

Table with columns: Mar 3, Overnight, 1m, 3m, 6m, 12m, 24m, 36m, 48m, 60m, 72m, 84m, 96m, 108m, 120m, 132m, 144m, 156m, 168m, 180m, 192m, 204m, 216m, 228m, 240m, 252m, 264m, 276m, 288m, 300m. Lists interest rates.

THEY WAS an easier tone to interest rates on the London money market yesterday. Three-month interbank fell to 9 1/4 p.c. from 9 3/4 p.c., in quiet trading, ahead of this month's Budget on March 15.

The strength of sterling on the foreign exchanges encouraged a lowering of rates.

The Bank of England initially forecast a money market shortage of £250m, but revised this to £300m at noon, and to £350m in the afternoon.

The Bank of France allocated a total of FF32.7bn at yesterday's pact, which runs until March 23, and was less than the FF37.5bn leaving the market today, as an earlier agreement expires.

Conditions are likely to remain comfortable for the rest of the week, but a round of tax payments on behalf of customers will temporarily withdraw large amounts of money around March 10.

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FINANCIAL FUTURES

Lacking fresh factors

TRADING IN financial futures was very dull yesterday, lacking any new factors. Dealers were at a loss to find any reason for movements in the market, and continued to await events later this month, including the UK Budget on March 15 and the US trade figures on March 17.

Most volume has now transferred to June settlement. Long term bills for June delivery opened slightly easier at 121.29 on Liffe, and touched a low of 121.21, before closing at 122.01, against 121.51 on Wednesday.

Table with columns: Mar 3, Call, Put, High, Low, Prev. Lists futures prices.

Table with columns: Mar 3, Call, Put, High, Low, Prev. Lists futures prices.

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Japanese Government bond futures had a nervous tone, with the June contract opening at 107.85, and falling to 107.92, but closing above Wednesday's level of 107.65.

Nervousness resulted from fears that the Japanese stock market, which fell to hold on to its recent improvement, after showing a good recovery from the losses in October.

Dealers suggested that much of the recovery in Japanese share prices has been the result of window dressing by companies at the end of the financial year, and that this will soon be run off.

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\$ WORLD VALUE OF THE DOLLAR BANK OF AMERICA GLOBAL TRADING ECONOMICS DEPT., LONDON

The table below gives the latest available rate of exchange for the U.S. dollar against various currencies as of Wednesday, March 2, 1988. The exchange rates are the middle rates between buying and selling rates as quoted between banks, unless otherwise indicated.

Table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR, COUNTRY, CURRENCY, VALUE OF DOLLAR. Lists global exchange rates.

MONEY MARKETS

An easier tone in London

THERE WAS an easier tone to interest rates on the London money market yesterday. Three-month interbank fell to 9 1/4 p.c. from 9 3/4 p.c., in quiet trading, ahead of this month's Budget on March 15.

The strength of sterling on the foreign exchanges encouraged a lowering of rates.

The Bank of England initially forecast a money market shortage of £250m, but revised this to £300m at noon, and to £350m in the afternoon.

The Bank of France allocated a total of FF32.7bn at yesterday's pact, which runs until March 23, and was less than the FF37.5bn leaving the market today, as an earlier agreement expires.

Conditions are likely to remain comfortable for the rest of the week, but a round of tax payments on behalf of customers will temporarily withdraw large amounts of money around March 10.

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FT LONDON INTERBANK FIXING

Table with columns: 6 months US Dollar, 6 months UK Dollar. Lists interbank fixing rates.

MONEY RATES

Table with columns: Mar 3, Treasury Bills and Bonds, 1m, 3m, 6m, 12m, 24m, 36m, 48m, 60m, 72m, 84m, 96m, 108m, 120m, 132m, 144m, 156m, 168m, 180m, 192m, 204m, 216m, 228m, 240m, 252m, 264m, 276m, 288m, 300m. Lists money rates.

LONDON MONEY RATES

Table with columns: Mar 3, Overnight, 7 day, One month, Three months, Six months, One year. Lists London money rates.



BASE LENDING RATES

Table of base lending rates for various banks including ABN Bank, Aden & Company, Allied Irish Bank, etc.

The European Options Table was not available for this edition

DESIGN IN BRITISH INDUSTRY

The Financial Times proposes to publish this survey on:

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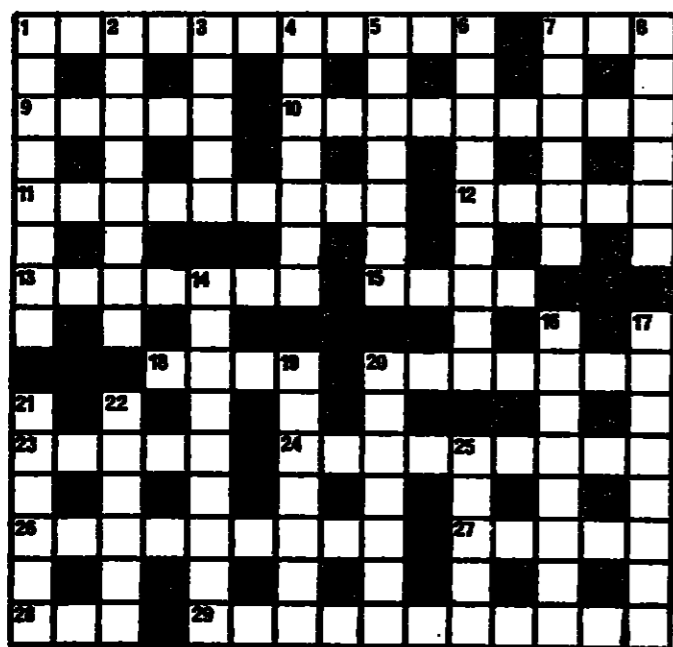
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AUTHORISED UNIT TRUSTS

Large table listing various unit trusts such as Abbey Unit Trust, Adena Unit Trust, Allied Dasher Unit Trust, etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE



FT UNIT TRUST INFORMATION SERVICE

Company Name	Address	Phone	Share Price	Change
Scientific Asset Management Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Trinity Unit Trust Managers	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
American Life Assurance Co UK	25 Abchurch Lane, London EC4N 3DF	01-499-7735	100.00	+0.50
Colonial Medical Group	25 Abchurch Lane, London EC4N 3DF	01-499-7735	100.00	+0.50
FS Assurance Limited	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Lawson Administration - Contd.	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Legal & General (Unit Pension) Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Municipal Life Assurance Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Liberty Life Assurance Co Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
London & Westminster Assurance Co Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
London Life	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
London & Manchester Group	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
NM Schroder Life Assurance Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
National Mutual Life	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Manufacturers Life Assurance Co (UK)	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Harwich United Assurance Management Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Harwich United Life Assurance Soc.	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50
Peerless Assurance (Unit Funds) Ltd	100 Wood Street, London EC2Y 2AG	01-499-0000	100.00	+0.50

INSURANCES







FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as The French Property Fund, Fidelity Fund Limited, and others, with columns for Name, Manager, and other details.

Table of London Share Service, including sections for British Funds (with sub-sections like 'Sterbs' (Lives up to Five Years), Five in Fifteen Years, Over Fifteen Years), Foreign Bonds & Rails, and Americans. It includes columns for Name, Price, and Yield.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their details.



LONDON SHARE SERVICE

AMERICANS—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American Express, American International, American Overseas.

BUILDING, TIMBER, ROADS—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American International, American Overseas.

DRAPERY AND STORES—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American International, American Overseas.

ENGINEERING—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American International, American Overseas.

INDUSTRIALS (Miscel.)—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American International, American Overseas.

INDUSTRIALS (Miscel.)—Contd

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American International, American Overseas.

CANADIANS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

BANKS, HP & LEASING

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bank of Montreal, Canadian Imperial Bank.

ELECTRICALS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

FOOD, GROCERIES, ETC

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

INDUSTRIALS (Miscel.)

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

INDUSTRIALS (Miscel.)

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

BANKS, HP & LEASING

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bank of Montreal, Canadian Imperial Bank.

CHEMICALS, PLASTICS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

DRAPERY AND STORES

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

INDUSTRIALS (Miscel.)

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BEERS, WINES & SPIRITS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

BUILDING, TIMBER, ROADS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

ENGINEERING

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

HOTELS AND CATERERS

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

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Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

INSURANCES

Table with columns: 1987/88, 1987/88, Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National.

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LONDON SHARE SERVICE

Handwritten note: "Handwritten note in Arabic script at the top center of the page." The text is partially obscured but appears to be a date or reference.

INSURANCES - Contd

Table listing insurance companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

LEISURE

Table listing leisure companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

PAPER, PRINTING, ADVERTISING - Contd

Table listing paper, printing, and advertising companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

PROPERTY

Table listing property companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

SHIPPING

Table listing shipping companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

SHOES AND LEATHER

Table listing shoes and leather companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

SOUTH AFRICANS

Table listing South African companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

TEXTILES - Contd

Table listing textile companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

TOBACCO

Table listing tobacco companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

OVERSEAS TRADERS

Table listing overseas traders and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

PLANTATIONS

Table listing plantation companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

MINES

Table listing mining companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

OIL AND GAS - Contd

Table listing oil and gas companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

OVERSEAS TRADERS

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Table listing mining companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

MINES - Contd

Table listing mining companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

THIRD MARKET

Table listing third market companies and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

TRADITIONAL OPTIONS

Table listing traditional options and their share prices. Includes entries like 'A & A Group', 'Alliance Assurance', 'Alliance Assurance', etc.

Notes and disclaimers regarding the data provided in the tables, including information about data sources and accuracy.



LONDON STOCK EXCHANGE

Bonds neglected and profit-takers appear after another advance in share prices

Account Dealing Dates table with columns for First, Declared, Last, Account, Dealing, Mar 3, Mar 14, Mar 25, Mar 28, Mar 31, Apr 8, Apr 15, Apr 22, Apr 29.

ANOTHER POWERFUL advance in the UK equity market ran out of steam towards the close when buying support cooled off in the face of a dull start on Wall Street. Confidence that share prices will remain firm in the run-up to Budget Day appeared undimmed, however, and equity turnover continued to expand.

Although share prices reacted sharply at the end of the day, the market consolidated just above FT-SE 100, regarded as another important testing level, and the shakeout appeared to be no more than an expected check following the successful move into new territory.

The opening of new-time business for the Budget trading account in the equity market, which begins on Monday, brought in the expected buyers whose impending appearance helped spur the market ahead on Wednesday. Turnover slackened off as the market slipped back, but the Seag share volume total of 579.7m (at 5.00pm), exceeded Wednesday's figure, signalling the busiest session of this year.

The FT-SE 100 Index closed a net 4.6 up at 1812.3 after falling away steadily during the afternoon. The day's peak, of 1826.4, came early as the market celebrated the arrival of the new-time buyers, who were closely followed by good trading results from Royal Dutch/Shell.

Once again, equities were helped for much of the session by a healthy premium on the March contract on the FT-SE 100 Index. But the premium melted away when Wall Street opened, and the contract dipped through the resistance level of 181, to finish at 180.8 - 180.9, a discount against the underlying index.

Traders said there was little selling pressure as the stock market backedtracked from its highs, and pointed out that today brings the end of a successful equity

market trading account, with ample opportunities for profit-taking.

The blue chip stocks continued to hog the market's attention, with second line issues slow to follow the market uptrend. Consequently, Wall Street's initial uncertainty brought a swift reaction in such international favourites as ICI and Glaxo, both of which have been heavily bought from the US in recent sessions.

Takeover activity, often regarded as a sign of a confident equity market, flared up again. BAT Industries announced a revised offer for Farmers Group and Beazer also commenced a major takeover move in the US, while RTZ's sale of Castle Cement set in train a major shift in the domestic cement industry. Once again, the Government bond market was overshadowed by the revived institutional interest in equities. With the US Federal Reserve also quieter, UK Gilts appeared to lose momentum, although the firmness of sterling kept bond prices firm.

With the pound bumping DM 2.00, there is no way that UK base rates can rise, commented one dealer.

Long dated bonds put on a so-called dealers kept a wary eye on prospects for a new top stock this afternoon. Among the index-linked issues, the 96 issue continued to edge ahead, putting on a point. But the rest of the RTZ was neglected and closed a shade lower on the day.

Plessey remained the focus of attention in the electronics sector as imminent raid on the shares, after the recent stake-building exercise, continued to swirl. The share price, exceptionally strong late on Wednesday when talk suggested the so-called "raid" would arrive yesterday, initially touched 176p before dipping swiftly to end the session 5 1/2 off at 168p; turnover was 7.6m shares, well down on previous day's 14m.

STC, regarded by many observers as a favourite to launch a bid to have built the stake of around 4 per cent in Plessey, drifted back 3 to 247p with turnover totalling 1.3m shares.

RTZ, the mining and industrial group, touched 375p prior to closing 20 higher at 370p on news that the company had agreed to sell its subsidiary largest cement, the UK's second largest cement producer, to Aker Norway and Euroc of Sweden, which will each own 50 per cent. RTZ will collect £230m, which includes the repayment of debt by Castle.

Dealings in Aker and Euroc were suspended yesterday pending details of the deal and this prompted strong speculative buy-

FINANCIAL TIMES STOCK INDICES table with columns for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div Yield, Earnings Yield, P/E Ratio, SEAG, Equity Turnover, Equity Shares, Shares Traded. Includes a table for LONDON REPORT AND LATEST SHARE INDEX with columns for Opening, 10 a.m., 11 a.m., 12 p.m., 1 p.m., 2 p.m., 3 p.m., 4 p.m.

ing of Rugby, another UK cement producer seen as a possible target for a consortium bid. Rugby were bought up to 271p ahead of the RTZ announcement, but fell back as takeover hopes were dashed to close only 3 higher on balance at 260p.

C.H. Beazer, the UK house-building and property group, dipped 15 to 150p as the company announced the City by launching a \$45 per share cash tender offer for Koppers, one of the largest aggregates companies in the US. The offer, valued at Koppers at approximately \$1.3bn (£720m), will be funded by a financial package put together by Citicorp, Lehman and Citibank, as well as by Beazer's existing resources.

Shell's preliminary results - at the top end of market expectations - and the final dividend were given a good reception by traders as the shares quickly edged higher before dipping back to close barely changed on balance at around 1020p; turnover was 2.3m, well ahead of normal daily levels for Shell.

The stock was slightly unsettled by a rumor of switch into BP but dealers expected income funds to support the shares ahead of Monday when the stock goes "ex" the dividend. The major buyers of BP "old" and "new" returned for both classes, where turnovers totalled 8.4m and 14m respectively. The "old" ticked up to 252p at one

point before easing back late to close a fraction easier at 245p while the "new" bought up to 65p, closed a shade off at 63p.

Trade in other oil shares, "held up surprisingly well given the dismal performance of oil prices", one dealer said. Enterprise Oil featured with a gain at 302p as "new-time" buyers chased the stock on hopes that the long-awaited drilling news from the North Sea will be known soon. LASMO, a major holder of Enterprise shares, rose 3 to 232p.

BAT Industries emerged with some gusto from a lengthy spell of relative inactivity. The reason for the surge in interest was said to be relief that the offer for Farmers Group of the US had been increased by only a token amount. Recent speculation had centred on a possible higher bid of 70 per cent Farmers so the market was quite satisfied with new terms of 60 per cent against the original 50.

Market-makers thought the latest offer, "an opening gambit, but bullish for the shares". Good investment support emerged, mostly on domestic account although a trace of US interest was noted later. BAT shares moved forward strongly to close 13 higher at 459p.

Allied-Lyons were one of few Alpha stocks to move against the run of play. Confirmation that Bond Corporation of Australia had increased its shareholding to 6.28 per cent and intended to

raise funds via a Eurobond issue, convertible into Allied-Lyons shares, failed to trouble the shares initially.

But when the two lead brokers to the issue, which was upped from an original £100m to £125m because of good demand, began to sell stock for the purpose of switching into the bond, the shares reacted. A fair two-way trade developed as the price levels with genuine investment demand countering profit-taking from Account speculators. Volume rose steadily, totalling 5.6m shares at the close when Allied-Lyons were 7 down at 364p.

British Aerospace shares had another busy session (7.4m shares were traded), with the price trading water at 243p as the market continued to assess the implications of the planned Rover acquisition.

The major institutions appear to have decided to hold their stock positions pending further details of the plan - specifically, the write-offs of Rover's loans that must be arranged with the UK Government. The next market hurdle comes on Thursday

when Rover discloses its profits statement.

Anket Associates, the diversified building group, made a bright market debut; the shares, placed at 89p, opened at 96p and progressed to 108p prior to closing at 104p.

R.T. Hughes and Norfolk House, the two United Securities Market newcomers, also found well. The former, a waste management group, bought 80p before settling at 78p, compared with a placing price of 69p, while the latter, an operator of service stations, opened around the placing price of 100p and moved ahead to 111p at one point before finishing at 109p.

Recently-firm Cadbury Schweppes encountered light profit-taking and settled 3 cheaper at 267p following preliminary profits bang in line with market estimates.

A more Food Retailers, J. Sainsbury attracted good support and gained 11 to 235p following "buy" recommendations from James Capel, the agency brokers, and Warburg, the securities house. Tesco rose 4 to 185p, up 4 and ASDA-MFI added 2 to 179p; both companies are favoured by Phillips and Drew, the securities house.

Ranks Hovis McDougall touched 327p prior to closing 2 dearer at 329p ahead of a City seminar. International stocks enjoyed early solid support, but settled below the best as early Wall Street influences came into play. Glaxo, up to £11 1/2 initially on attempted UK covering of a US short position, were finally 4 higher at £11 1/2; the interim results are due on March 14. Florsheim 3 to 249p on further confirmation of the recent results and Beecham rose a similar amount to 474p.

Christies International, a rising market recently, raced up to 655p before closing a net 30p up at 684p as Phillips and Drew, the privately-owned auctioneers, disclosed a "strategic" 5.06 per cent in the Ordinary shares of the company. Hanson settled 3 lower at 140p on a turnover of 10m shares as

rumours emanating from Wall Street overnight that the company is in discussions with Carl Icahn, the chairman of TWA about making a friendly joint offer for Texaco began circulating. Hanson and TWA refused to comment.

Lex Service revealed annual profits a shade below the median forecast but the shares advanced strongly as analysts began to upgrade this year's estimates in view of continued buoyancy in the group's automotive activities. The close was 17 up at 940p.

Associated Newspapers staged a revival, helped by talk of an impending broker's circular to settle 9 up at 485p while United Newspaper rose 7 to 459p ahead of the preliminary statement, due on March 30. Reed International were bought again, although market-makers dismissed stories of newspaper predators building up stakes, and the close was 9 higher at 431p. Annual results substantially above the highest market estimate encouraged a resumption of interest in WPP. 11 better at 535p while FBK jumped 20 more for a two-day rise of 45 to 270p.

F & O shares continued to emerge from the shadow of the Zebruggie disaster. Traded option activity continued to expand, the total number of contracts rising to 25,887 comprising 25,003 calls and 10,887 puts. The FTSE contract saw a net loss of 1,036 calls and 2,500 puts. Marks and Spencer registered 427 calls and 802 puts with much of the business transacted in the April 180's. Oils attracted a good two-way bias attracted 329p prior to closing 2 dearer at 329p ahead of a City seminar.

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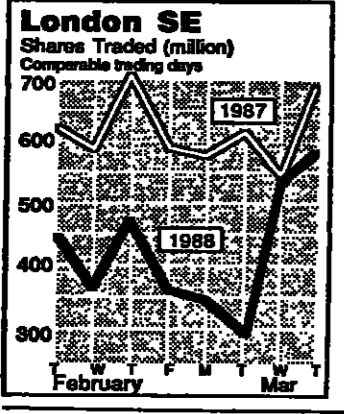
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London SE Shares Traded (million) Comparable trading days

FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of EQUITY GROUPS & SUB-SECTIONS with columns for Index No., Day's Change, % Change, and Index No. Includes FT-SE 100 SHARE INDEX.

FIXED INTEREST

Table of FIXED INTEREST with columns for PRICE INDICES, Day's Change, % Change, and Index No. Includes British Government, 15 Year, 10 Year, 5 Year, 2 Year, 1 Year, and All Stocks.

LONDON TRADED OPTIONS

Table of LONDON TRADED OPTIONS with columns for CALLS and PUTS, and sub-columns for various stock options like Alltech, Biffen, etc.

NEW HIGHS AND LOWS FOR 1987/88

NEW HIGHS (1987/88) NEW LOWS (1987/88)

Table of NEW HIGHS AND LOWS FOR 1987/88 listing various stocks and their high/low prices.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAG system yesterday until 5 pm.

Table of TRADING VOLUME IN MAJOR STOCKS listing various stocks and their trading volumes.

RISES AND FALLS YESTERDAY

Table of RISES AND FALLS YESTERDAY listing various stocks and their price changes.

LONDON RECENT ISSUES

Table of LONDON RECENT ISSUES listing various stocks and their issue details.

FIXED INTEREST STOCKS

Table of FIXED INTEREST STOCKS listing various stocks and their prices.

"RIGHTS" OFFERS

Table of "RIGHTS" OFFERS listing various stocks and their offer details.

\* Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constituents is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 35p.



WORLD STOCK MARKETS

CANADA

Table of Canadian stock market data including Toronto Closing Prices March 3, listing various stocks like Alcan, Inco, and various banks with their respective prices and changes.

Table of international stock market data for various countries including Australia, Germany, France, Italy, Japan, and the UK, listing major indices and stock prices.

Table of Japanese stock market data, listing various companies such as Toyota, Honda, and Nissan along with their stock prices and market movements.

OVER-THE-COUNTER

Table of over-the-counter market data, listing various stocks and their prices, categorized by market type and company.

Indices

Table of financial indices including the Dow Jones Industrial Average, Nikkei 225, and other regional indices, showing their values and percentage changes.

GRIEF LONDON PRICE CHANGES YESTERDAY

Table of London price changes for various commodities and financial instruments, including gold, oil, and currencies.

Advertisement for 'Have your F.T. hand delivered in Norway' by Financial Times, featuring contact information for Heidi Aastorp and details about the publication's international reach.

NEW YORK ACTIVE STOCKS

Table of active stock prices in New York, listing various companies and their current market prices.

Small text at the bottom of the advertisement, including a reference to 'Frankfurt (069) 7598-101'.



NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and changes.



NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, Change, and Volume. Includes sub-section 'Continued from Page 40'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, Change, and Volume.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) closing prices. Columns include Stock, High, Low, Last, Change, and Volume.

Advertisement for MILANO (02) 6887041. Text: 'Have your F.T. hand delivered... at no extra charge, if you work in the business centre of MILANO. Ask Intercontinental S.r.l. for details.'



AMERICA

EUROPE

Sellers win tug-of-war with buyers as Dow closes down

Turnover hits a post-crash high in Zurich

Wall Street

IN A TUG-OF-WAR between buyers and sellers yesterday on Wall Street, sellers finally got the upper hand and pushed the market down in late trading, writes Deborah Hargreaves in New York.



only slight rises in retail sales for February. Sears Roebuck dropped 3/4% to \$38 1/2 after news that its sales were 2.5 per cent higher than February last year.

With the bond market's current fixation on commodities, a firming in oil prices pushed it up a little, but this was offset by gold falling in nervous New York trading.

Blue chip stocks showed some weakness yesterday with IBM losing 3/4% to \$116 1/2, Bethlehem Steel giving up 3/4% to \$21 1/4, and AT&T falling 3/4% to \$29.

Major US retailers had a mixed performance as they reported

buy-out company Forstmann Little & Co offered to take the company private at an unspecified higher price than the \$30-a-share bid by an investor group led by AFG's chairman.

Farmers Group, an over-the-counter stock, gained 3/4% to \$62 1/2 following the launch of a \$63-a-share tender offer by the US unit of BAT Industries.

Very little was moving in the credit markets. After nosing up and then down again, the Treasury's long bond was unchanged in late trading at 106 1/2 with a yield of 8.31 per cent.

Short-term interest rates remained stable with the three-month Treasury bill yielding 5.74 per cent.

Canada

ADVANCES in base metals and golds carried Toronto stocks slightly higher after a quiet session.

The composite index gained 3.01 to close at 3,331.16 as advances outpaced declines by 454 to 380 on light turnover of 21.7m shares.

Right of the 14 sub-indices were higher as mining and gold stocks showed slight gains. Consumer and industrial products, energy and financial services groups ended little changed.

Most investors remained on the sidelines, waiting to see which way the market would drift.

Campeau raised its offer for Federated Department Stores through a two-tier bid similar to that offered by R.H. Macy.

CIL moved further above its parent company's indicated \$38-a-share offer for the minority shares, rising C\$3 TO C\$39 1/2.

THE SEARCH for a new direction kept Frankfurt and Paris in check yesterday, and most markets reported moderate turnover.

In Zurich, however, volume reached its highest post-crash level, while Oslo and Stockholm were boosted by takeover news.

FRANKFURT was buoyed by generally favourable sentiment, although the absence of significant news dampened the rise.

The FAZ index added 0.83 to 467.66 in moderate trade.

Insurer Allianz rose DM19 to DM1,389, helped by news that domestic group net profit for 1987 would be similar to the previous year.

Porsche led DM1 to DM465 amid renewed speculation, rejected by the luxury car maker, that it was to be taken over by Daimler.

The CAC index fell below 200 for the first time this accounting month, dropping 7.3 to 293.6.

PARIS was again hit by the absence of market-moving events and share prices ended lower in quiet trade.

The Hang Seng index fell below 200 for the first time this accounting month, dropping 7.3 to 293.6.

ZURICH recorded its highest volume since the crash as domestic investors went on a buying spree, encouraged by the firmer dollar.

The Credit Suisse index added 2.6 to 467.3. Late selling of blue chips, especially by overseas investors keen to take profits, pulled shares back from the day's highs.

Interest focused on aluminium and chemicals group Alusuisse, which yesterday reported a return to profit after two years in the red.

Because the turn-around had been expected, profit-taking set in and the issue ended down SF22, or 4.8 per cent, at SF940, after hitting a low of SF836.

Brown Boveri continued to benefit from news of its re-nationalisation and added SF25 to SF2,125, having reached SF2,200.

MILAN was hit by further profit-taking and ended the day lower

London

BLUE CHIP stocks continued to dominate market trading in London yesterday, with the FT-SE 100 index adding 4.6 to 1,813.3 in reduced turnover.

Wall Street's dull opening led to selling pressure on international favourites such as ICI and Glaxo but good trading results from Royal Dutch/Shell kept sentiment up.

in moderate trading, with the MIB index falling 9 to 1,022.

News of a record 12.3 billion (million million) net outflow from Italian mutual funds last month seemed largely to have been dis-

counted. Most of the selling took place in the first half of the month, with government securities the hardest hit, so the news for equities was not as bad as at first glance, said one analyst.

Shares in the De Benedetti group saw continued profit-taking, and CIR lost L119 to L5,062.

The holding company would not comment on continued rumours about a restructuring involving its Sabaudia subsidiary. Olivetti fell L70 to L8,710 and Cofide ended down L80 to L5,020.

BRUSSELS finished mixed to higher, underpinned by the continuing trend toward lower interest rates in Belgium and the dollar's firmness.

The Brussels stock index put on 19.79 to 4,874.33 in moderate

trading. Takeover target Societe Generale de Belgique, still suspended on the main market, added BF60 to BF7,990 on the cash market. Gevaert, which is allied to Mr Carlo De Benedetti in the fight for La Generale, lost BF90 to BF7,610.

AMSTERDAM fell back from the day's highs and closed mixed under profit-taking pressure.

The ANP-CBS index added 2.2 to 241 in moderate turnover as the rally of the past three days began testing technical resistance points.

ROYAL DUTCH ended 60 cents to FL 124.50 after disappointing the market with an unchanged annual dividend and Heineken, due to announce 1987 profits today, finished unchanged at FL 127.

OSLO closed higher in active trading, with investors returning to the market after Parliament's approval of a temporary wage and earnings freeze, aimed at tackling the country's economic problems.

Offshore engineering and construction company Aker Norren was suspended before announcing it was joining Sweden's Euroc in the purchase of Britain's largest cement company from RTZ. The all-share index rose 1.89 to 278.68.

STOCKHOLM rose to its highest level for the year, helped by strong institutional interest and some activity from overseas. The Affersvarlden index gained 5.9 to 785.7.

Trading in Euroc was suspended pending news of its joint announcement with Norway's Aker Norren. The forestry sector, which has risen by 34 per cent this year, was boosted further by recent pulp price increases and expectations SCA and Stora will submit healthy annual reports next week.

SOUTH AFRICA

A QUIET session saw gold stocks close with small losses as the bullion price slipped below \$430.

The gold index declined 13 to 1,262 while the industrial index was steady at 1,436.

Diamond and platinum issues performed most strongly.

Following interest from New York and London, De Beers rose 75 cents to R26.75. In platinum stocks, Impala firmed 50 cents to R26.25 and Rustenberg was unchanged at R27.75 as the platinum price remained at \$470.

In gold, Veal, Bids fell R6 to R245 and Southval R2 to R114.

Bank's warning unnerves investors

Tokyo

WARNINGS from Bank of Japan sources about the Tokyo market's recent sharp rise unsettled investors yesterday and erased morning gains, pulling the Nikkei average lower, writes Shigeo Nishizaki of Jiji Press.

The Nikkei fell 86.51 to 25,536.11 after trading in a range from 25,585.03 to 25,757.38, while the all-share Tokyo Stock Exchange index turned down after a 16-day rising streak, closing 6.19 lower at 2,108.20.

The index rose 75.21 in the morning, topping the 25,745.88 level of the day before the October 20 market crash. But investors turned cautious after the Bank of Japan sources said on Wednesday that recent gains had been slightly overdone and the lessons of the October crash should not be forgotten.

The bank tolerated a one-point increase in the three-month bill rate to 3.8125 per cent and some market participants took this as a step to prevent overheating in the stock market.

Leading brokerage houses said a price correction at this stage was necessary in order to maintain the current uptrend over a long period. But institutions became reluctant to buy.

Tokyo Gas, the day's most heavily traded stock at 62.68m shares, advanced Y20 to Y1,180. But large-capital steels turned lower and volume also fell: Nippon Kokan was the second most

active stock with 48.16m shares changing hands - slipping down from more than 100m on Wednesday - lost Y7 to Y354, while Sumitomo Metal Industries, with 43.19m shares, lost Y3 to Y238.

Chemicals and financials also eased but the yen's fall against the dollar encouraged investors to seek leading high-tech stocks.

NEC and Matsushita Electric Industrial rose Y20 each to Y2,110 and Y2,430 respectively, but NTT turned down Y20,000 to Y2,45m.

Among biotechnologies, Sankey added Y30 to Y2,260 and Shionogi Y30 to Y1,940.

Bonds fell slightly as the yen's decline and the one-point increase in the three-month bill rate discouraged investors. Prices firmed briefly when the Bank of Japan bought Y50bn worth of bonds, including the 5.1 per cent government bond due in June 1995, but trading generally remained slightly overdone. The yield on the benchmark 5.0 per cent gov-

ernment bond due in December 1997 rose to 4.01 per cent from Wednesday's 4.380 per cent.

Profit-taking pushed shares down for the first time in six sessions in Osaka. The OSE stock average fell 6.72 to 25,896.19 on transactions totalling 160m shares, down 138m.

Nikkei Securities and the Mutual Fund Company of Thailand plan to launch a Thailand Growth Fund of at least \$50m in early May to allow Japanese companies to invest in the Thai stock market.

Australia

SELLERS moved in to lift shares off their peaks but the market still managed to close higher. The All Ordinaries index finished up 7.8 at 1,293.7 in solid turnover of 126m shares.

The more stable bullion price helped the gold index to a 38.7

rise to 1,529.4 although gold shares were mixed.

CRA, the big mining group, was steady at A\$5.70 following its record 1987 earnings.

Transport stocks did well among industrials as TNT added 13 cents to A\$4.38 and Mayne Nickless 20 cents to A\$5.28. In industrial supplies, Amcor rose 1 cent to A\$4.06 after announcing a 16 per cent increase in interim net profit.

In New Zealand, share prices pushed ahead strongly. The Barclays Index scored a 69 point gain to 1,751.46, its largest rise this year.

Hong Kong

PROFIT-TAKING by local investors was balanced by fresh interest from overseas institutions, notably in the US, and shares ended mixed.

The Hang Seng index closed 6.35 higher at 2,468.48 bringing its rise over the six sessions to 123.

Singapore

BARGAIN-HUNTERS caused a sharp rise in prices across the board in moderate Singapore trading before today's Budget.

Institutions returned in search of quality stocks, but most activity was in low-priced issues.

Seoul

PRICES recovered on the South Korean market after a four-day setback as institutions started to buy again. The composite stock index rose 4.77 to 613.01.

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Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Thursday March 3 1988, Wednesday March 2 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, and The World Index.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. Amendments to indices for March 2 applied to Spain, Europe and Europe Ex. UK.

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